

Regulatory Review Presidential Actions

President Trump recently took three general regulatory review actions. He issued two Executive Orders, *Reducing Regulations and Controlling Regulatory Cost* and *Enforcing the Regulatory Reform Agenda*. He also issued a Presidential Memorandum on *Streamlining Permitting and Reducing Regulatory Burdens for Domestic Manufacturing*. Each of these requires related action on the part of EPA in identifying and reforming burdensome regulations; see the detailed summaries that follow. OP has the lead for all 3 initiatives.

Ex. 5 - Deliberative Process

Executive Order: *Enforcing the Regulatory Reform Agenda*

The President signed this Executive Order on February 24, 2017. The purpose of the Order is to implement and enforce regulatory reform and alleviate unnecessary regulatory burdens. This Executive Order refers back to Executive Orders 13771: Reducing Regulation and Controlling Regulatory Costs, 12866: Regulatory Planning and Review, and 13563: Improving Regulation and Regulatory Review as the “initiatives and policies” that must be considered in carrying out the February 24, 2017, Executive Order.

Ex. 5 - Deliberative Process

Executive Order 13771: *Reducing Regulation and Controlling Regulatory Costs*

Executive Order (E.O.) 13771, issued January 30, 2017, is commonly known as the “2-for-1” E.O since it directs federal executive branch agencies to remove 2 existing regulations for each new regulation proposed or finalized in FY-17 and thereafter. The intent is to measure all regulatory costs and offset new regulations by repealing old ones, such that the net effect on the economy is zero.

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¹ Executive Order 12866 (October 4, 1993) directs agencies to annually publish a Regulatory Plan containing agency statements of regulatory priorities and additional information about the most significant regulatory activities planned for the coming year.

² The Regulatory Flexibility Act of 1980 and E.O. 12866 direct agencies, under OIRA’s direction, to release every spring and fall an agenda providing uniform data on regulatory and deregulatory activities under development throughout the Federal Government.

Presidential Memorandum: Streamlining Permitting and Reducing Regulatory Burdens for Domestic Manufacturing

The purpose of this memorandum is to “support the expansion of manufacturing in the United States through expedited reviews of and approvals for proposals to construct or expand manufacturing facilities and through reductions in regulatory burdens affecting domestic manufacturing.” The President directs the Secretary of Commerce to “conduct outreach to stakeholders concerning the impact of Federal regulations on domestic manufacturing.” The Secretary of Commerce will solicit comments from the public for no more than 60 days on Federal actions to streamline permitting and reduce regulatory burdens for domestic manufacturers. As part of this process, Secretary of Commerce will coordinate with secretaries of other departments and agencies including the Administrator of the Environmental Protection Agency. Within 60 days of completion of this process, the Secretary of Commerce will submit a Permit Streamlining Action Plan to the President identifying priority actions with deadlines including recommendations for any necessary changes to existing regulations or statutes, as well as actions to change policies, practices, or procedures that can be taken immediately.

Ex. 5 - Deliberative Process

To: William Lovell (lovell.william@epa.gov)[lovell.william@epa.gov]
From: Bolen, Brittany
Sent: Mon 8/7/2017 6:27:32 PM
Subject: FW: Reg Reform TPs
[reg reform talking points.docx](#)

And please review/incorporate the bullets from AI accordingly, too.

-----Original Message-----

From: McGartland, AI
Sent: Monday, August 7, 2017 1:33 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Reg Reform TPs

Here is my contribution

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

We can continue to work on this if we have time.

-----Original Message-----

From: Bolen, Brittany
Sent: Monday, August 07, 2017 12:56 PM
To: McGartland, AI <McGartland.AI@epa.gov>
Cc: Rees, Sarah <rees.sarah@epa.gov>
Subject: Re: Reg Reform TPs

Please keep more general to EPA or the Agency.

Sent from my iPad

> On Aug 7, 2017, at 12:55 PM, McGartland, AI <McGartland.AI@epa.gov> wrote:

>

> Brittany -- do you want us to refer to OP activities or should I use the broader "EPA will revise...." If Ryan is using this for outside officials, I doubt they care about whether its OP or another office. But if he wants to know what OP will be doing, then I should use "OP will"

>

> -----Original Message-----

> From: Bolen, Brittany
> Sent: Monday, August 07, 2017 9:59 AM
> To: Rees, Sarah <rees.sarah@epa.gov>
> Cc: McGartland, AI <McGartland.AI@epa.gov>
> Subject: Reg Reform TPs

>

> Hi Sarah - can you please send me the latest version you have of our regulatory reform talking points? I'm also copying AI to see if he has a few bullets I could add that

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

I appreciate your help with this timely request,

Should be no more than 2-pages. Need to get to him by early afternoon.

> Thank you,

> Brittany

>
>

To: William Lovell (lovell.william@epa.gov)[lovell.william@epa.gov]
From: Bolen, Brittany
Sent: Mon 8/7/2017 6:27:01 PM
Subject: FW: Reg Reform TPs

Please review/update accordingly. This can be no longer than 2-pages.

From: Nickerson, William
Sent: Monday, August 7, 2017 2:22 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Rees, Sarah <rees.sarah@epa.gov>; McGartland, Al <McGartland.Al@epa.gov>
Subject: RE: Reg Reform TPs

Here is latest we have

EPA Regulatory Reform

Talking Points

On February 24, 2017, President Trump issued [Executive Order 13777](#) on Enforcing the Regulatory Agenda.

The Executive Order (EO) establishes the “policy of the United States to alleviate unnecessary regulatory burdens placed on the American people.” Among other things, it requires each agency to create a Regulatory Reform Task Force to evaluate existing regulations and to identify regulations that should be repealed, replaced, or modified.

To inform these recommendations, EPA held public meetings to listen and learn from those directly impacted by our regulations, including federal, state, local and Tribal governments; small businesses; consumer; non-governmental organizations and trade associations.

We also accepted public comment through our regulatory reform docket. That docket closed on May 15, 2017. We have received over 450,000 comments in that docket.

Per the EO, we are particularly interested in regulations that:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Bolen, Brittany
Sent: Monday, August 07, 2017 10:11 AM
To: Nickerson, William <Nickerson.William@epa.gov>
Subject: Fwd: Reg Reform TPs

Hi Bill - are you in the office today? If so, can you please help with this request?

Begin forwarded message:

From: bolen.brittany@epa.gov
Date: August 7, 2017 at 9:59:19 AM EDT
To: Sarah Rees <rees.sarah@epa.gov>
Cc: McGartland.Al@epa.gov
Subject: Reg Reform TPs

Hi Sarah - can you please send me the latest version you have of our regulatory reform talking points? I'm also copying Al to see if he has a few bullets I could add

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process I appreciate your help with this timely request, Ex. 5 - Deliberative Process

Should be no more than 2-pages. Need to get to him by early afternoon.

Thank you,
Brittany

To: Kime, Robin[Kime.Robin@epa.gov]
From: Bolen, Brittany
Sent: Tue 7/11/2017 3:11:01 PM
Subject: Re: OP QFRs

Okay. Great. Thanks, Robin.

Sent from my iPhone

On Jul 11, 2017, at 10:57 AM, Kime, Robin <Kime.Robin@epa.gov> wrote:

Yes, these are the questions as edited and approved by you. Holly did not see them in her in box until I resent them today.

From: Bolen, Brittany
Sent: Tuesday, July 11, 2017 10:55 AM
To: Kime, Robin <Kime.Robin@epa.gov>
Subject: Fwd: OP QFRs

Robin, I thought these were the questions I had reviewed. Can you please confirm? Thanks so much!

Sent from my iPhone

Begin forwarded message:

From: "Letendre, Daisy" <letendre.daisy@epa.gov>
Date: July 11, 2017 at 10:08:40 AM EDT
To: "Bolen, Brittany" <bolen.brittany@epa.gov>
Subject: Fwd: OP QFRs

Morning! Just want to flag this for you, did you send the review of the below QFRs to Holly? She may have missed them

Sent from my iPhone

Begin forwarded message:

From: "Greaves, Holly" <greaves.holly@epa.gov>
Date: July 11, 2017 at 10:06:41 AM EDT
To: "Letendre, Daisy" <letendre.daisy@epa.gov>

Subject: RE: OP QFRs

Thanks! She did share those related to SAB/BOSC/etc, but I don't believe I saw a response from her on these questions below. Note, I was out last week so if I missed it, please ask her to re-send.

(OA/OP)

Executive Order 13783 on Promoting Energy Independence and Economic Growth requires a review of all regulations.

McCollum Q92: How is EPA going about conducting this review and what scientific evidence and economic assumptions or models is the Agency relying on for the basis of its decisions?

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McCollum Q93: Environmental regulations already undergo a rigorous analysis of costs and benefits as they move through the regulatory process. In its annual accounting to Congress last year, OMB found that benefits of major rules EPA officially adopted from 2005-2015 exceed their costs by up to 13 times (OMB 2016). A 2011 peer-reviewed EPA assessment of the long term benefits and costs of the Clean Air Act and its implementing regulations found that its middle estimate of annual benefits exceeds costs by 30 to one--that's \$2 trillion in net benefits vs. \$65 billion in costs. Which specific EPA regulations does EPA believe are overly stringent and in need of scaling back?

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McCollum Q94: Administrator Pruitt has expressed concern about the compliance costs of particular industries, please provide an estimate of the change in net benefits to the American public from rolling any regulations back.

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McCollum Q95: Has the Agency considered the additional cost to industry of facing a patchwork quilt of different state requirements instead of one federal standard?

Ex. 5 - Deliberative Process

McCollum Q96: What steps has the EPA taken to implement President Trump's Executive Order on Reducing Regulation and Controlling Regulatory Costs?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

McCollum Q97: How is EPA choosing which two regulations to repeal for every new regulation promulgated?

Ex. 5 - Deliberative Process

(OA/OP)

McCollum Q103: How does EPA plan to defend the many inevitable lawsuits it will face from rolling back environmental regulations? Is this really the most effective way for EPA to fulfill its mission?

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McCollum Q104: Executive Order 13777 required the head of each agency to designate a Regulatory Reform Officer to oversee the implementation of regulatory reform initiatives and policies to ensure agencies effectively carry out regulatory reforms, consistent with applicable law.

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McCollum Q105: Who have you appointed as the Regulatory Reform Officer for EPA and what are their credentials?

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Funding to States (OA/OP)

Ohio EPA Director Craig Butler said that these cuts in your budget would result in a 30% cut to their budget, forcing major cuts to the state Superfund program and to Clean Water and Clean Air initiatives. If Ohio is not provided with adequate funding to implement those programs there will be significant problems. The Agency will not be able to process permit applications, conduct inspections/reviews, and will likely reduce staff.

Kaptur Q9: How do you imagine that reality lines up with your priority of growing the economy and protecting the environment?

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Budget Cuts (OA/OP)

Kaptur Q10: If the agency staff and funding levels are substantially cut, as the administration has proposed, and if the agency pursues all of the reconsideration and similar actions it has already announced, can you assure us that the agency will not miss any mandatory statutory deadlines for action?

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Environmental Justice (OECA/OP)

Kaptur Q12: The Administration's proposed budget would do away with the office of Environmental Justice altogether. Do you believe that environmental costs and degradation has fallen disproportionately heavily on people of color, individuals in low-income neighborhoods, and those who have the least voice in the process? Does your plan to eradicate the office that is specifically tasked with addressing this issue indicate that you do not take it seriously? How do you propose to address environmental racism and environmental justice while your agency cuts staff, enforcement, and the entire office tasked with tackling these problems?

Ex. 5 - Deliberative Process

From: Letendre, Daisy
Sent: Tuesday, July 11, 2017 9:54 AM
To: Greaves, Holly <greaves.holly@epa.gov>
Subject: RE: OP QFRs

Hi Holly – I spoke with Brittany yesterday, and I understand she sent edits from OP already? If so we should be all set!

From: Greaves, Holly
Sent: Tuesday, July 11, 2017 9:53 AM
To: Letendre, Daisy <letendre.daisy@epa.gov>
Subject: OP QFRs

Hi Daisy, any additional edits on the OP QFRs? Please respond **by noon today**.

Thanks,

Holly

To: Nickerson, William[Nickerson.William@epa.gov]
Cc: Rees, Sarah[rees.sarah@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
From: Bolen, Brittany
Sent: Thur 6/15/2017 11:43:04 PM
Subject: Re: Response to QFRs from May 19 House E&C drinking water hearing

Hi Bill,

Forgive the cryptic email earlier. I wanted to be responsive, but was slightly distracted. I want to incorporate 13777 - #7 looks good. I made some edits to #6. Please read through that once more, edit as you see fit, and submit before the deadline tomorrow.

Thank you for all your reg reform work,
Brittany

On Jun 15, 2017, at 4:47 PM, Nickerson, William <Nickerson.William@epa.gov> wrote:

Brittany,

I'm sorry to have to come back to you on this, but I'm a little unclear on what you would like us to do.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

6. What steps has EPA taken to implement President Trump's Executive Order on Reducing Regulation and Controlling Regulatory Costs?

Ex. 5 - Deliberative Process

a. How is EPA choosing which two regulations to repeal for every new regulation promulgated?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

6. What steps has EPA taken to implement President Trump's Executive Order on Reducing Regulation and Controlling Regulatory Costs?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

a. How is EPA choosing which two regulations to repeal for every new regulation promulgated?

Ex. 5 - Deliberative Process

From: Kime, Robin
Sent: Thursday, June 15, 2017 1:18 PM
To: Nickerson, William <Nickerson.William@epa.gov>
Cc: Rees, Sarah <rees.sarah@epa.gov>
Subject: Responds to QFRs from May 19 House E&C drinking water hearing

Hi,

Thank you for your help with this. I'd appreciate it if you'd incorporate Brittany's suggestions into a revised set of responses and I'll run them past her a final time. Again, thank you.

From: Bolen, Brittany
Sent: Thursday, June 15, 2017 1:15 PM
To: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: For your review by tomorrow 12:00 a.m. please: Responds to QFRs from May 19 House E&C drinking water hearing

Hello,

The first response needs to be consistent with all the summaries we have provided on EO 13771

Ex. 5 - Deliberative Process

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Thank you.

Brittany

From: Kime, Robin
Sent: Thursday, June 15, 2017 8:06 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Lovell, William <lovell.william@epa.gov>
Subject: For your review by tomorrow 12:00 a.m. please: Responds to QFRs from May 19 House E&C drinking water hearing

Good morning,

OCIR received a set of Questions for the Record from a May 19 House Energy & Commerce drinking water hearing. We sent in a [statement for the record](#) for that hearing in lieu of a witness, and we offered to take QFRs. The QFRs have arrived. OCIR asks that we submit answers to the two questions below. Sarah and Bill drafted these answers below. With your edits, I'll share them with OCIR by their deadline of noon tomorrow. Thanks and have a good day.

6. What steps has EPA taken to implement President Trump's Executive Order on Reducing Regulation and Controlling Regulatory Costs?


Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

a. How is EPA choosing which two regulations to repeal for every new regulation promulgated?

Ex. 5 - Deliberative Process

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Wed 5/24/2017 1:56:33 AM
Subject: Fwd: Request to Speak to Clean Air Forum - June 23rd at 12:00 pm
[Final Agenda - CAF Meeting May 19 2017.pdf](#)
[ATT00001.htm](#)

Here's another one. 

Sent from my iPhone

Begin forwarded message:

From: Nick Goldstein <ngoldstein@artba.org>
Date: May 22, 2017 at 12:25:24 PM EDT
To: "Bolen.Brittany@epa.gov" <Bolen.Brittany@epa.gov>
Subject: Request to Speak to Clean Air Forum - June 23rd at 12:00 pm

Ms. Bolen,

Hello. My name is Nick Goldstein and I am the Vice President of Regulatory Affairs at the American Road & Transportation Builders Association (ARTBA). I am also the chair of a group of industry trade associations called the Clean Air Forum.

The members of the Clean Air Forum meet once a month to discuss a variety of regulatory issues related to the Clean Air Act.

I have attached the agenda from our last meeting (May 19) which shows the topics we cover as well as the membership list of the Clean Air Forum.

Over the past couple of meetings there has been a desire from the Clean Air Forum membership to have someone from the EPA come in and speak about regulatory reform with a focus on Clean Air Act issues.

Our next meeting is going to be June 23rd here at ARTBA's Offices (250 E Street, SW Suite 900) from 12:00 pm – 2:00 pm.

Would you or someone from your office be available to speak to our group? We could give you an hour (or less if you prefer), which would include time for questions and discussion.

Lunch would be served and you would be welcome to stay for the rest of the meeting.

Also, all Clean Air Forum meetings are “off the record,” and there are no press invited.

If you are interested, but the June 23rd date does not work, we could also look at future meeting dates (which have not yet been selected, but are always on a Friday and generally towards the end of the month).

Thank you in advance for your consideration and please let me know if there is any other information I can provide.

Nick

Nick Goldstein

Vice President of Regulatory Affairs & Assistant General Counsel

American Road & Transportation Builders Association

250 E Street, SW

Suite 900

Washington, DC 20024

Phone: (202) 683-1005

www.artba.org

To: McGartland, AI[McGartland.AI@epa.gov]
Cc: Rees, Sarah[rees.sarah@epa.gov]
From: Bolen, Brittany
Sent: Mon 8/7/2017 4:56:09 PM
Subject: Re: Reg Reform TPs

Please keep more general to EPA or the Agency.

Sent from my iPad

> On Aug 7, 2017, at 12:55 PM, McGartland, AI <McGartland.AI@epa.gov> wrote:

>

Ex. 5 - Deliberative Process

> -----Original Message-----

> From: Bolen, Brittany

> Sent: Monday, August 07, 2017 9:59 AM

> To: Rees, Sarah <rees.sarah@epa.gov>

> Cc: McGartland, AI <McGartland.AI@epa.gov>

> Subject: Reg Reform TPs

>

> Hi Sarah - can you please send me the latest version you have of our regulatory reform talking points?

I'm also copying AI to see if he has a few bullets I could add

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

I appreciate your help with this timely request,

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process Should be no more than 2-pages. Need to get to him by early afternoon.

> Thank you,

> Brittany

>

>

To: Rees, Sarah[rees.sarah@epa.gov]
From: Bolen, Brittany
Sent: Fri 5/5/2017 8:20:13 PM
Subject: Fwd: NYT inquiry -- lists of speakers, attendees and listeners at meetings

Ex. 5 - Deliberative Process

Sent from my iPhone

Begin forwarded message:

From: "Bowman, Liz" <Bowman.Liz@epa.gov>
Date: May 5, 2017 at 3:59:33 PM EDT
To: "Brown, Byron" <brown.byron@epa.gov>, "Bolen, Brittany" <bolen.brittany@epa.gov>
Subject: FW: NYT inquiry -- lists of speakers, attendees and listeners at meetings

Ex. 5 - Deliberative Process

From: Ivory, Danielle [mailto:danielle.ivory@nytimes.com]
Sent: Thursday, May 4, 2017 6:10 PM
To: Press <Press@epa.gov>
Subject: NYT inquiry -- lists of speakers, attendees and listeners at meetings

Hello, I wondering if it would be possible to get the lists of speakers at all of the EPA public meetings related to the Regulatory Reform Task Force thus far and also of those people who registered to listen in at or attend all of the EPA public meetings related to the RRTF.

Thank you so much! Yours,

Danielle

--

Danielle Ivory

The New York Times
Office: 212-556-1596
Cell: 917-280-2607
Fax: 646-349-2536
PGP Key: 4F0C8AF6FB9B5DBE
Signal encrypted chat: 917-280-2607

To: Shaw, Nena[Shaw.Nena@epa.gov]; Sachs, Robert[Sachs.Robert@epa.gov]
Cc: Samantha Dravis (dravis.samantha@epa.gov)[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Fri 4/21/2017 2:47:17 AM
Subject: Final edits
FINAL EPA Response to Commerce 4-20-2017-BB.docx

Nena and Robert –

Thanks for stopping by my office earlier and for all your work putting this together. I think the paper is in good shape. Please do not be alarmed by all of my edits in track changes. I may want to read the intro and executive summary once more tomorrow morning, with fresh eyes. Any edits I may make on those two pages I will send directly to you as I need your help getting this prepared for submission, including the table of contents, reformatting, and inserting the two new tables we discussed.

Please let me know if you have any questions. You can always reach me at Ex. 6 - Personal Privacy

Thank you,

Brittany

Brittany Bolen

Deputy Associate Administrator, Office of Policy

U.S. Environmental Protection Agency

(202) 564-3291

Bolen.Brittany@epa.gov

To: Nickerson, William[Nickerson.William@epa.gov]
From: Bolen, Brittany
Sent: Mon 8/7/2017 2:11:02 PM
Subject: Fwd: Reg Reform TPs

Hi Bill - are you in the office today? If so, can you please help with this request?

Begin forwarded message:

From: bolen.brittany@epa.gov
Date: August 7, 2017 at 9:59:19 AM EDT
To: Sarah Rees <rees.sarah@epa.gov>
Cc: McGartland.Al@epa.gov
Subject: Reg Reform TPs

Hi Sarah - can you please send me the latest version you have of our regulatory reform talking points? I'm also copying Al to see if he has a few bullets I could add

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

I appreciate your help with this timely request, Ex. 5 - Deliberative Process
Should be no more than 2-pages. Need to get to him by early afternoon.

Thank you,
Brittany

To: Beck, Nancy[Beck.Nancy@epa.gov]
Cc: Bowman, Liz[Bowman.Liz@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Mon 5/15/2017 11:17:49 PM
Subject: Re: Regulatory Reform recommendations

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 15, 2017, at 7:13 PM, Bolen, Brittany <bolen.brittany@epa.gov> wrote:

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 15, 2017, at 6:55 PM, Beck, Nancy <Beck.Nancy@epa.gov> wrote:

Ex. 5 - Deliberative Process

Nancy B. Beck, Ph.D., DABT

Deputy Assistant Administrator, OCSPP

P: 202-564-1273

M: 202-731-9910

beck.nancy@epa.gov

From: Bolen, Brittany

Sent: Monday, May 15, 2017 6:54 PM

To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Beck, Nancy <Beck.Nancy@epa.gov>
Subject: Re: Regulatory Reform recommendations

They are on the public docket. They can look them up there on regulations.gov.

Sent from my iPhone

On May 15, 2017, at 6:52 PM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

Are the Reg Reform task force recommendations public? We are getting some requests to see them, since I guess today was the deadline for them being submitted.

----- Forwarded message -----

From: **Ivory, Danielle** <danielle.ivory@nytimes.com>
Date: Mon, May 15, 2017 at 12:39 PM
Subject: Regulatory Reform recommendations
To: "Jones, Enesta" <Jones.Enesta@epa.gov>

Hi Enesta,

Recommendations to the Regulatory Reform Task Force by the Offices of Air and Radiation, Land and Emergency Management, Chemical Safety and Pollution Prevention, Water, Environmental Information, Congressional and Intergovernmental Relations and Small and Disadvantaged Business Utilization are due today, May 15. Would it be possible to send me copies of those recommendations?

If I will need to file a FOIA for this, that is fine -- just let me know. I'll assume if I don't hear from you by the end of the day today that I should file a FOIA.

Many thanks,

Danielle

--

Danielle Ivory
The New York Times
Office: 212-556-1596
Cell: 917-280-2607
Fax: 646-349-2536
PGP Key: 4F0C8AF6FB9B5DBE
Signal encrypted chat: 917-280-2607

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Danielle Ivory
The New York Times
Office: 212-556-1596
Cell: 917-280-2607
Fax: 646-349-2536
PGP Key: 4F0C8AF6FB9B5DBE
Signal encrypted chat: 917-280-2607

To: Langdon, David (Federal)[DLangdon@doc.gov]
From: Bolen, Brittany
Sent: Mon 7/10/2017 9:15:33 PM
Subject: Re: Manufacturing regulatory reform report - latest on timing, notes re this week

Hey Dave, hope all is well. I'm just seeing this whole email chain. **Ex. 5 - Deliberative Process**
Ex. 5 - Deliberative Process Looking
forward to seeing the report when it's released.
Brittany

Sent from my iPhone

On Jul 10, 2017, at 4:14 PM, Langdon, David (Federal) <DLangdon@doc.gov> wrote:

Thanks, Tom, **Ex. 6 - Personal Privacy**

I am in direct communications with the senior staff of our public affairs office, and our policy director, Earl Comstock, is well aware of everyone's interest in the report. As soon as I know something, I will make sure you do.

I do not think you will be surprised by the content of the report. The delay has had nothing to do with content, which was locked several weeks ago; the delay is all about timing the rollout.

From: Tyler, Tom [<mailto:Tyler.Tom@epa.gov>]
Sent: Monday, July 10, 2017 4:10 PM
To: Langdon, David (Federal) <DLangdon@doc.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Dawes, Katherine <Dawes.Katherine@epa.gov>; Rivera, Reiniero <Rivera.Reiniero@epa.gov>; Debell, Kevin <debell.kevin@epa.gov>; Gentile, Laura <Gentile.Laura@epa.gov>; Germann, Sandy <Germann.Sandy@epa.gov>
Subject: RE: Manufacturing regulatory reform report - latest on timing, notes re this week

Hi, Dave –

Thank you for the update.

Ex. 6 - Personal Privacy

so I'm copying Katherine Dawes (566-2189) who will be acting for me. If I am also out Wednesday, Rey Rivera (566-1491), my senior staffer on the project, also copied, will act for me then. Please keep us and our office director, Kevin Debell, also copied, in the loop. Kevin is on the road Mon-Wed this week and so Laura Gentile, also copied, will be acting for him tomorrow and possibly Wednesday if I am not back. Finally, I am also copying Sandy Germann, our OPA lead, and hope you will copy her if sending information, as well.

Ex. 5 - Deliberative Process

Many thanks again -

All the best,

Tom

Tom Tyler Acting Director

Integrated Environmental Strategies Division

U.S. Environmental Protection Agency

1200 Pennsylvania Avenue NW (1807T), Washington, DC 20460

w202.566.0808 c202.770.6608 tyler.tom@epa.gov OA/OP/OSEM 4104K WJC
West

From: Langdon, David (Federal) [<mailto:DLangdon@doc.gov>]
Sent: Monday, July 10, 2017 3:49 PM
To: Tyler, Tom <Tyler.Tom@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Subject: Manufacturing regulatory reform report

Tom and Brittany,

Ex. 5 - Deliberative Process

Thank you for your patience!

Dave

David S. Langdon
Senior Policy Advisor
U.S. Department of Commerce
Office of the Secretary
202-482-3308 (desk)
202-309-5683 (cell)

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Brown, Byron[brown.byron@epa.gov]
From: Bolen, Brittany
Sent: Fri 5/5/2017 12:02:19 AM
Subject: Re: EPA Response to DOC Plan to Streamline Permitting and Reduce Regulatory Burdens for Domestic Manufacturing

Yep. We have draft of the May 12 report if you like a copy.

Sent from my iPhone

On May 4, 2017, at 7:43 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Hey guys, I just wanted to follow up on this.

Is OP on the May 12 and 24 reports?

From: Jackson, Ryan
Sent: Sunday, April 23, 2017 6:11 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Subject: RE: EPA Response to DOC Plan to Streamline Permitting and Reduce Regulatory Burdens for Domestic Manufacturing

Well, it looks great and we should highlight it.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

I just wanted to ask about these items and ensure we were all on the same page. Frankly, although it's a lot of work, there's no one better to do this than Brittany, and glad she's here to help organize these tasks. I'm used to it because I've seen her work on prior reports, but she's produced oversight reports for EPW and her former employers for her whole time working for Congress. It's second nature.

From: Dravis, Samantha

Sent: Friday, April 21, 2017 7:23 PM

To: Jackson, Ryan <jackson.ryan@epa.gov>

Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Brown, Byron <brown.byron@epa.gov>

Subject: Re: EPA Response to DOC Plan to Streamline Permitting and Reduce Regulatory Burdens for Domestic Manufacturing

B. Bolen worked overtime on this one.

Sent from my iPhone

On Apr 21, 2017, at 6:05 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Thank you. This looks really really good. Looking forward to reading it.

From: Bolen, Brittany
Sent: Friday, April 21, 2017 5:33 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: FW: EPA Response to DOC Plan to Streamline Permitting and Reduce Regulatory Burdens for Domestic Manufacturing

Ryan and Byron – wanted to make sure you had a copy of the final submission to Commerce.

From: Dravis, Samantha
Sent: Friday, April 21, 2017 4:51 PM
To: Comstock, Earl (Federal) <EComstock@doc.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Shaw, Nena <Shaw.Nena@epa.gov>
Subject: EPA Response to DOC Plan to Streamline Permitting and Reduce Regulatory Burdens for Domestic Manufacturing

RE: EPA's Input to the Department of Commerce's Plan to Streamline Permitting and Reduce

Regulatory Burdens for Domestic Manufacturing

Dear Mr. Comstock:

Thank you for your leadership on the January 24, 2017 Presidential Memorandum on "Streamlining Permitting and Reducing Regulatory Burdens for Domestic Manufacturing." At the interagency coordinating meeting on March 28, 2017, participating agencies were asked to provide to the Department of Commerce responses to the following four requests: (1) Briefly describe any of your agency's reforms in progress now that pertain to this effort; (2) Provide specific regulatory reform targets regarding your Agency; (3) Provide a brief description of permitting

processes related to manufacturing and describe ways they may be simplified; and (4) Other advice and input as desired.

Environmental permitting can be a complex and burdensome system for domestic manufacturers to navigate as they seek to expand and create economic growth, and delays result in negative impacts for new projects and improvements manufacturers seek to make. The costs associated with environmental permitting are not well documented. The “hidden cost of environmental regulation” includes facilities that are never built and jobs never created because of environmental permitting.

We can and need to do better to streamline these processes while continuing to protect human health and the environment. The process started by this Presidential Memorandum is just the beginning. In the attached Executive Summary and the body of EPA’s response, we are proposing a range of reforms including modernizing the NPDES regulatory requirements consistent with CWA amendments and recent case law, as well as revising Title V regulations to streamline and clarify processes related to the submission and review of Title V petitions. These and other streamlining efforts will help provide the certainty and timeliness important for fostering an environment for economic growth. Administrator Pruitt is committed to bringing EPA back-to-basics, and streamlining our permitting processes to create economic and job growth in the manufacturing sector is crucial to that effort.

I sincerely hope EPA’s submission assists the Department of Commerce in developing a comprehensive Permit Streamlining Action Plan (Action Plan). If you have any questions, please feel free to contact me or Brittany Bolen at bolen.brittany@epa.gov.

Regards,
Samantha

Samantha Dravis
Senior Counsel/Associate Administrator for Policy
U.S. Environmental Protection Agency

To: Bowman, Liz[Bowman.Liz@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]
From: Bolen, Brittany
Sent: Mon 5/22/2017 4:34:40 PM
Subject: Re: Transcript from Regulatory Reform Teleconference

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 22, 2017, at 12:29 PM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

Ex. 5 - Deliberative Process

From: Jones, Enesta
Sent: Monday, May 22, 2017 7:09 AM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Jones, Enesta <Jones.Enesta@epa.gov>
Subject: LIZ: Transcript from Regulatory Reform Teleconference

Liz, we have the audio from the air teleconference session and can share with the reporter. It won't be placed in the docket. Only the transcript.

Ex. 5 - Deliberative Process

The air office wasn't required to audio tape; it is something the teleconference operated

system provides, per our request.

Ex. 5 - Deliberative Process

Please call my cell if you want to discuss.

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

Begin forwarded message:

From: "Clark, Krissy" <kclark@marketplace.org>

Date: May 19, 2017 at 12:20:59 PM EDT

To: "Jones, Enesta" <Jones.Enesta@epa.gov>

Subject: Re: Transcript from Regulatory Reform Teleconference

Hi Enesta,

I am following up about the audio from the April 24 public hearing with the Office of Air and Radiation. On 4/27 you said you would send it to me shortly but I haven't received it yet, so I just wanted to check in. Thank you!

Krissy

From: Jones, Enesta <Jones.Enesta@epa.gov>
Sent: Thursday, April 27, 2017 7:51:46 AM
To: Clark, Krissy
Subject: Transcript from Regulatory Reform Teleconference

Hi Krissy,

Per your request, attached is the transcript from the call on April 24. I will send you the audio separately and soon.

Information on our regulatory reform task force: <https://www.epa.gov/laws-regulations/regulatory-reform>

To: Greaves, Holly[greaves.holly@epa.gov]
Cc: Samantha Dravis (dravis.samantha@epa.gov)[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Thur 7/20/2017 12:42:29 AM
Subject: RE: one more QFR for you

Holly – I’ve reviewed the below and recommend we use the following language:

McCollum Q92: How is EPA going about conducting this review and what scientific evidence and economic assumptions or models is the Agency relying on for the basis of its decisions?

Ex. 5 - Deliberative Process

McCollum Q93: Environmental regulations already undergo a rigorous analysis of costs and benefits as they move through the regulatory process. In its annual accounting to Congress last year, OMB found that benefits of major rules EPA officially adopted from 2005-2015 exceed their costs by up to 13 times (OMB 2016). A 2011 peer-reviewed EPA assessment of the long term benefits and costs of the Clean Air Act and its implementing regulations found that its middle estimate of annual benefits exceeds costs by 30 to one—that’s \$2 trillion in net benefits vs. \$65 billion in costs. Which specific EPA regulations does EPA believe are overly stringent and in need of scaling back?

Ex. 5 - Deliberative Process

From: Greaves, Holly
Sent: Wednesday, July 19, 2017 3:27 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: one more QFR for you

Brittany,

Please see two OMB proposed edits and let me know your thoughts – OMB edits are in yellow in the proposed response.

Below, they noted our response references EO 13777, but the question was asking about EO13783. Should we reference the latter in this response in some form? OMB's proposed answer is below, with highlighted text in yellow that is new.

(OA/OP)

Executive Order 13783 on Promoting Energy Independence and Economic Growth requires a review of all regulations.

McCollum Q92: How is EPA going about conducting this review and what scientific evidence and economic assumptions or models is the Agency relying on for the basis of its decisions?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Below, OIRA noted that, “Suggested additions of language taken from Sec. 2. Of EO 13783Sec. 2. Immediate Review of All Agency Actions that Potentially Burden the Safe, Efficient Development of Domestic Energy Resources. (a) The heads of agencies shall review all existing regulations, orders, guidance documents, policies, and any other similar agency actions (collectively, agency actions) that potentially burden the development or use of domestically produced energy resources, with particular attention to oil, natural gas, coal, and nuclear energy resources. Such review shall not include agency actions that are mandated by law, necessary for the public interest, and consistent with the policy set forth in section 1 of this order.”

McCollum Q93: Environmental regulations already undergo a rigorous analysis of costs and benefits as they move through the regulatory process. In its annual accounting to Congress last year, OMB found that benefits of major rules EPA officially adopted from 2005-2015 exceed their costs by up to 13 times (OMB 2016). A 2011 peer-reviewed EPA assessment of the long term benefits and costs of the Clean Air Act and its implementing regulations found that its middle estimate of annual benefits exceeds costs by 30 to one—that’s \$2 trillion in net benefits vs. \$65 billion in costs. Which specific EPA regulations does EPA believe are overly stringent and in need of scaling back?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

To: Nickerson, William[Nickerson.William@epa.gov]
From: Bolen, Brittany
Sent: Thur 4/20/2017 2:08:39 PM
Subject: RE: Request

Excellent! Thank you very much, Bill. For what it's worth – this was the draft of that section provided to us:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Nickerson, William
Sent: Thursday, April 20, 2017 10:00 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Request

I will have a draft to you by 12

From: Bolen, Brittany
Sent: Thursday, April 20, 2017 9:31 AM
To: Nickerson, William <Nickerson.William@epa.gov>
Subject: Request

Importance: High

Bill – do you have time this morning to please draft up a short paragraph or two memorializing the steps we have taken re: reg reform?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Please let me know if this is possible.

Thank you,

Brittany

Brittany Bolen

Deputy Associate Administrator, Office of Policy

U.S. Environmental Protection Agency

(202) 564-3291

Bolen.Brittany@epa.gov

To: Langdon, David (Federal)[DLangdon@doc.gov]
From: Bolen, Brittany
Sent: Thur 8/3/2017 5:06:57 PM
Subject: RE: Commerce Streamlining report
[EPA Updates to Commerce Report - 08.03.2017.docx](#)

Hi Dave –

I hope this is getting to you before you have left the office. The attached includes EPA's updates on actions publicly announced. It also includes a few edits. Please let me know if you have any questions.

Best,

Brittany

From: Langdon, David (Federal) [<mailto:DLangdon@doc.gov>]
Sent: Thursday, August 3, 2017 8:15 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Commerce Streamlining report

Hi Brittany,

I just wanted to check in to see if you anticipate sharing the updates this morning, partly because my bosses have asked and partly because I head off on annual leave this afternoon... with cellphone and laptop. You know the drill, I am sure.

Dave

From: Bolen, Brittany [<mailto:bolen.brittany@epa.gov>]
Sent: Wednesday, August 02, 2017 8:59 AM
To: Langdon, David (Federal) <DLangdon@doc.gov>

Subject: Re: Commerce Streamlining report

Thanks, David. That is helpful. It looks like we are able to meet your original deadline of today COB after all. I understand from my staff that many of these actions were covered in our draft report under EO 13783 submitted last week. Stay tuned.

Brittany

On Aug 2, 2017, at 7:47 AM, Langdon, David (Federal) <DLangdon@doc.gov> wrote:

Hi Brittany,

I have more details from our policy director on how we will use the information you and some other agencies are providing.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

I hope this is helpful context.

Dave

From: Bolen, Brittany [<mailto:bolen.brittany@epa.gov>]
Sent: Monday, July 31, 2017 7:37 PM
To: Langdon, David (Federal) <DLangdon@doc.gov>
Subject: RE: Commerce Streamlining report

I'll try, but COB Thursday is more realistic for us. The administrator will be out on travel and I will have time Thursday to review as well.

From: Langdon, David (Federal) [<mailto:DLangdon@doc.gov>]
Sent: Monday, July 31, 2017 6:48 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Commerce Streamlining report

Thanks! At this point, there is no fixed timeline, but is COB Wednesday doable?

----- Original message -----

From: "Bolen, Brittany"
Date: 07/31/2017 6:24 PM (GMT-05:00)
To: "Langdon, David (Federal)"
Subject: RE: Commerce Streamlining report

Hi David,

Good to hear from you. We can review and update accordingly. What is your timeline?

Thanks,

Brittany

From: Langdon, David (Federal) [<mailto:DLangdon@doc.gov>]

Sent: Monday, July 31, 2017 4:11 PM

To: Bolen, Brittany <bolen.brittany@epa.gov>

Subject: Commerce Streamlining report

Hi Brittany,

As you know, the Commerce Department regulatory reform report has not been released yet. Given the time that has passed and the fact that we have waited until after the regulatory agenda was published to try to push our report out, Earl Comstock, our director of policy, has asked that we want to make sure that the report note where agencies already have taken action with respect to the Priority Areas of Reform in the report. Could someone on your team review the report and especially the recommendations and note where EPA already has taken action?

I am glad to discuss, and thank you!

Dave

David S. Langdon

Senior Policy Advisor

U.S. Department of Commerce

Office of the Secretary

202-482-3308 (desk)

202-309-5683 (cell)

To: Lovell, Will (William)[lovell.william@epa.gov]
From: Bolen, Brittany
Sent: Wed 7/19/2017 8:47:26 PM
Subject: Fwd: one more QFR for you

Sent from my iPhone

Begin forwarded message:

From: "Greaves, Holly" <greaves.holly@epa.gov>
Date: July 19, 2017 at 3:26:45 PM EDT
To: "Bolen, Brittany" <bolen.brittany@epa.gov>
Subject: one more QFR for you

Brittany,

Please see two OMB proposed edits and let me know your thoughts – OMB edits are in yellow in the proposed response.

Ex. 5 - Deliberative Process

(OA/OP)

Executive Order 13783 on Promoting Energy Independence and Economic Growth requires a review of all regulations.

McCollum Q92: How is EPA going about conducting this review and what scientific evidence and economic assumptions or models is the Agency relying on for the basis of its decisions?

Ex. 5 - Deliberative Process

opened a docket for public comments about regulations that may be appropriate for repeal, replacement, or modification. Regulations identified for possible repeal, replacement, or modification would be subject to standard rulemaking procedures, including additional public comment, and at that time more details on the basis for the regulatory action would be provided.

Ex. 5 - Deliberative Process

Below, OIRA noted that, “Suggested additions of language taken from Sec. 2. Of EO 13783Sec. 2. Immediate Review of All Agency Actions that Potentially Burden the Safe, Efficient Development of Domestic Energy Resources. (a) The heads of agencies shall review all existing regulations, orders, guidance documents, policies, and any other similar agency actions (collectively, agency actions) that potentially burden the development or use of domestically produced energy resources, with particular attention to oil, natural gas, coal, and nuclear energy resources. Such review shall not include agency actions that are mandated by law, necessary for the public interest, and consistent with the policy set forth in section 1 of this order.”

McCollum Q93: Environmental regulations already undergo a rigorous analysis of costs and benefits as they move through the regulatory process. In its annual accounting to Congress last year, OMB found that benefits of major rules EPA officially adopted from 2005-2015 exceed their costs by up to 13 times (OMB 2016). A 2011 peer-reviewed EPA assessment of the long term benefits and costs of the Clean Air Act and its implementing regulations found that its middle estimate of annual benefits exceeds costs by 30 to one—that’s \$2 trillion in net benefits vs. \$65 billion in costs. Which specific EPA regulations does EPA believe are overly stringent and in need of scaling back?

Ex. 5 - Deliberative Process

identified in Executive Orders 13783 and 13778. EPA is still considering which additional regulations may unduly burden the development of domestic energy resources.

Ex. 5 - Deliberative Process

To: Rees, Sarah[rees.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Nickerson, William[Nickerson.William@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
From: Bolen, Brittany
Sent: Thur 5/11/2017 12:11:38 AM
Subject: RE: Draft plan - EO 13783
EO 13783 Energy Independence Review Plan May 10 (002)-BB.docx

Attached are my edits.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thanks,

Brittany

From: Rees, Sarah
Sent: Wednesday, May 10, 2017 5:45 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Draft plan - EO 13783

It is totally up to you Brittany –
Just provide us with your edits and we'll be good to go.

Ex. 5 - Deliberative Process

Cheers,

Sarah

From: Bolen, Brittany
Sent: Wednesday, May 10, 2017 5:39 PM
To: Rees, Sarah <rees.sarah@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Draft plan - EO 13783

Thanks, Sarah. I am reviewing right now.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thanks again,

Brittany

From: Rees, Sarah
Sent: Wednesday, May 10, 2017 5:33 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: Draft plan - EO 13783

Hey Samantha and Brittany – here’s the latest draft, and I’ve also included text for a cover memo.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Cheers,

Sarah

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Lovell, Will (William)[lovell.william@epa.gov]
From: Bolen, Brittany
Sent: Mon 7/17/2017 12:49:19 PM
Subject: Fwd: Draft EO 13783 report
[EO 13783 Draft Final Report.docx](#)
[ATT00001.htm](#)

Sent from my iPhone

Begin forwarded message:

From: "Rees, Sarah" <rees.sarah@epa.gov>
Date: July 14, 2017 at 5:02:39 PM EDT
To: "Dravis, Samantha" <dravis.samantha@epa.gov>, "Bolen, Brittany" <bolen.brittany@epa.gov>
Cc: "Kime, Robin" <Kime.Robin@epa.gov>, "Nickerson, William" <Nickerson.William@epa.gov>, "Schillo, Bruce" <Schillo.Bruce@epa.gov>, "Corrales, Mark" <Corrales.Mark@epa.gov>, "Curry, Bridgid" <Curry.Bridgid@epa.gov>
Subject: Draft EO 13783 report

Hi Samantha and Brittany, attached is a draft of the draft EO 13783 report that is due 7/26 for your review. Some items to note:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Cheers,

Sarah

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: William Lovell (lovell.william@epa.gov)[lovell.william@epa.gov]
From: Bolen, Brittany
Sent: Tue 6/13/2017 2:29:55 PM
Subject: Accomplishments
[Accomplishments - 6.5.2017.docx](#)
[EO 13783 Plan May 12.pdf](#)
[EO 13777 90-day Progress Report.pdf](#)

Will – the attached document may also be helpful to you. **Ex. 5 - Deliberative Process**

Ex. 5 - Deliberative Process

Thank you,

Brittany

Brittany Bolen

Deputy Associate Administrator, Office of Policy

U.S. Environmental Protection Agency

(202) 564-3291

Bolen.Brittany@epa.gov

To: Langdon, David (Federal)[DLangdon@doc.gov]
From: Bolen, Brittany
Sent: Wed 8/2/2017 12:59:11 PM
Subject: Re: Commerce Streamlining report

Thanks, David. That is helpful. It looks like we are able to meet your original deadline of today COB after all. I understand from my staff that many of these actions were covered in our draft report under EO 13783 submitted last week. Stay tuned.
Brittany

On Aug 2, 2017, at 7:47 AM, Langdon, David (Federal) <DLangdon@doc.gov> wrote:

Hi Brittany,

I have more details from our policy director on how we will use the information you and some other agencies are providing. We do not intend to exhaustively list the status of reach priority area, but rather note perhaps empirically and perhaps narratively that agencies already have taken action.

Ex. 5 - Deliberative Process

I hope this is helpful context.

Dave

From: Bolen, Brittany [<mailto:bolen.brittany@epa.gov>]
Sent: Monday, July 31, 2017 7:37 PM
To: Langdon, David (Federal) <DLangdon@doc.gov>
Subject: RE: Commerce Streamlining report

I'll try, but COB Thursday is more realistic for us. The administrator will be out on travel and I will have time Thursday to review as well.

From: Langdon, David (Federal) [<mailto:DLangdon@doc.gov>]
Sent: Monday, July 31, 2017 6:48 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Commerce Streamlining report

Thanks! At this point, there is no fixed timeline, but is COB Wednesday doable?

----- Original message -----

From: "Bolen, Brittany"
Date: 07/31/2017 6:24 PM (GMT-05:00)
To: "Langdon, David (Federal)"
Subject: RE: Commerce Streamlining report

Hi David,

Good to hear from you. We can review and update accordingly. What is your timeline?

Thanks,

Brittany

From: Langdon, David (Federal) [<mailto:DLangdon@doc.gov>]

Sent: Monday, July 31, 2017 4:11 PM

To: Bolen, Brittany <bolen.brittany@epa.gov>

Subject: Commerce Streamlining report

Hi Brittany,

As you know, the Commerce Department regulatory reform report has not been released yet. Given the time that has passed and the fact that we have waited until after the regulatory agenda was published to try to push our report out, Earl Comstock, our director of policy, has asked that we want to make sure that the report note where agencies already have taken action with respect to the Priority Areas of Reform in the report. Could someone on your team review the report and especially the recommendations and note where EPA already has taken action?

I am glad to discuss, and thank you!

Dave

David S. Langdon

Senior Policy Advisor

U.S. Department of Commerce

Office of the Secretary

202-482-3308 (desk)

202-309-5683 (cell)

To: Dravis, Samantha[dravis.samantha@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]
From: Bolen, Brittany
Sent: Fri 5/19/2017 3:00:17 PM
Subject: Re: Draft outline for the regulatory reform task force progress report

Hi Sarah - I know it's been a crazy week with the FR notices mix up, but we didn't see a draft of this report come in yet. Samantha has a flight later this afternoon and would like to have a rough draft to review. Do you think you'll have the draft done today?

Thanks,
Brittany

On May 15, 2017, at 1:08 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

This outline looks good. Thanks.

From: Rees, Sarah
Sent: Monday, May 15, 2017 12:16 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: FW: Draft outline for the regulatory reform task force progress report

Hey folks - we've not heard back from you on this, and as the progress report is due to the Administrator the end of next week need to start drafting. So we are going to start; our target is to get a draft to you to review COB Thursday. If you have any changes to the proposed outline or other things you'd like us to consider, let me know.

Cheers,

Sarah

From: Rees, Sarah
Sent: Wednesday, May 10, 2017 1:01 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany

<bolen.brittany@epa.gov>

Cc: Nickerson, William <Nickerson.William@epa.gov>; Owens, Nicole
<Owens.Nicole@epa.gov>; Corrales, Mark <Corrales.Mark@epa.gov>; Curry, Bridgid
<Curry.Bridgid@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>

Subject: Draft outline for the regulatory reform task force progress report

Samantha and Brittany – below is a draft outline for the progress report the Regulatory Reform Task Force is to provide the Administrator by May 25 pursuant to EO 13777. The report should detail the progress toward improving implementation of regulatory reform initiatives and policies pursuant to section 2 of the EO, and identifying regulations for repeal, replacement, or modification. Section 2 of the EO charges the RRO with overseeing the implementation of regulatory reform initiatives and policies to ensure that agencies effectively carry out regulatory reforms, consistent with applicable law. Additional progress reports are to be provided to the Administrator on a schedule that he determines.

As a reminder, Samantha has already asked the program offices to provide the RRTF with information and recommendations by May 15.

Let us know what you think of this; we'd like to start drafting as soon as possible, but just wanted to make sure we were on the same page re: content and direction first.

Cheers,

Sarah

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Fotouhi, David[fotouhi.david@epa.gov]
From: Bolen, Brittany
Sent: Fri 5/19/2017 1:17:14 AM
Subject: Re: Draft outline for the regulatory reform task force progress report

I did. Not problem at all. Good luck tomorrow. Feel free to call in morning if you have any questions.

Sent from my iPhone

On May 18, 2017, at 6:32 PM, Fotouhi, David <fotouhi.david@epa.gov> wrote:

Thanks so much! And please apologize to the Administrator for me.

David Fotouhi

Deputy General Counsel

Office of General Counsel

U.S. Environmental Protection Agency

Tel: +1 202.564.1976

fotouhi.david@epa.gov

From: Bolen, Brittany
Sent: Thursday, May 18, 2017 5:41 PM
To: Fotouhi, David <fotouhi.david@epa.gov>
Subject: Fwd: Draft outline for the regulatory reform task force progress report

We also have a progress report due to the administrator on may 25 on reg reform. We dont have a draft yet, but below is the outline of the progress report.

Sent from my iPhone

Begin forwarded message:

From: "Rees, Sarah" <rees.sarah@epa.gov>
Date: May 10, 2017 at 1:00:44 PM EDT
To: "Dravis, Samantha" <dravis.samantha@epa.gov>, "Bolen, Brittany" <bolen.brittany@epa.gov>
Cc: "Nickerson, William" <Nickerson.William@epa.gov>, "Owens, Nicole" <Owens.Nicole@epa.gov>, "Corrales, Mark" <Corrales.Mark@epa.gov>, "Curry, Bridgid" <Curry.Bridgid@epa.gov>, "Kime, Robin" <Kime.Robin@epa.gov>
Subject: Draft outline for the regulatory reform task force progress report

Samantha and Brittany – below is a draft outline for the progress report the Regulatory Reform Task Force is to provide the Administrator by May 25 pursuant to EO 13777. The report should detail the progress toward improving implementation of regulatory reform initiatives and policies pursuant to section 2 of the EO, and identifying regulations for repeal, replacement, or modification. Section 2 of the EO charges the RRO with overseeing the implementation of regulatory reform initiatives and policies to ensure that agencies effectively carry out regulatory reforms, consistent with applicable law. Additional progress reports are to be provided to the Administrator on a scheduled that he determines.

As a reminder, Samantha has already asked the program offices to provide the RRTF with information and recommendations by May 15.

Let us know what you think of this; we'd like to start drafting as soon as possible, but just wanted to make sure we were on the same page re: content and direction first.

Cheers,

Sarah

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Germann, Sandy[Germann.Sandy@epa.gov]
Cc: Bowman, Liz[Bowman.Liz@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]
From: Bolen, Brittany
Sent: Mon 4/24/2017 8:05:55 PM
Subject: Re: Follow-up on press / stakeholder meetings

Thanks, Sandy.

Sent from my iPhone

On Apr 24, 2017, at 2:07 PM, Germann, Sandy <Germann.Sandy@epa.gov> wrote:

Thanks, Brittany. I've revised based on your response and the strikeout below it:

Ex. 5 - Deliberative Process

Also, Nancy G shared OAR's latest plan for managing press this morning:

Ex. 5 - Deliberative Process

My understanding is that Nancy was going to follow-up w/ the other programs to confirm their press plans and would be sharing those with us. Adding her on this loop so we're all on the same page.

Sandy Germann

US EPA Office of Policy

202-631-0272

germann.sandy@epa.gov

From: Bolen, Brittany
Sent: Monday, April 24, 2017 12:58 PM
To: Germann, Sandy <Germann.Sandy@epa.gov>
Cc: Bowman, Liz <Bowman.Liz@epa.gov>
Subject: RE: Follow-up on press / stakeholder meetings
Importance: High

Sandy – I talked to Liz and I know the OAR meeting has already started.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Germann, Sandy
Sent: Friday, April 21, 2017 9:43 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: Follow-up on press / stakeholder meetings

Brittany, Good morning. I think the reg team is waiting for input from you or Samantha on this matter. After thinking about some more, I'd like to offer a response that could be given to OPA for any press inquiries and to all the offices that are hosting meetings. We - or OPA - could provide the latter to the programs. Please advise. Thank you!

Response to reporters asking about attendance:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Please check the regulatory reform website for more information about each meeting.

Ex. 5 - Deliberative Process

Direction for all offices hosting meetings:

We would like to identify any press that are attending or listening in to regulatory reform stakeholder meetings, so we can follow-up with them, if needed. If you have announced an open meeting, please set up a press “sign-up” table for in person meetings and make arrangements to record any press participants that sign on to a teleconference.

Sandy Germann

US EPA Office of Policy

202-631-0272

germann.sandy@epa.gov

From: Germann, Sandy

Sent: Thursday, April 20, 2017 4:10 PM

To: Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William
<Nickerson.William@epa.gov>; Owens, Nicole <Owens.Nicole@epa.gov>; Curry, Bridgid
<Curry.Bridgid@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany
<bolen.brittany@epa.gov>; Kenny, Shannon <Kenny.Shannon@epa.gov>; Kime, Robin
<Kime.Robin@epa.gov>
Subject: OPA request for reg reform public meeting registration information

All, OPA received a request from a reporter about press attendance at the reg reform stakeholder meetings. Liz Bowman indicated they would like all reporters to register so they can follow-up. At OPA's request, I've gone through the reg reform meeting schedule website to summarize whether registration is being conducted. In some cases, it is not, but they are in person meetings at EPA, and they will need to identify themselves in some way to get information about entering the building and then have to sign-in. So, as the last column reflects, it appears we should be able to identify all reporters, except in the case of two call-in meetings (the OITA teleconference and OW virtual listening session). They (OPA) may decide to provide additional guidance to those offices about how to manage that. Before I send back to them, I wanted to touch base to see if any of you have any more details that should be reflected. Please let me know if you have a few minutes this afternoon or in the morning. Thanks!

Sandy Germann

US EPA Office of Policy

202-631-0272

germann.sandy@epa.gov

To: Germann, Sandy[Germann.Sandy@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]; Liz Bowman (bowman.liz@epa.gov)[bowman.liz@epa.gov]; Wilcox, Jahan[wilcox.jahan@epa.gov]
From: Bolen, Brittany
Sent: Thur 5/18/2017 5:04:15 PM
Subject: RE: SANDY: NPR query - public comments on regulations

Sandy, please coordinate with Liz or Jahan in OPA on reg reform inquiries. In regards to the inquiry below, I suggest the following –

Ex. 5 - Deliberative Process

From: Germann, Sandy
Sent: Thursday, May 18, 2017 11:56 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: Fwd: SANDY: NPR query - public comments on regulations

Brittany, Are you ok with this?

Ex. 5 - Deliberative Process Ex. 5 - Deliberative Process

Sent from my iPhone

Begin forwarded message:

From: "Jones, Enesta" <Jones.Enesta@epa.gov>
Date: May 18, 2017 at 10:42:23 AM CDT
To: "Germann, Sandy" <Germann.Sandy@epa.gov>
Cc: "Jones, Enesta" <Jones.Enesta@epa.gov>
Subject: SANDY: NPR query - public comments on regulations

Hi Sandy,

How's this?

Ex. 5 - Deliberative Process

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

Begin forwarded message:

Resent-From: <Press@epa.gov>

From: Jennifer Ludden <JLudden@npr.org>

Date: May 18, 2017 at 11:32:10 AM EDT

To: Press <Press@epa.gov>

Subject: [SPAM] NPR query - public comments on regulations

Hi there,

I've just been assigned a quick post on the public comments on reviewing regulations. I'm wondering if you have any statement or reaction to the many that ask the agency not to roll back environmental regulations.

Also, has the agency submitted its own recommendations yet and is that public, or will it be? What is the agency's next step in complying with the executive order?

I'm happy to call at your convenience if that's easier.

Many thanks!

Jennifer Ludden

To: Germann, Sandy[Germann.Sandy@epa.gov]
From: Bolen, Brittany
Sent: Thur 5/18/2017 2:16:45 PM
Subject: RE: Recommendations to EPA regulatory reform task force

This is fine.

From: Germann, Sandy
Sent: Thursday, May 18, 2017 10:12 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: FW: Recommendations to EPA regulatory reform task force

Brittany, this was his follow-up Q to our response below. We replied yes (after confirming w/ Bill).

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Begin forwarded message:

Resent-From: <Press@epa.gov>
From: Sean Reilly <sreilly@eenews.net>
Date: May 18, 2017 at 9:40:16 AM EDT
To: "Jones, Enesta" <Jones.Enesta@epa.gov>
Cc: "Bowman, Liz" <Liz_Bowman@americanchemistry.com>, "Konkus, John" <konkus.john@epa.gov>, Press <Press@epa.gov>
Subject: RE: Recommendations to EPA regulatory reform task force

OK, thanks for the clarification, Enesta. So it's correct to say that the recommendations from OAR and the other offices named in Mr. Pruitt's memo were submitted to the task force by the May 15 deadline?

From: Jones, Enesta [mailto:Jones.Enesta@epa.gov]
Sent: Thursday, May 18, 2017 9:32 AM
To: Sean Reilly <sreilly@eenews.net>
Cc: Bowman, Liz <Liz_Bowman@americanchemistry.com>; Konkus, John

<konkus.john@epa.gov>; Press <Press@epa.gov>

Subject: Re: Recommendations to EPA regulatory reform task force

Sean,

To be clear, the comment period was not extended.

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

On May 17, 2017, at 6:00 PM, Sean Reilly <sreilly@eenews.net> wrote:

OK

From: Jones, Enesta [<mailto:Jones.Enesta@epa.gov>]

Sent: Wednesday, May 17, 2017 5:56 PM

To: Sean Reilly <sreilly@eenews.net>

Cc: Bowman, Liz <Liz_Bowman@americanchemistry.com>; Konkus, John <konkus.john@epa.gov>; Press <Press@epa.gov>

Subject: Re: Recommendations to EPA regulatory reform task force

Sean,

These recommendations are deliberative documents, so they aren't posted online or being shared at this time.

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

On May 17, 2017, at 5:28 PM, Sean Reilly <sreilly@eenews.net> wrote:

Hi Enesta:

With all due respect, I don't see how this addresses my request. Did OAR and the other six program offices submit their recommendations to the reg reform task force by May 15, per Ms. Pruitt's memo, and if so, can we get copies of those recommendations? If the deadline for submission of those recommendations was extended from May 15, what is the new deadline?

Sean

From: Jones, Enesta [<mailto:Jones.Enesta@epa.gov>]
Sent: Wednesday, May 17, 2017 5:22 PM
To: Sean Reilly <sreilly@eenews.net>
Cc: Bowman, Liz <Liz_Bowman@americanchemistry.com>; Konkus, John <konkus.john@epa.gov>; Press <Press@epa.gov>
Subject: Re: Recommendations to EPA regulatory reform task force

Hi Sean,

Please attribute our response below to an agency spokesperson:

"We will be working with our program offices on the submissions received. For a sense of the type of comments provided, please see the docket. We will incorporate this information into our progress report, which is due at the end of May."

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

On May 17, 2017, at 5:03 PM, Sean Reilly <sreilly@eenews.net> wrote:

Liz, John:

According to Administrator Pruitt's March 24 memo (https://www.epa.gov/sites/production/files/2017-04/documents/regulatory_reform_agenda.pdf), the recommendations from OAR, the Office of Water, etc. were due Monday, May 15. Can we get copies of the recommendations submitted by all seven offices named in the memo by COB tomorrow?

Thanks,

Sean

Sean Reilly

Reporter

E&E News

Ph: 202-446-0433 (Desk)

Ph: 202-316-4596 (Cell)

sreilly@eenews.net

To: Bowman, Liz[Bowman.Liz@epa.gov]
From: Bolen, Brittany
Sent: Thur 5/18/2017 2:02:05 PM
Subject: RE: Recommendations to EPA regulatory reform task force

Ex. 5 - Deliberative Process

From: Bowman, Liz
Sent: Thursday, May 18, 2017 9:59 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Recommendations to EPA regulatory reform task force

Ex. 5 - Deliberative Process

From: Bolen, Brittany
Sent: Thursday, May 18, 2017 9:57 AM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Subject: RE: Recommendations to EPA regulatory reform task force

Ex. 5 - Deliberative Process

From: Bowman, Liz
Sent: Thursday, May 18, 2017 9:54 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: Re: Recommendations to EPA regulatory reform task force

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 18, 2017, at 9:52 AM, Bolen, Brittany <bolen.brittany@epa.gov> wrote:

Ex. 5 - Deliberative Process

From: Bolen, Brittany

Sent: Thursday, May 18, 2017 9:50 AM

To: Germann, Sandy <Germann.Sandy@epa.gov>

Subject: RE: Recommendations to EPA regulatory reform task force

Ex. 5 - Deliberative Process

From: Germann, Sandy

Sent: Thursday, May 18, 2017 9:43 AM

To: Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>;

Nickerson, William <Nickerson.William@epa.gov>; Owens, Nicole

<Owens.Nicole@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>

Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>

Subject: RE: Recommendations to EPA regulatory reform task force

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Sandy Germann

US EPA Office of Policy

202-631-0272

germann.sandy@epa.gov

From: Bolen, Brittany

Sent: Thursday, May 18, 2017 9:29 AM

To: Rees, Sarah <rees.sarah@epa.gov>; Germann, Sandy <Germann.Sandy@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>; Owens, Nicole <Owens.Nicole@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>

Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>

Subject: RE: Recommendations to EPA regulatory reform task force

To clarify, my prior email was in regards to the specific request below regarding the comments from the program/regional offices. In regards to the official public comment period, Sarah is correct – it was not extended. I am not aware of any request to extend it. We received over 60,000 comments.

From: Rees, Sarah t

Sent: Thursday, May 18, 2017 9:22 AM

To: Germann, Sandy <Germann.Sandy@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>; Owens, Nicole <Owens.Nicole@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>

Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>

Subject: RE: Recommendations to EPA regulatory reform task force

We did not extend the comment period.

From: Germann, Sandy
Sent: Thursday, May 18, 2017 9:21 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>; Owens, Nicole <Owens.Nicole@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Recommendations to EPA regulatory reform task force

Thank you, and also, just to confirm, the comment period has not been extended, correct?

Sandy Germann

US EPA Office of Policy

202-631-0272

germann.sandy@epa.gov

From: Bolen, Brittany
Sent: Thursday, May 18, 2017 9:19 AM
To: Germann, Sandy <Germann.Sandy@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>; Owens, Nicole <Owens.Nicole@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Recommendations to EPA regulatory reform task force

Ex. 5 - Deliberative Process

From: Germann, Sandy
Sent: Wednesday, May 17, 2017 6:01 PM
To: Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>; Owens, Nicole <Owens.Nicole@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: Fwd: Recommendations to EPA regulatory reform task force

Ex. 5 - Deliberative Process

Sent from my iPhone

Begin forwarded message:

From: "Jones, Enesta" <Jones.Enesta@epa.gov>
Date: May 17, 2017 at 4:33:39 PM CDT
To: "Germann, Sandy" <Germann.Sandy@epa.gov>
Subject: Fwd: Recommendations to EPA regulatory reform task force

Sandy,

Please call my cell real quickly about this.

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

Begin forwarded message:

Resent-From: <Press@epa.gov>
From: Sean Reilly <sreilly@eenews.net>
Date: May 17, 2017 at 5:27:22 PM EDT
To: "Jones, Enesta" <Jones.Enesta@epa.gov>
Cc: "Bowman, Liz" <Liz_Bowman@americanchemistry.com>, "Konkus, John" <konkus.john@epa.gov>, Press <Press@epa.gov>
Subject: RE: Recommendations to EPA regulatory reform task force

Hi Enesta:

With all due respect, I don't see how this addresses my request. Did OAR and the other six program offices submit their recommendations to the reg reform task force by May 15, per Ms. Pruitt's memo, and if so, can we get copies of those recommendations? If the deadline for submission of those recommendations was extended from May 15, what is the new deadline?

Sean

From: Jones, Enesta [<mailto:Jones.Enesta@epa.gov>]
Sent: Wednesday, May 17, 2017 5:22 PM
To: Sean Reilly <sreilly@eenews.net>
Cc: Bowman, Liz <Liz_Bowman@americanchemistry.com>; Konkus, John <konkus.john@epa.gov>; Press <Press@epa.gov>
Subject: Re: Recommendations to EPA regulatory reform task force

Hi Sean,

Please attribute our response below to an agency spokesperson:

"We will be working with our program offices on the submissions received. For a sense of the type of comments provided, please see the docket. We will incorporate this information into our progress report, which is due at the end of May."

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

On May 17, 2017, at 5:03 PM, Sean Reilly <sreilly@eenews.net> wrote:

Liz, John:

According to Administrator Pruitt's March 24 memo (https://www.epa.gov/sites/production/files/2017-04/documents/regulatory_reform_agenda.pdf), the recommendations from OAR, the Office of Water, etc. were due Monday, May 15. Can we get copies of the recommendations submitted by all seven offices named in the memo by COB tomorrow?

Thanks,

Sean

Sean Reilly

Reporter

E&E News

Ph: 202-446-0433 (Desk)

Ph: 202-316-4596 (Cell)

sreilly@eenews.net

To: Greaves, Holly[greaves.holly@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Beck, Nancy[beck.nancy@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]; Lyons, Troy[lyons.troy@epa.gov]
Cc: Jackson, Ryan[jackson.ryan@epa.gov]
From: Bolen, Brittany
Sent: Mon 6/5/2017 11:58:31 PM
Subject: RE: Updates to the Administrator's binder
[Accomplishments - 6.5.2017.docx](#)
[SIP FIP Metrics-BB.docx](#)

Holly – attached is an updated accomplishments handout. I also edited and added some info to the SIP/FIP one-pager. Let me know if you need anything else!

From: Greaves, Holly
Sent: Monday, June 5, 2017 4:13 PM
To: Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Beck, Nancy <Beck.Nancy@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bowman, Liz <Bowman.Liz@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: RE: Updates to the Administrator's binder

Mandy,

Thanks - I've shortened the SIP/FIP metrics OAR provided Mandy to a one-page fact sheet. Please see attached and let me know what you think, as well as an appropriate talking point.

Thanks,

Holly

From: Gunasekara, Mandy
Sent: Monday, June 5, 2017 1:00 PM
To: Greaves, Holly <greaves.holly@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Beck, Nancy <Beck.Nancy@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>; Lyons, Troy <lyons.troy@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: RE: Updates to the Administrator's binder

Attached is some info on SIP/FIP metrics OAR has provided. We can glean from that what is useful.

From: Greaves, Holly
Sent: Monday, June 5, 2017 12:30 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Beck, Nancy <Beck.Nancy@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>; Lyons, Troy <lyons.troy@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: Updates to the Administrator's binder

Ryan has asked that the updates discussed in today's budget prep be available for the Administrator before he leaves.

Can you please provide me edits discussed/requested for his briefing book by COB today? Items I noted include the following list; if there are others I have forgotten to include please let me know.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thanks,

Holly

To: Beck, Nancy[Beck.Nancy@epa.gov]
From: Bolen, Brittany
Sent: Thur 6/29/2017 3:17:09 PM
Subject: Fwd: Seeking suggestions from your office by June 28 to inform the draft report under EO 13783
[OCSPP Energy EO Examples.pdf](#)
[ATT00001.htm](#)

Hey Nancy, can you please look into this? The list for OCSPP isn't that long. I know your office has been busy, but all the other program offices have already identified their POC and met with OP on this. Appreciate your help!
Brittany

Begin forwarded message:

From: "Dravis, Samantha" <dravis.samantha@epa.gov>
Date: June 23, 2017 at 1:27:19 PM EDT
To: "Cleland-Hamnett, Wendy" <Cleland-Hamnett.Wendy@epa.gov>, "Beck, Nancy" <Beck.Nancy@epa.gov>
Cc: "Jackson, Ryan" <jackson.ryan@epa.gov>, "Brown, Byron" <brown.byron@epa.gov>, "Bolen, Brittany" <bolen.brittany@epa.gov>, "Rees, Sarah" <rees.sarah@epa.gov>
Subject: Seeking suggestions from your office by June 28 to inform the draft report under EO 13783

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Brown, Byron[brown.byron@epa.gov]
Cc: Wilcox, Jahan[wilcox.jahan@epa.gov]
From: Bowman, Liz
Sent: Mon 6/19/2017 4:24:46 PM
Subject: FW: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday
Official Bio.docx

Below, please find the email we received from ProPublica/NYT on the “Reg Reform Task Force.” –

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Robert Faturechi [mailto:Robert.Faturechi@propublica.org]
Sent: Friday, June 16, 2017 5:12 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Ivory, Danielle <danielle.ivory@nytimes.com>
Subject: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Hi Liz,

As you know, Danielle Ivory and I are working on a story for The New York Times and ProPublica about the regulatory reform task forces that have been created at several major agencies, based on President Trump's executive order. Through interviews, public records and Freedom of Information Act requests, we have identified many of the members of these task forces and have found that some may be reviewing regulations that, in their previous jobs, they worked to weaken or eliminate entirely.

We were hoping to ask you some questions ahead of our story publishing. Our deadline is Wednesday, June 21, at noon EST. We hope we will hear from you. If it would be easier to chat by phone please don't hesitate to call. Also, please note that we are requesting this information fully on the record, so that we can fully include your thoughts in the story. If something in particular needs to be on background, we are happy to discuss that with you, but please be advised that, otherwise, our conversations will be on the record.

-Our understanding is that Samantha Dravis, Ryan Jackson, Byron Brown and Brittany Bolen are on your regulatory reform task force. Can you provide us with the names of anyone else assigned to the task force?

-Has the task force identified any regulations yet that might be revised or eliminated? If so, which ones?

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Thanks,

Robert and Danielle

Robert Faturechi

Reporter, ProPublica

Desk: 917-512-0216

Cell: 213-271-7217

robert.faturechi@propublica.org

To: Brown, Byron[brown.byron@epa.gov]
From: Ford, Hayley
Sent: Tue 8/1/2017 1:17:01 PM
Subject: FW: 30 Day Report Updates
EPA Cabinet 30 Day Report 8.1.17.docx

Any updates on CCR??

1. GUIDANCE FOR COAL COMBUSTION RESIDUALS PERMIT PROGRAMS:

EPA is working with the Environmental Council of States and Association of State and Territorial Solid Waste Management Agencies to develop guidance for how EPA plans to review and approve state permit programs for management of coal combustion residuals in response to WIIN Act.

Timing: Draft guidance undergoing review at OMB

Hayley Ford

Deputy White House Liaison

Office of the Administrator

Environmental Protection Agency

Room: 3309C William Jefferson Clinton North

ford.hayley@epa.gov

Phone: 202-564-2022

Cell: 202-306-1296

From: Ford, Hayley

Sent: Monday, July 31, 2017 10:16 AM

To: Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Traylor, Patrick <traylor.patrick@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Baptist, Erik <baptist.erik@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Darwin, Henry <darwin.henry@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Ringel, Aaron <ringel.aaron@epa.gov>; Bowman, Liz

<Bowman.Liz@epa.gov>; Graham, Amy <graham.amy@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Beck, Nancy <beck.nancy@epa.gov>; Yamada, Richard (Yujiro) <yamada.richard@epa.gov>; Forsgren, Lee <Forsgren.Lee@epa.gov>

Cc: Munoz, Charles <munoz.charles@epa.gov>

Subject: 30 Day Report Updates

Please send updates for the 30 day by COB today.

Thanks!

Hayley Ford

Deputy White House Liaison

Office of the Administrator

Environmental Protection Agency

Room: 3309C William Jefferson Clinton North

ford.hayley@epa.gov

Phone: 202-564-2022

Cell: 202-306-1296

To: Dravis, Samantha[dravis.samantha@epa.gov]; Brown, Byron[brown.byron@epa.gov]
Cc: Bowman, Liz[Bowman.Liz@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Fotouhi, David[fotouhi.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Graham, Amy[graham.amy@epa.gov]; Wilcox, Jahan[wilcox.jahan@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]
From: Jackson, Ryan
Sent: Wed 6/21/2017 9:54:48 PM
Subject: RE: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

From: Jackson, Ryan
Sent: Monday, June 19, 2017 8:23 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Cc: Bowman, Liz <Bowman.Liz@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Graham, Amy <graham.amy@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: RE: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

From: Dravis, Samantha
Sent: Monday, June 19, 2017 4:58 PM
To: Brown, Byron <brown.byron@epa.gov>
Cc: Bowman, Liz <Bowman.Liz@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Graham, Amy <graham.amy@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: Re: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

Sent from my iPhone

On Jun 19, 2017, at 4:56 PM, Brown, Byron <brown.byron@epa.gov> wrote:

Ex. 5 - Deliberative Process

From: Bowman, Liz
Sent: Monday, June 19, 2017 4:41 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>
Cc: Graham, Amy <graham.amy@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: RE: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

From: Bowman, Liz
Sent: Monday, June 19, 2017 4:34 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Samantha Dravis (dravis.samantha@epa.gov) <dravis.samantha@epa.gov>; Bolen, Brittany (bolen.brittany@epa.gov) <bolen.brittany@epa.gov>; Byron Brown (brown.byron@epa.gov) <brown.byron@epa.gov>; David Fotouhi (fotouhi.david@epa.gov) <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>
Cc: Graham, Amy <graham.amy@epa.gov>; Jahan Wilcox (wilcox.jahan@epa.gov) <wilcox.jahan@epa.gov>; Lincoln Ferguson (ferguson.lincoln@epa.gov) <ferguson.lincoln@epa.gov>
Subject: For Review: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thank you – Liz

Robert:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Robert Faturechi [<mailto:Robert.Faturechi@propublica.org>]
Sent: Friday, June 16, 2017 5:12 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Ivory, Danielle <danielle.ivory@nytimes.com>
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Thanks,

Robert and Danielle

Robert Faturechi

[Reporter, ProPublica](#)

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To: Bolen, Brittany[bolen.brittany@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Fotouhi, David[fotouhi.david@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]
From: Bowman, Liz
Sent: Tue 6/20/2017 2:31:58 PM
Subject: UPDATED Response to New York Times re: Reg Reform Task Force

PLEASE USE THE FOLLOWING VERSION w small tweaks.

Below, please find the updated email response that I plan to send to the *New York Times* this afternoon, unless I receive major objections. Thank you – Liz

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Liz Bowman

U.S. Environmental Protection Agency (EPA)

Office: 202-564-3293

To: Dolph, Becky[Dolph.Becky@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]; Fugh, Justina[Fugh.Justina@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Fotouhi, David[fotouhi.david@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Fine, Steven[fine.steven@epa.gov]
From: Jackson, Ryan
Sent: Tue 6/20/2017 12:16:39 AM
Subject: RE: Need Quote on Recusals/Ethics Pledge - Deadline Tomorrow at noon

Ex. 5 - Deliberative Process

From: Dolph, Becky
Sent: Monday, June 19, 2017 6:06 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>; Fugh, Justina <Fugh.Justina@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Minoli, Kevin <Minoli.Kevin@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Hope, Brian <Hope.Brian@epa.gov>; Fine, Steven <fine.steven@epa.gov>
Subject: RE: Need Quote on Recusals/Ethics Pledge - Deadline Tomorrow at noon

Hey Liz – how about something along the following lines:

Ex. 5 - Deliberative Process

Please let me know if I can be of additional assistance.

Thanks,

Becky

Becky Dolph | Director, FOIA Expert Assistance Team Office

U.S Environmental Protection Agency

Office of General Counsel | 7309B WJCN | 202-564-5771

From: Bowman, Liz

Sent: Monday, June 19, 2017 4:01 PM

To: Fugh, Justina <Fugh.Justina@epa.gov>; Dolph, Becky <Dolph.Becky@epa.gov>

Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Minoli, Kevin <Minoli.Kevin@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>

Subject: Need Quote on Recusals/Ethics Pledge - Deadline Tomorrow at noon

Ex. 5 - Deliberative Process

Hoping to get something from you by noon tomorrow, so that we can provide it prior to deadline.

Thank you – Liz

From: Robert Faturechi [<mailto:Robert.Faturechi@propublica.org>]
Sent: Friday, June 16, 2017 5:12 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Ivory, Danielle <danielle.ivory@nytimes.com>
Subject: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

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Robert and Danielle

Robert Faturechi

Reporter, ProPublica

Desk: 917-512-0216

Cell: 213-271-7217

robert.faturechi@propublica.org

To: Fugh, Justina[Fugh.Justina@epa.gov]
Cc: Dolph, Becky[Dolph.Becky@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Fotouhi, David[fotouhi.david@epa.gov]
From: Bowman, Liz
Sent: Mon 6/19/2017 9:36:55 PM
Subject: RE: Need Quote on Recusals/Ethics Pledge - Deadline Tomorrow at noon

Yes, this is helpful. Thank you! And, good luck with a house full of teenagers...hopefully you have a lot of provisions (pizza).

From: Fugh, Justina
Sent: Monday, June 19, 2017 5:34 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Dolph, Becky <Dolph.Becky@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Minoli, Kevin <Minoli.Kevin@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>
Subject: Re: Need Quote on Recusals/Ethics Pledge - Deadline Tomorrow at noon

Hi Liz,

Ex. 6 - Personal Privacy

Ex. 6 - Personal Privacy

I will be in the office tomorrow, but will try to address your questions now.

Ex. 5 - Deliberative Process and Attorney Client

Ex. 5 - Deliberative Process and Attorney Client

Hope that helps,

Justina

Sent from my iPhone

On Jun 19, 2017, at 4:00 PM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

Ex. 5 - Deliberative Process and Attorney Client

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Sent: Friday, June 16, 2017 5:12 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Ivory, Danielle <danielle.ivory@nytimes.com>
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From: Dravis, Samantha
Sent: Mon 6/19/2017 8:12:24 PM
Subject: Re: Need Quote on Recusals/Ethics Pledge - Deadline Tomorrow at noon

Ex. 5 - Deliberative Process

Sent from my iPhone

On Jun 19, 2017, at 4:00 PM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

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-As I mentioned before, we are stating in the story that EPA has thus far refused to disclose the calendar for task force chair Samantha Dravis through FOIA, even as an agency spokeswoman advised us we could get the calendar through FOIA. We also state that Ms. Dravis is a former top official for an industry-funded political group, that she is meeting privately with industry stakeholders, and that the agency is declining to say whether she has discussed regulations to eliminate with any of her previous employers or their funders. We mention Ms. Dravis' post at the the Republican Attorneys General Association, and her tenure as president of its Rule of Law Defense Fund, which brought together energy companies and Republican attorneys general working together to file lawsuits against the federal government over Obama-era environmental regulations. We also mention she worked for Freedom Partners. Will Ms. Dravis' prior employment working for industry-

funded groups in any way affect her decision making while at EPA? Outside of agency comment, is there anything Ms. Dravis would like to respond to or add directly?

-Our reporting found that another task force appointee, Byron Brown, is married to Lesley Schaaff, a senior government affairs manager for Hess Corporation who has lobbied the EPA directly. (The company was penalized more than \$45 million by the EPA because of alleged Clean Air Act violations at its refinery in Port Reading, New Jersey.) Has or will Mr. Brown recuse himself from evaluating regulations affecting Hess? Has he received a waiver to work on such issues? Is it a conflict for him to work on such issues? Does he or his wife own any stake in Hess? Schaaff is also a member of the natural gas subcommittee for the American Petroleum Institute, which has lobbied the EPA's regulatory reform task force to ease natural gas rules including on methane emissions. Will Mr. Brown be recusing himself from issues relating to the American Petroleum Institute? Has he received a waiver to work on such issues? Outside of agency comment, would Mr. Brown like to comment on any of these issues directly?

-According to OGE records, none of the task force members have been issued waivers to deal with issues that they recently worked on in the private sector. Have any task force members recused themselves from dealing with any companies or issues and, if so, please elaborate.

-We plan to report that Ryan Jackson was a longtime aide to Sen. Jim Inhofe. How will his prior employment affect his decision making while at EPA? Outside of agency comment, is there anything he would like to respond to or add directly?

-We plan to report that Brittany Bolen was Majority Counsel for the Senate Environment and Public Works Committee (which was chaired by Mr. Inhofe). How will her prior employment affect her decision making while at EPA? Outside of agency comment, is there anything she would like to respond to or add directly?

Thanks,

Robert and Danielle

Robert Faturechi

Reporter, ProPublica

Desk: 917-512-0216

Cell: 213-271-7217

robert.faturechi@propublica.org

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Brown, Byron[brown.byron@epa.gov]
Cc: Wilcox, Jahan[wilcox.jahan@epa.gov]
From: Bowman, Liz
Sent: Mon 6/19/2017 4:48:19 PM
Subject: RE: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

From: Dravis, Samantha
Sent: Monday, June 19, 2017 12:42 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Cc: Wilcox, Jahan <wilcox.jahan@epa.gov>
Subject: RE: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Ex. 5 - Deliberative Process

From: Bowman, Liz
Sent: Monday, June 19, 2017 12:25 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Cc: Wilcox, Jahan <wilcox.jahan@epa.gov>
Subject: FW: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Below, please find the email we received from ProPublica/NYT on the "Reg Reform Task Force." –

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Robert Faturechi [mailto:Robert.Faturechi@propublica.org]
Sent: Friday, June 16, 2017 5:12 PM

To: Bowman, Liz <Bowman.Liz@epa.gov>

Cc: Ivory, Danielle <danielle.ivory@nytimes.com>

Subject: NYT/ProPublica inquiry on Regulatory Task Forces, Deadline Wednesday

Hi Liz,

As you know, Danielle Ivory and I are working on a story for The New York Times and ProPublica about the regulatory reform task forces that have been created at several major agencies, based on President Trump's executive order. Through interviews, public records and Freedom of Information Act requests, we have identified many of the members of these task forces and have found that some may be reviewing regulations that, in their previous jobs, they worked to weaken or eliminate entirely.

We were hoping to ask you some questions ahead of our story publishing. Our deadline is Wednesday, June 21, at noon EST. We hope we will hear from you. If it would be easier to chat by phone please don't hesitate to call. Also, please note that we are requesting this information fully on the record, so that we can fully include your thoughts in the story. If something in particular needs to be on background, we are happy to discuss that with you, but please be advised that, otherwise, our conversations will be on the record.

-Our understanding is that Samantha Dravis, Ryan Jackson, Byron Brown and Brittany Bolen are on your regulatory reform task force. Can you provide us with the names of anyone else assigned to the task force?

-Has the task force identified any regulations yet that might be revised or eliminated? If so, which ones?

-As I mentioned before, we are stating in the story that EPA has thus far refused to disclose the calendar for task force chair Samantha Dravis through FOIA, even as an agency spokeswoman advised us we could get the calendar through FOIA. We also state that Ms. Dravis is a former top official for an industry-funded political group, that she is meeting privately with industry stakeholders, and that the agency is declining to say whether she has discussed regulations to eliminate with any of her previous employers or their funders. We mention Ms. Dravis' post at the the Republican Attorneys General Association, and her tenure as president of its Rule of Law

Defense Fund, which brought together energy companies and Republican attorneys general working together to file lawsuits against the federal government over Obama-era environmental regulations. We also mention she worked for Freedom Partners. Will Ms. Dravis' prior employment working for industry-funded groups in any way affect her decision making while at EPA? Outside of agency comment, is there anything Ms. Dravis would like to respond to or add directly?

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Thanks,

Robert and Danielle

Robert Faturechi

Reporter, ProPublica

Desk: 917-512-0216

Cell: 213-271-7217

robert.faturechi@propublica.org

To: Brown, Byron[brown.byron@epa.gov]
From: Bowman, Liz
Sent: Fri 4/21/2017 2:22:42 PM
Subject: RE: EPA Accomplishments?

Thank you. I will adjust accordingly – I am not sure why no one else double checked on this before...

From: Brown, Byron
Sent: Friday, April 21, 2017 10:22 AM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Subject: RE: EPA Accomplishments?

I checked and came across these:

https://archive.epa.gov/epapages/newsroom_archive/newsreleases/5d34d6e13682031b8525716a0063691b.html

<http://djcoregon.com/news/2002/07/31/epa-head-to-visit-spokane-idaho-superfund-site/>

<http://articles.latimes.com/2001/mar/24/news/mn-42242>

<http://www.newson6.com/story/7713681/epa-chief-visits-tar-creek-superfund-site>

From: Bowman, Liz
Sent: Friday, April 21, 2017 10:03 AM
To: Brown, Byron <brown.byron@epa.gov>
Subject: RE: EPA Accomplishments?

Ex. 5 - Deliberative Process

From: Brown, Byron

Sent: Thursday, April 20, 2017 6:47 PM

To: Schwab, Justin <schwab.justin@epa.gov>; Bowman, Liz <Bowman.Liz@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>

Cc: Graham, Amy <graham.amy@epa.gov>; Freire, JP <Freire.JP@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>

Subject: RE: EPA Accomplishments?

I had a couple of small edits to the attachment.

From: Schwab, Justin

Sent: Thursday, April 20, 2017 6:32 PM

To: Bowman, Liz <Bowman.Liz@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>

Cc: Graham, Amy <graham.amy@epa.gov>; Freire, JP <Freire.JP@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>

Subject: RE: EPA Accomplishments?

My redline attached

From: Bowman, Liz

Sent: Thursday, April 20, 2017 6:12 PM

To: Dravis, Samantha <dravis.samantha@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>

Cc: Graham, Amy <graham.amy@epa.gov>; Freire, JP <Freire.JP@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>

Subject: RE: EPA Accomplishments?

I have added in Sam's edits to the attached document. Can you all let me know if there are additional things to add or edit? I am going to make sure the page numbers/formatting all looks good once all the edits are incorporated, so don't worry about bullets being broken up/pages being split, etc. Ryan has asked for this by tomorrow morning, so if you don't have anything new, it should be close to being ready to go – I just need the legal folk to review the five+ new additions from last week (starting at Water Infrastructure, then moving down).

From: Dravis, Samantha

Sent: Thursday, April 20, 2017 5:37 PM

To: Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>; Brown, Byron <[brown.byron@epa.gov](mailto: brown.byron@epa.gov)>; Bolen, Brittany <[bolen.brittany@epa.gov](mailto: bolen.brittany@epa.gov)>; Schwab, Justin <[schwab.justin@epa.gov](mailto: schwab.justin@epa.gov)>; Fotouhi, David <[fotouhi.david@epa.gov](mailto: fotouhi.david@epa.gov)>; Gunasekara, Mandy <[Gunasekara.Mandy@epa.gov](mailto: Gunasekara.Mandy@epa.gov)>; Greenwalt, Sarah <[greenwalt.sarah@epa.gov](mailto: greenwalt.sarah@epa.gov)>

Cc: Graham, Amy <[graham.amy@epa.gov](mailto: graham.amy@epa.gov)>; Freire, JP <[Freire.JP@epa.gov](mailto: Freire.JP@epa.gov)>

Subject: RE: EPA Accomplishments?

My thoughts

From: Bowman, Liz

Sent: Thursday, April 20, 2017 4:50 PM

To: Brown, Byron <[brown.byron@epa.gov](mailto: brown.byron@epa.gov)>; Dravis, Samantha <[dravis.samantha@epa.gov](mailto: dravis.samantha@epa.gov)>; Bolen, Brittany <[bolen.brittany@epa.gov](mailto: bolen.brittany@epa.gov)>; Schwab, Justin <[schwab.justin@epa.gov](mailto: schwab.justin@epa.gov)>; Fotouhi, David <[fotouhi.david@epa.gov](mailto: fotouhi.david@epa.gov)>; Gunasekara, Mandy <[Gunasekara.Mandy@epa.gov](mailto: Gunasekara.Mandy@epa.gov)>; Greenwalt, Sarah <[greenwalt.sarah@epa.gov](mailto: greenwalt.sarah@epa.gov)>

Cc: Graham, Amy <[graham.amy@epa.gov](mailto: graham.amy@epa.gov)>; Freire, JP <[Freire.JP@epa.gov](mailto: Freire.JP@epa.gov)>

Subject: EPA Accomplishments?

Based on the list of policy work/legal work that Ryan gave me last week, these are the things that I don't have information on (what is it, did we take any action that I need to give SP/EPA credit for). Can you all please let me know if there is work that has been done in these areas that I need to include in our 100 days document? All I need is a bullet explaining our action, and then I can search for public statements from people who have supported our action.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thank you!

Liz Bowman

U.S. Environmental Protection Agency (EPA)

Deputy Associate Administrator for Public Affairs

Office: 202-564-3293

To: Bowman, Liz[Bowman.Liz@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Fotouhi, David[fotouhi.david@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]
Cc: Graham, Amy[graham.amy@epa.gov]; Freire, JP[Freire.JP@epa.gov]; Lyons, Troy[lyons.troy@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]
From: Schwab, Justin
Sent: Thur 4/20/2017 10:31:42 PM
Subject: RE: EPA Accomplishments?
EDIT 2017-04-20 EPA in Action.docx

My redline attached

From: Bowman, Liz
Sent: Thursday, April 20, 2017 6:12 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>
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Ex. 5 - Deliberative Process

From: Dravis, Samantha
Sent: Thursday, April 20, 2017 5:37 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>; Fotouhi, David <fotouhi.david@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>
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My thoughts

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Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thank you!

Liz Bowman

U.S. Environmental Protection Agency (EPA)

Deputy Associate Administrator for Public Affairs

Office: 202-564-3293

To: Dravis, Samantha[dravis.samantha@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
From: Bolen, Brittany
Sent: Tue 5/16/2017 3:52:25 PM
Subject: FW: RRTF submissions
[Transcript of EPA Office of Air and Radiation Stakeholder Conference Call \(held 4.24.2017\).pdf](#)
[OAR Memo Executive Order 13777 FINAL 5 15 17.pdf](#)
[OW response May 15 EO 13777.docx](#)
[EPA-HQ-OW-5-2-2017UPDATED for docket May 15.docx](#)
[OLEM Outreach and Meeting Summaries EO 13777 May 15 2017.docx](#)
[OLEM Stakeholder Comments EO 13777 May 15 2017.xlsx](#)
[RegulatoryReformOptions-OCSP 2070-05-15.pdf](#)
[OSDBU Regulatory Reform Recommendations 5.15.17.docx](#)
[OSDBU Executive Order 13777 Public Feedback Matrix1.xlsx](#)
[EO13777OCIR.DOCX](#)

Reg Task Force: feedback from program offices per the Administrator's March 27 memorandum attached.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Nickerson, William
Sent: Tuesday, May 16, 2017 10:11 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RRTF submissions

I haven't seen one yet from OEI or regional comments compiled by OCIR.

Attached are

OAR (RRTF submittal and transcript of the meeting)

OW (RRTF submittal and transcript of the meeting)

OLEM (RRTF submittal and summary of comments from their meeting)

OCSP (RRTF submittal)

OSDBU (RRTF submittal and summary of comments from their meeting)

OCIR (summary of the Big 10 and NGA meetings)

To: Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]
Cc: Fotouhi, David[fotouhi.david@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Wilcox, Jahan[wilcox.jahan@epa.gov]; Graham, Amy[graham.amy@epa.gov]
From: Bowman, Liz
Sent: Tue 5/30/2017 11:19:26 PM
Subject: RE: FOR LEGAL REVIEW

Perfect; thank you!

From: Gunasekara, Mandy
Sent: Tuesday, May 30, 2017 6:33 PM
To: Schwab, Justin <schwab.justin@epa.gov>; Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Fotouhi, David <fotouhi.david@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Graham, Amy <graham.amy@epa.gov>
Subject: RE: FOR LEGAL REVIEW

On # of FIPs, I just found this:

“ Simply put, Clean Air Act FIPs are a big deal. For comparison’s sake, consider that the previous three presidential administrations (*i.e.*, George H.W. Bush, Bill Clinton, and George W. Bush) together imposed five total Clean Air Act FIPs. Obama’s EPA, in contrast, has imposed 54 total Clean Air Act FIPs, of which, again, fifteen pertain to Regional Haze.”

This is from testimony to house science committee in March 2016 by William Yeatman (CEI). Here is link:

<https://science.house.gov/sites/republicans.science.house.gov/files/documents/HHRG-114-SY18-WState-WYeatman-20160323.pdf>

The Chamber included it in a report too (see page 25):

https://www.uschamber.com/sites/default/files/documents/files/022879_etra_epa_coercive_federalism_report_fi

From: Schwab, Justin
Sent: Tuesday, May 30, 2017 5:20 PM

To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Fotouhi, David <fotouhi.david@epa.gov>; Brown, Byron <brown.byron@epa.gov>;
Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Bolen, Brittany
<bolen.brittany@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Graham, Amy
<graham.amy@epa.gov>
Subject: Re: FOR LEGAL REVIEW

Ex. 5 - Deliberative Process and Attorney Client

Sent from my iPhone

On May 30, 2017, at 5:01 PM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

Sorry for the quick turn around, but the WSJ wants to editorialize tomorrow on the comments Pruitt made in his meeting with them in NYC. To that regard, we want to provide them with the following details on superfund and Air. We need to get this to them tonight – can you please confirm the numbers below are correct? None of this should be new, we just want to triple confirm. Thanks – Liz

Hi Mary – Thanks for reaching out to us and following up. It was nice to meet you and we look forward to continuing to work together. As Administrator Pruitt outlined in our meeting at the WSJ, he is very committed to restoring the rule of law and cooperative federalism at EPA.

Ex. 5 - Deliberative Process

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Liz Bowman

U.S. Environmental Protection Agency (EPA)

Deputy Associate Administrator for Public Affairs

Office: 202-564-3293

To: Bowman, Liz[Bowman.Liz@epa.gov]
From: Brown, Byron
Sent: Fri 4/21/2017 2:21:34 PM
Subject: RE: EPA Accomplishments?

I checked and came across these:

https://archive.epa.gov/epapages/newsroom_archive/newsreleases/5d34d6e13682031b8525716a0063691b.html

<http://djcoregon.com/news/2002/07/31/epa-head-to-visit-spokane-idaho-superfund-site/>

<http://articles.latimes.com/2001/mar/24/news/mn-42242>

<http://www.newson6.com/story/7713681/epa-chief-visits-tar-creek-superfund-site>

From: Bowman, Liz
Sent: Friday, April 21, 2017 10:03 AM
To: Brown, Byron <brown.byron@epa.gov>
Subject: RE: EPA Accomplishments?

Ex. 5 - Deliberative Process

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Subject: RE: EPA Accomplishments?

My redline attached

From: Bowman, Liz

Sent: Thursday, April 20, 2017 6:12 PM

To: Dravis, Samantha <[dravis.samantha@epa.gov](mailto: dravis.samantha@epa.gov)>; Brown, Byron <[brown.byron@epa.gov](mailto: brown.byron@epa.gov)>; Bolen, Brittany <[bolen.brittany@epa.gov](mailto: bolen.brittany@epa.gov)>; Schwab, Justin <[schwab.justin@epa.gov](mailto: schwab.justin@epa.gov)>; Fotouhi, David <[fotouhi.david@epa.gov](mailto: fotouhi.david@epa.gov)>; Gunasekara, Mandy <[Gunasekara.Mandy@epa.gov](mailto: Gunasekara.Mandy@epa.gov)>; Greenwalt, Sarah <[greenwalt.sarah@epa.gov](mailto: greenwalt.sarah@epa.gov)>

Cc: Graham, Amy <[graham.amy@epa.gov](mailto: graham.amy@epa.gov)>; Freire, JP <[Freire.JP@epa.gov](mailto: Freire.JP@epa.gov)>; Lyons, Troy <[lyons.troy@epa.gov](mailto: lyons.troy@epa.gov)>; Ferguson, Lincoln <[ferguson.lincoln@epa.gov](mailto: ferguson.lincoln@epa.gov)>

Subject: RE: EPA Accomplishments?

I have added in Sam's edits to the attached document. Can you all let me know if there are additional things to add or edit? I am going to make sure the page numbers/formatting all looks good once all the edits are incorporated, so don't worry about bullets being broken up/pages being split, etc. Ryan has asked for this by tomorrow morning, so if you don't have anything new, it should be close to being ready to go – I just need the legal folk to review the five+ new additions from last week (starting at Water Infrastructure, then moving down).

From: Dravis, Samantha

Sent: Thursday, April 20, 2017 5:37 PM

To: Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>; Brown, Byron <[brown.byron@epa.gov](mailto: brown.byron@epa.gov)>; Bolen, Brittany <[bolen.brittany@epa.gov](mailto: bolen.brittany@epa.gov)>; Schwab, Justin <[schwab.justin@epa.gov](mailto: schwab.justin@epa.gov)>; Fotouhi, David <[fotouhi.david@epa.gov](mailto: fotouhi.david@epa.gov)>; Gunasekara, Mandy <[Gunasekara.Mandy@epa.gov](mailto: Gunasekara.Mandy@epa.gov)>; Greenwalt, Sarah <[greenwalt.sarah@epa.gov](mailto: greenwalt.sarah@epa.gov)>

Cc: Graham, Amy <[graham.amy@epa.gov](mailto: graham.amy@epa.gov)>; Freire, JP <[Freire.JP@epa.gov](mailto: Freire.JP@epa.gov)>

Subject: RE: EPA Accomplishments?

My thoughts

From: Bowman, Liz

Sent: Thursday, April 20, 2017 4:50 PM

To: Brown, Byron <[brown.byron@epa.gov](mailto: brown.byron@epa.gov)>; Dravis, Samantha <[dravis.samantha@epa.gov](mailto: dravis.samantha@epa.gov)>; Bolen, Brittany <[bolen.brittany@epa.gov](mailto: bolen.brittany@epa.gov)>; Schwab, Justin <[schwab.justin@epa.gov](mailto: schwab.justin@epa.gov)>; Fotouhi, David <[fotouhi.david@epa.gov](mailto: fotouhi.david@epa.gov)>; Gunasekara, Mandy <[Gunasekara.Mandy@epa.gov](mailto: Gunasekara.Mandy@epa.gov)>; Greenwalt, Sarah <[greenwalt.sarah@epa.gov](mailto: greenwalt.sarah@epa.gov)>

Cc: Graham, Amy <[graham.amy@epa.gov](mailto: graham.amy@epa.gov)>; Freire, JP <[Freire.JP@epa.gov](mailto: Freire.JP@epa.gov)>

Subject: EPA Accomplishments?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thank you!

Liz Bowman

U.S. Environmental Protection Agency (EPA)

Deputy Associate Administrator for Public Affairs

Office: 202-564-3293

To: Rothenstein, Cliff L.[Cliff.Rothenstein@klgates.com]
From: Brown, Byron
Sent: Fri 5/5/2017 1:13:26 AM
Subject: RE: Question

Hi Cliff – I should have time tomorrow around 4 pm, otherwise I have availability Monday morning.

From: Rothenstein, Cliff L. [mailto:Cliff.Rothenstein@klgates.com]
Sent: Thursday, May 4, 2017 12:53 PM
To: Brown, Byron <brown.byron@epa.gov>
Subject: FW: Question

Thanks Byron

Would you be available for a call tomorrow (Friday) or sometime next week?

Cliff

From: Byron Brown Ex. 6 - Personal Privacy
Sent: Thursday, April 20, 2017 7:09 PM
To: Rothenstein, Cliff L.
Subject: Re: Question

Hi Cliff. I don't check personal email much these days. The work email is incorrect. Byron is misspelled. If you give me some times via work email in the next couple of days will try to call.

Sent from my iPhone

On Apr 19, 2017, at 10:28 AM, Rothenstein, Cliff L. <Cliff.Rothenstein@klgates.com> wrote:

Hi Byron,

I'm not sure I have your correct email so I send this to both of your email addresses in hopes that you receive it.

Do you have a few minutes to chat or meet for coffee in the next couple of weeks? I've got a couple of questions about the regulatory review process Task Force that's been established and I would like to update you on a Superfund issue.

I hope all is well and you are settling into your new job.

Cliff

From: Byron Brown **Ex. 6 - Personal Privacy**
Sent: Monday, March 06, 2017 9:38 PM
To: Rothenstein, Cliff L.
Subject: Re: Moving On

Thanks.

Sent from my iPhone

On Mar 6, 2017, at 4:12 PM, Rothenstein, Cliff L. <Cliff.Rothenstein@klgates.com> wrote:

Hi Byron,

I just heard that you have been appointed Deputy Chief of Staff for Policy.
Congratulations - what a great place to land.

Cliff

From: Brown, Byron (EPW) [mailto:Byron_Brown@epw.senate.gov]
Sent: Tuesday, January 03, 2017 10:00 AM
Cc: **Ex. 6 - Personal Privacy**
Subject: Moving On

Friends -- Just wanted to let you know I will not be returning to the EPW Committee in the 115th Congress. Getting to work for Chairman Inhofe the past two years, and in particular helping to get coal ash legislation enacted into law, has been a highlight of my career. I have greatly enjoyed working with all of you, but special thanks to Ryan Jackson, Alex Herrgott, and Susan Bodine on the EPW majority staff. I am looking forward to new professional challenges and opportunities, and I am sure our paths will cross again. Good luck in the new year. All the best, Byron.

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From: Ex. 6 - Personal
Location: Administrator's Office
Importance: Normal
Subject: Briefing re: Marine Engine Manufacturing Executive
Start Date/Time: Tue 6/20/2017 6:15:00 PM
End Date/Time: Tue 6/20/2017 6:30:00 PM
EPA Regulatory Relief Comments.pdf

Meeting Objective: Our aim is for this meeting to be an introduction to our industry, with a primary focus on ethanol policy and the RFS. In addition, attendees might raise some of the items contained in the attached letter to the Agency re: regulatory relief. This was written in response to an April 20th request from EPA for industry input.

Contact:

Michael R. Pasko

Director, Federal Government Affairs

National Marine Manufacturers Association (NMMA)

Direct: 202-737-9760

mpasko@nmma.org

Attendees:

- [REDACTED] Ben Speciale, President, Yamaha Marine
- [REDACTED] John Pfeifer, President, Mercury Marine
- [REDACTED] Marcia Kull, President, Torqeedo
- [REDACTED] Chuck Rowe, President, Indmar
- [REDACTED] Jeff Wasil, Engineering Manager, Evinrude/ BRP
- [REDACTED] Jonathan Miller, Vice President of Government Relations, VOLVO PENTA
- [REDACTED] John McKnight, Senior Vice President, NMMA

- [REDACTED] Nicole Vasilaros, Vice President, NMMA
- [REDACTED] Mike Pasko, Director, NMMA

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Bolen, Brittany[bolen.brittany@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]
From: Germann, Sandy
Sent: Wed 5/24/2017 4:20:38 PM
Subject: RE: OPA request: Statement on reg reform report

Hi Samantha,

Here's our proposed statement for addressing any inquiries about the report. Let us know if it looks ok.

Thanks,

Sandy

Ex. 6 - Personal Privacy

From: Dravis, Samantha
Sent: Wednesday, May 24, 2017 9:35 AM
To: Germann, Sandy <Germann.Sandy@epa.gov>
Subject: RE: OPA request: Statement on reg reform report

Yes, thanks.

From: Germann, Sandy
Sent: Wednesday, May 24, 2017 8:39 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: OPA request: Statement on reg reform report

Hi Samantha, OPA has asked for a statement following submittal of the reg reform report. OK to reach out to Sarah and Bill to draft a statement for your review?

Sandy Germann

US EPA Office of Policy

202-631-0272

germann.sandy@epa.gov

To: Bolen, Brittany[bolen.brittany@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov];
Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]
From: Bowman, Liz
Sent: Mon 5/22/2017 4:29:24 PM
Subject: FW: Transcript from Regulatory Reform Teleconference

NPR is asking for a transcript of the RegReform call on Air and Radiation held on April 24.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Jones, Enesta
Sent: Monday, May 22, 2017 7:09 AM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Cc: Jones, Enesta <Jones.Enesta@epa.gov>
Subject: LIZ: Transcript from Regulatory Reform Teleconference

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Please call my cell if you want to discuss.

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

Begin forwarded message:

From: "Clark, Krissy" <kclark@marketplace.org>
Date: May 19, 2017 at 12:20:59 PM EDT
To: "Jones, Enesta" <Jones.Enesta@epa.gov>
Subject: Re: Transcript from Regulatory Reform Teleconference

Hi Enesta,

I am following up about the audio from the April 24 public hearing with the Office of Air and Radiation. On 4/27 you said you would send it to me shortly but I haven't received it yet, so I just wanted to check in. Thank you!

Krissy

From: Jones, Enesta <Jones.Enesta@epa.gov>
Sent: Thursday, April 27, 2017 7:51:46 AM
To: Clark, Krissy
Subject: Transcript from Regulatory Reform Teleconference

Hi Krissy,

Per your request, attached is the transcript from the call on April 24. I will send you the audio separately and soon.

Information on our regulatory reform task force: <https://www.epa.gov/laws-regulations/regulatory-reform>

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Germann, Sandy
Sent: Thur 5/18/2017 6:08:02 PM
Subject: RE: SANDY: NPR query - public comments on regulations

Hi Samantha,

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Sandy Germann

US EPA Office of Policy

202-631-0272

germann.sandy@epa.gov

From: Dravis, Samantha
Sent: Thursday, May 18, 2017 1:41 PM

To: Germann, Sandy <Germann.Sandy@epa.gov>
Subject: RE: SANDY: NPR query - public comments on regulations

Sandy,

Ex. 5 - Deliberative Process

Samantha

From: Germann, Sandy
Sent: Thursday, May 18, 2017 11:56 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: Fwd: SANDY: NPR query - public comments on regulations

Brittany, Are you ok with this?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Sent from my iPhone

Begin forwarded message:

From: "Jones, Enesta" <Jones.Enesta@epa.gov>
Date: May 18, 2017 at 10:42:23 AM CDT
To: "Germann, Sandy" <Germann.Sandy@epa.gov>
Cc: "Jones, Enesta" <Jones.Enesta@epa.gov>
Subject: SANDY: NPR query - public comments on regulations

Hi Sandy,

How's this?

Ex. 5 - Deliberative Process

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

Begin forwarded message:

Resent-From: <Press@epa.gov>

From: Jennifer Ludden <JLudden@npr.org>

Date: May 18, 2017 at 11:32:10 AM EDT

To: Press <Press@epa.gov>

Subject: [SPAM] NPR query - public comments on regulations

Hi there,

I've just been assigned a quick post on the public comments on reviewing regulations. I'm wondering if you have any statement or reaction to the many that ask the agency not to roll back environmental regulations.

Also, has the agency submitted its own recommendations yet and is that public, or will it be? What is the agency's next step in complying with the executive order?

I'm happy to call at your convenience if that's easier.

Many thanks!

Jennifer Ludden

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Ferguson, Lincoln[ferguson.lincoln@epa.gov]
From: Bowman, Liz
Sent: Fri 5/19/2017 3:45:50 PM
Subject: ProPublica

I talked to the guy from ProPublica this morning,

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Liz Bowman

U.S. Environmental Protection Agency (EPA)

Deputy Associate Administrator for Public Affairs

Office: 202-564-3293

To: Wilcox, Jahan[wilcox.jahan@epa.gov]
Cc: Bowman, Liz[Bowman.Liz@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Tue 5/9/2017 9:59:07 PM
Subject: RE: FOR APPROVAL -- media follow up

Aside from that – do you recall his exact question?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Bolen, Brittany
Sent: Tuesday, May 9, 2017 5:43 PM
To: Wilcox, Jahan <wilcox.jahan@epa.gov>
Cc: Bowman, Liz <Bowman.Liz@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Samantha Dravis (dravis.samantha@epa.gov) <dravis.samantha@epa.gov>
Subject: RE: FOR APPROVAL -- media follow up

Ex. 5 - Deliberative Process

From: Wilcox, Jahan
Sent: Tuesday, May 9, 2017 5:29 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Bowman, Liz <Bowman.Liz@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: FOR APPROVAL -- media follow up

The Examiner wants a statement from you.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: John Siciliano [<mailto:jsiciliano@washingtonexaminer.com>]
Sent: Tuesday, May 9, 2017 4:42 PM
To: Wilcox, Jahan <wilcox.jahan@epa.gov>
Subject: Re: media follow up

Give me 10 mins.

On Tue, May 9, 2017 at 4:40 PM, Wilcox, Jahan <wilcox.jahan@epa.gov> wrote:

Sure if you want to send it over I will run it past her.

Sent from my iPhone

> On May 9, 2017, at 11:57 AM, John Siciliano <jsiciliano@washingtonexaminer.com> wrote:

>

> Thanks for the access yesterday. I still need something from Britney on the deregulation and exec order progress.

>

> I don't need to cite her by name, and can quote her as an EPA official.

>

> Also, if it helps, I recorded yesterday's call. I can transcribe the part of what she said I want to use, and then send it to you for you to okay.

>

> Let me know.

>

> -John

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Kime, Robin
Sent: Fri 5/19/2017 12:09:43 PM
Subject: FW: Congressional Letter re: Task Force Dealing with Dredging - control number 8654
17-000-8654.pdf

Below and on your desk in the correspondence pile is your latest draft of a response that would be signed by the Administrator.

Dear Congressman (Member of Congress – 6 response letters total):

Ex. 5 - Deliberative Process

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Kime, Robin
Sent: Thur 5/25/2017 3:27:39 PM
Subject: nothing new- 2 letters to the Administrator for your involvement
[AX-17-000-8195.pdf](#) [Jacus, John.pdf](#)
[17-000-8654.pdf](#)

This is nothing new, just recapping here in one email so you have it handy, there are two letters (attached) for your involvement in next steps beyond the permitting items.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

To: Dravis, Samantha[dravis.samantha@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]
From: Fugh, Justina
Sent: Tue 5/9/2017 10:17:25 PM
Subject: RE: Invitation to Speak at ACC's Environmental Management Committee Spring Meeting

Hi Samantha,

Ex. 5 - Attorney Client

Justina

Justina Fugh | Senior Counsel for Ethics | Office of General Counsel | US EPA | Mail Code 2311A | Room 4308
North, William Jefferson Clinton Federal Building | Washington, DC 20460 (for ground deliveries, use 20004 for the
zip code) | phone 202-564-1786 | fax 202-564-1772

From: Dravis, Samantha
Sent: Monday, May 08, 2017 3:55 PM
To: Minoli, Kevin <Minoli.Kevin@epa.gov>; Fugh, Justina <Fugh.Justina@epa.gov>
Subject: FW: Invitation to Speak at ACC's Environmental Management Committee Spring Meeting

May I accept this invitation to speak at this meeting? Thanks, Samantha

From: Burhop, Anna [mailto:anna_burhop@americanchemistry.com]
Sent: Monday, May 08, 2017 3:03 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Invitation to Speak at ACC's Environmental Management Committee Spring Meeting

Samantha,

I'd like to invite you to be the guest speaker at ACC's Environmental Management Committee's Spring Meeting on May 23, 2017.

This committee, which I manage, is comprised of 35 Board-approved representatives from our member companies and provides policy direction to ACC's air, waste, and water workgroups. The EMC's top priority for this next cycle is regulatory reform, and they would benefit greatly from hearing from you.

In the past, our guests have come for about 45 minutes around lunch time. Some have stayed for only a half hour, some have stayed for an hour, depending on their availability. The format is flexible and generally informal, involving a short presentation and a Q&A portion at the end.

If you have any questions, please feel free to contact me at the number below. I'm also available by email.

Best,

Anna

Anna Burhop | American Chemistry Council

Director, Environment

Regulatory and Technical Affairs

700 2nd Street NE | Washington, DC | 20002

(202) 249-6440

anna_burhop@americanchemistry.com

www.americanchemistry.com

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American Chemistry Council, 700 – 2nd Street NE, Washington, DC 20002,
www.americanchemistry.com

To: Bolen, Brittany[bolen.brittany@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Kime, Robin
Sent: Fri 6/16/2017 12:52:01 PM
Subject: NAM Meeting 6/20

Hi

Byron may drop in but I don't think will be there the entire time. I will ask Sarah R. to make sure Will has material you can have handy to give a brief update on reg reform.

From: Bolen, Brittany
Sent: Thursday, June 15, 2017 10:14 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Subject: RE: NAM Meeting 6/20

I understand this to be an event they have done over the years with EPA, and would very much recommend keeping it on the schedule. I am fine to provide the 5 minutes of remarks on reg reform.

From: Dravis, Samantha
Sent: Thursday, June 15, 2017 10:04 AM
To: Brown, Byron <brown.byron@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Subject: FW: NAM Meeting 6/20

Ex. 5 - Deliberative Process

From: Kime, Robin
Sent: Thursday, June 15, 2017 9:51 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: NAM Meeting 6/20

Hi

Ex. 5 - Deliberative Process

Request from Ross Eisenberg of NAM: We've got our annual Manufacturing Summit fly-in scheduled for June 20, and I'm wondering if it might be possible to bring a delegation of manufacturers over to EPA for a meeting with a senior EPA official that afternoon? The fly-in brings a mix of everyone in our membership, but the bulk of the attendees are small- and medium-sized manufacturers. Attendees are largely the outside-the-beltway crowd, including business owners, plant managers, engineers, and so on. Regulatory reform is one of our top three issues this year, so the members would love to have a conversation about what the EPA is doing on that front and how we can be helpful. By phone with OPA, Ross requested you and Brittany attend/speak if possible.

The draft run of show is below. John's folks are glad to shape it any way you want:

3:00 – 3:10	Opening remarks delivered by John Konkus
3:10 – 3:15	John introduces Samantha, Brittany, and Byron
3:15 – 3:20	Regulatory reform update delivered by Samantha or Brittany
3:20 – 3:50	Informal discussion/ Q & A
3:50 – 4:00	Closing remarks delivered by Byron Brown

Background: The National Association of Manufacturers (NAM) is the largest manufacturing association in the United States, representing small and large manufacturers in every industrial sector and in all 50 states. Their members employ more than 12 million men and women, contributes \$2.17 trillion to the U.S. economy annually, has the largest economic impact of any major sector and accounts for more than three-quarters of all private-sector research and development in the Nation.

Date: June 20. 2017

Time: 3:00 pm to 4:00 pm.

Location: The Green Room

Participants: 45 small to medium manufacturers from all over the country and senior NAM DC staff.

Participant List: Ready tomorrow

To: Lewis, Josh[Lewis.Josh@epa.gov]; Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Letendre, Daisy[letendre.daisy@epa.gov]
Cc: Dominguez, Alexander[dominguez.alexander@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]
From: Rees, Sarah
Sent: Thur 7/20/2017 3:46:02 PM
Subject: RE: For review by next Wednesday: Ozone Report to Congress
RptToCong Coop Agree 7 13 17 w BE and AL edits -- Draft.docx

Hi folks – sorry we are late; please find attached OP’s edits. Please let me know if you have any questions about these.

Cheers,
Sarah

From: Lewis, Josh
Sent: Friday, July 14, 2017 9:46 AM
To: Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Letendre, Daisy <letendre.daisy@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Cc: Dominguez, Alexander <dominguez.alexander@epa.gov>; Dunham, Sarah <Dunham.Sarah@epa.gov>
Subject: For review by next Wednesday: Ozone Report to Congress

Attached please find a draft of the Report to Congress related to ozone cooperative agreements that was included in the 2017 appropriations report language (“...within 90 days... the Agency is directed to provide ... a report examining the potential for administrative options to enable States to enter into cooperative agreements with the Agency that provide regulatory relief and meaningfully clean up the air.”)

Note this is a draft and will need additional updates to reflect decisions (still to be made) on ozone designations.

Here’s the time line to meet the deadline for submission to the Approps Committees:

Ex. 5 - Deliberative Process

Josh Lewis

Chief of Staff

EPA/Office of Air and Radiation

202 564 2095

To: Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]
From: Greaves, Holly
Sent: Thur 7/20/2017 1:01:09 AM
Subject: Re: one more QFR for you

Thank you!

Sent from my iPhone

On Jul 19, 2017, at 8:42 PM, Bolen, Brittany <bolen.brittany@epa.gov> wrote:

Holly – I’ve reviewed the below and recommend we use the following language:

McCollum Q92: How is EPA going about conducting this review and what scientific evidence and economic assumptions or models is the Agency relying on for the basis of its decisions?

Ex. 5 - Deliberative Process

McCollum Q93: Environmental regulations already undergo a rigorous analysis of costs and benefits as they move through the regulatory process. In its annual accounting to Congress last year, OMB found that benefits of major rules EPA officially adopted from 2005-2015 exceed their costs by up to 13 times (OMB 2016). A 2011 peer-reviewed EPA assessment of the long term benefits and costs of the Clean Air Act and its implementing regulations found that its middle estimate of annual benefits exceeds costs by 30 to one--that’s \$2 trillion in net benefits vs. \$65 billion in costs. Which specific EPA regulations does EPA believe are overly stringent and in need of scaling back?

Ex. 5 - Deliberative Process

From: Greaves, Holly
Sent: Wednesday, July 19, 2017 3:27 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: one more QFR for you

Brittany,

Please see two OMB proposed edits and let me know your thoughts – OMB edits are in yellow in the proposed response.

Ex. 5 - Deliberative Process

(OA/OP)

Executive Order 13783 on Promoting Energy Independence and Economic Growth requires a review of all regulations.

McCollum Q92: How is EPA going about conducting this review and what scientific evidence and economic assumptions or models is the Agency relying on for the basis of its decisions?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

McCollum Q93: Environmental regulations already undergo a rigorous analysis of costs and benefits as they move through the regulatory process. In its annual accounting to Congress last year, OMB found that benefits of major rules EPA officially adopted from 2005-2015 exceed their costs by up to 13 times (OMB 2016). A 2011 peer-reviewed EPA assessment of the long term benefits and costs of the Clean Air Act and its implementing regulations found that its middle estimate of annual benefits exceeds costs by 30 to one—that's \$2 trillion in net benefits vs. \$65 billion in costs. Which specific EPA regulations does EPA believe are overly stringent and in need of scaling back?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

To: Lovell, Will (William)[lovell.william@epa.gov]; Lopez, George[lopez.george@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Letendre, Daisy
Sent: Thur 6/29/2017 6:11:48 PM
Subject: RE: Gentle reminder on the article of EPA priorities in air and waste management
Draft 3 DCL Edits.docx

My edit attached.

From: Letendre, Daisy
Sent: Wednesday, June 28, 2017 5:07 PM
To: Lovell, William <lovell.william@epa.gov>; Lopez, George <lopez.george@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Gentle reminder on the article of EPA priorities in air and waste management

Just looping in on this email. I am working on this now and will have it final tomorrow.

From: Lovell, Will (William)
Sent: Wednesday, June 28, 2017 4:15 PM
To: Letendre, Daisy <letendre.daisy@epa.gov>
Subject: FW: Gentle reminder on the article of EPA priorities in air and waste management

From: Lovell, Will (William)
Sent: Wednesday, June 28, 2017 3:47 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Lopez, George <lopez.george@epa.gov>; Daisy Letendre
Subject: RE: Gentle reminder on the article of EPA priorities in air and waste management

Ex. 6 - Personal Privacy

This draft does not incorporate any edits from Daisy.

Daisy, please find attached a third draft of the AWMA article. Please let me know if you have any edits I can incorporate. Thanks.

From: Dravis, Samantha
Sent: Wednesday, June 28, 2017 3:43 PM
To: Lovell, Will (William) <lovell.william@epa.gov>
Cc: Lopez, George <lopez.george@epa.gov>; Daisy Letendre <Ex. 6 - Personal Privacy>
Subject: RE: Gentle reminder on the article of EPA priorities in air and waste management

Has Daisy worked on this and are her edits incorporated into this draft?

From: Lovell, William
Sent: Wednesday, June 28, 2017 2:12 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Lopez, George <lopez.george@epa.gov>
Subject: RE: Gentle reminder on the article of EPA priorities in air and waste management

Samantha,

Please find attached a third draft for the AWMA article.

Best,

Will

From: Lovell, William
Sent: Friday, June 23, 2017 8:34 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Lopez, George <lopez.george@epa.gov>
Subject: RE: Gentle reminder on the article of EPA priorities in air and waste management

Samantha,

Please find attached two rough drafts of this article written by me and Max (thanks a ton, Max!).

Ex. 5 - Deliberative Process

Please let us know how else we can help with this project. I will check my work phone this weekend in case you would like something done quickly.

Best,

Will

From: Dravis, Samantha

Sent: Friday, June 16, 2017 8:20 AM

To: Lovell, William <lovell.william@epa.gov>

Subject: FW: Gentle reminder on the article of EPA priorities in air and waste management

Will,

Can you give this a shot to start putting together an outline for this article?

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: John Bachmann [<mailto:johnbachmann@bellsouth.net>]

Sent: Friday, June 16, 2017 7:23 AM

To: Dravis, Samantha <dravis.samantha@epa.gov>

Subject: Gentle reminder on the article of EPA priorities in air and waste management

Hi Samantha,

Just a note to remind you that we are shooting for the end of June for your draft article.

Again, thank you so much for this important contribution to this issue.

John Bachmann

On May 24, 2017, at 10:44 AM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Thanks, John. I haven't yet had a chance to start this, but could still try to get you something by the end of June if that is the time frame.

From: John Bachmann [<mailto:johnbachmann@bellsouth.net>]

Sent: Wednesday, May 24, 2017 10:42 AM

To: Dravis, Samantha <dravis.samantha@epa.gov>

Subject: Re: Request for an article of EPA priorities in air and waste management

Hi Samantha,

I'm just checking in to see where things stand on an article. Again, thanks for your consideration

John Bachmann

On May 2, 2017, at 11:38 AM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Thank you for the request, John. Let me run the traps internally and see if I can write something up for you.

From: John Bachmann [<mailto:johnbachmann@bellsouth.net>]

Sent: Tuesday, May 02, 2017 10:58 AM

To: Dravis, Samantha <dravis.samantha@epa.gov>

Subject: Request for an article of EPA priorities in air and waste management

I am writing on behalf of the Air and Waste Management Association (<https://www.awma.org>), whose members consist of environmental professionals from various industries, consultants, state, local, and federal agencies, and academics. We publish a monthly e-magazine called EM, which is targeted towards environmental managers from these groups. Our September issue of EM will consist of stakeholders perspectives on the most important air and waste related management priorities for the new Administration. As is our custom for special stakeholder issues like this, we would welcome a lead article from the Environmental Protection Agency. We are also reaching out to stakeholders representing various industries, states, environmentalists, and academics.

In soliciting an EPA article for one of our stakeholder comment issues of EM, we usually work through the air or waste EPA program offices. In this search, as the head of the policy office, you were recommended as the best contact for this request. Some specifics. We are looking for an article of 2000 to 3000 words in length that focuses on EPA's priorities, particularly for air and waste management. You are free to go beyond those areas, and it could be authored by you or anyone you believe would be an appropriate to represent EPA's perspectives. We are asking authors to provide a near final draft by the end of June, but can be somewhat flexible as the normal review process does not apply for policy related opinion pieces. You would have a chance to review the galley proofs of the article before it goes to publication.

I hope you will consider our request as an opportunity to communicate directly with our members. If you have any questions in making a decision, please let me know. I'm available either through this email or by phone at 919 619-0769.

Thank you for your consideration.

John Bachmann

Vision Air Consulting, LLC

EM Editorial Board

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Kime, Robin
Sent: Thur 6/15/2017 1:51:00 PM
Subject: NAM Meeting 6/20

Hi

Ex. 5 - Deliberative Process

Request from Ross Eisenberg of NAM: We've got our annual Manufacturing Summit fly-in scheduled for June 20, and I'm wondering if it might be possible to bring a delegation of manufacturers over to EPA for a meeting with a senior EPA official that afternoon? The fly-in brings a mix of everyone in our membership, but the bulk of the attendees are small- and medium-sized manufacturers. Attendees are largely the outside-the-beltway crowd, including business owners, plant managers, engineers, and so on. Regulatory reform is one of our top three issues this year, so the members would love to have a conversation about what the EPA is doing on that front and how we can be helpful. By phone with OPA, Ross requested you and Brittany attend/speak if possible.

The draft run of show is below. John's folks are glad to shape it any way you want:

3:00 – 3:10	Opening remarks delivered by John Konkus
3:10 – 3:15	John introduces Samantha, Brittany, and Byron
3:15 – 3:20	Regulatory reform update delivered by Samantha or Brittany
3:20 – 3:50	Informal discussion/ Q & A
3:50 – 4:00	Closing remarks delivered by Byron Brown

Background: The National Association of Manufacturers (NAM) is the largest manufacturing association in the United States, representing small and large

manufacturers in every industrial sector and in all 50 states. Their members employ more than 12 million men and women, contributes \$2.17 trillion to the U.S. economy annually, has the largest economic impact of any major sector and accounts for more than three-quarters of all private-sector research and development in the Nation.

Date: June 20. 2017

Time: 3:00 pm to 4:00 pm.

Location: The Green Room

Participants: 45 small to medium manufacturers from all over the country and senior NAM DC staff.

Participant List: Ready tomorrow

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Lovell, Will (William)[lovell.william@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]
From: Rees, Sarah
Sent: Fri 7/28/2017 8:38:51 PM
Subject: EO 13783 Draft Report
[Cover letter to 7-26-2017 EO 13783 draft Report final.docx](#)
[EO 13783 Action List Spreadsheet.xlsx](#)
[EPA EO 13783 Draft Final Report.docx](#)

Hi Samantha – attached is the clean version of the cover note, draft report, and spreadsheet.

The email to send the materials to is [Section.2.EO13783](#) Ex. 6 - Personal Privacy last time we cc'd Aaron as well – his email is [Aaron_L_Szabo](#) Ex. 6 - Personal Privacy

Cheers,

Sarah

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Rees, Sarah[rees.sarah@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Bolen, Brittany[bolen.brittany@epa.gov]
From: Lovell, Will (William)
Sent: Fri 7/28/2017 7:52:07 PM
Subject: RE: Revised EO 13783 report re: cover memo and submission
Cover letter to 7-26-2017 EO 13783 draft Report.docx
EO 13783 Draft Final Report Rees 3.docx

Please find attached the cover letter and report with edits from Samantha.

From: Rees, Sarah
Sent: Friday, July 28, 2017 2:40 PM
To: Kime, Robin <Kime.Robin@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Lovell, Will (William) <lovell.william@epa.gov>
Subject: RE: Revised EO 13783 report re: cover memo and submission

The report is just going to a generic email address that OMB has set up for EO 13783, so I don't think a cover note is needed.

From: Kime, Robin
Sent: Friday, July 28, 2017 2:25 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>; Lovell, Will (William) <lovell.william@epa.gov>
Subject: Revised EO 13783 report re: cover memo and submission

Once the report is revised and completed

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Rees, Sarah
Sent: Friday, July 28, 2017 1:51 PM

To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Revised EO 13783 report

Here it is – sorry!

From: Rees, Sarah
Sent: Friday, July 28, 2017 1:24 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: Revised EO 13783 report

Folks, attached is the latest version of the reworked draft report, as well as a draft cover letter.
We are still taking a look at the Exec Summary, **Ex. 5 - Deliberative Process**

Ex. 5 - Deliberative Process

Sorry for the time to turn this around, we had a slimmed down draft yesterday late but wanted to make sure we got Brittany's edits incorporated.

Cheers,

Sarah

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Kime, Robin
Sent: Mon 6/19/2017 5:15:06 PM
Subject: The latest draft response to Barrasso (#9167)
2017.05.15 Letter to Samantha Dravis from Eight Senators.pdf

Draft for review

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Sincerely,

Samantha Dravis

Senior Counsel and Associate Administrator

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Kime, Robin
Sent: Mon 7/10/2017 5:50:50 PM
Subject: Responses needed: Letters to State Attorney Generals (#6391)
[17-000-6391.pdf](#)

Attached is the incoming letter and below is a revised draft response, though each of the 19 responses needs your personal touch.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Sincerely,

Samantha Dravis

Senior Counsel and Associate Administrator

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]
From: Rees, Sarah
Sent: Fri 7/28/2017 5:50:41 PM
Subject: RE: Revised EO 13783 report
EO 13783 Draft Final Report Clean.docx
Cover letter to 7-26-2017 EO 13783 draft Report.docx

Here it is – sorry!

From: Dravis, Samantha
Sent: Friday, July 28, 2017 1:36 PM
To: Rees, Sarah <rees.sarah@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Revised EO 13783 report

Can you send to me in a regular word document?

From: Rees, Sarah
Sent: Friday, July 28, 2017 1:24 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: Revised EO 13783 report

Folks, attached is the latest version of the reworked draft report, as well as a draft cover letter.

Ex. 5 - Deliberative Process

Sorry for the time to turn this around, we had a slimmed down draft yesterday late but wanted to make sure we got Brittany's edits incorporated.

Cheers,

Sarah

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Hope, Brian[Hope.Brian@epa.gov]; Newton, Jonathan[Newton.Jonathan@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]; Auther, Larry[Auther.Larry@epa.gov]
From: Nickerson, William
Sent: Thur 6/22/2017 8:29:50 PM
Subject: processing of FOIAs related to EO 13777

Brian and Jonathan,

Given the sensitive nature of FOIAs related to EO 13777 and the interest from the requesters in documents to and from the Administrator and the four members of the Regulatory Reform Task Force, I've consulted with Samantha Dravis and Brittany Bolen concerning how they would like these FOIAs to be handled.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thank you.

Bill

William (Bill) Nickerson

Associate Office Director

Office of Regulatory Policy and Management
Office of Policy
Phone: (202) 566-0326

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Bowman, Liz
Sent: Tue 6/20/2017 2:29:30 PM
Subject: RE: UPDATED Response to New York Times re: Reg Reform Task Force

You were right; I am adjusting accordingly.

From: Dravis, Samantha
Sent: Tuesday, June 20, 2017 10:05 AM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Subject: RE: UPDATED Response to New York Times re: Reg Reform Task Force

Otherwise looks great to me.

From: Bowman, Liz
Sent: Tuesday, June 20, 2017 10:04 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: UPDATED Response to New York Times re: Reg Reform Task Force

Got it; once I talk with Byron I will confirm and/or change as follows.

From: Dravis, Samantha
Sent: Tuesday, June 20, 2017 10:03 AM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Subject: RE: UPDATED Response to New York Times re: Reg Reform Task Force

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Bowman, Liz
Sent: Tuesday, June 20, 2017 10:01 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: UPDATED Response to New York Times re: Reg Reform Task Force

Ex. 5 - Deliberative Process

From: Dravis, Samantha
Sent: Tuesday, June 20, 2017 10:00 AM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Subject: RE: UPDATED Response to New York Times re: Reg Reform Task Force

Ex. 5 - Deliberative Process

From: Bowman, Liz
Sent: Tuesday, June 20, 2017 9:58 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>; Brown, Byron <brown.byron@epa.gov>;
Dravis, Samantha <dravis.samantha@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Fotouhi, David <fotouhi.david@epa.gov>; Schwab, Justin <schwab.justin@epa.gov>
Subject: UPDATED Response to New York Times re: Reg Reform Task Force

Below, please find the updated email response that I plan to send to the *New York Times* this afternoon, unless I receive major objections. Thank you – Liz

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Liz Bowman

U.S. Environmental Protection Agency (EPA)

Office: 202-564-3293

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Lovell, Will (William)
Sent: Thur 7/6/2017 10:49:11 PM
Subject: RE: Gentle reminder on the article of EPA priorities in air and waste management

I am – thanks, Samantha!

I reformatted the tracker to be more organized and action-oriented. I am now adding new information and important dates.

From: Dravis, Samantha
Sent: Thursday, July 6, 2017 6:36 PM
To: Lovell, Will (William) <lovell.william@epa.gov>
Subject: Re: Gentle reminder on the article of EPA priorities in air and waste management

Hope you are doing okay, Will!

How are you doing on the tracker, calendar, and other items Brittany assigned you? Please send to me when finished - thank you Will!

Sent from my iPad

On Jul 6, 2017, at 5:51 PM, Lovell, Will (William) <lovell.william@epa.gov> wrote:

Sounds good. Thanks, Samantha.

From: Dravis, Samantha
Sent: Thursday, July 6, 2017 5:51 PM
To: Lovell, Will (William) <lovell.william@epa.gov>
Subject: Re: Gentle reminder on the article of EPA priorities in air and waste management

Please use my official title, he has the last version I sent him. Don't send him anything. The title he proposes is fine.

Sent from my iPhone

On Jul 6, 2017, at 11:46 AM, Lovell, Will (William) <lovell.william@epa.gov> wrote:

Samantha,

First, the POC for this publication just called me asking if we had a final draft. Please let me know if you want to review Daisy's latest draft, or if it is good to go.

Second, he asked if you had a preferred job title. Currently, he refers to you as "Associate **Director** of EPA's Office of Policy." I recommend "Associate **Administrator** of EPA's Office of Policy."

Finally, he asked if you had a preferred article title. I recommend "Back to Basics: Refocusing the EPA in the Trump Administration."

Hope you have enjoyed your trip so far!

Will

From: Dravis, Samantha

Sent: Wednesday, June 28, 2017 3:47 PM

To: Lovell, Will (William) <lovell.william@epa.gov>

Cc: Loney, George <loney.george@epa.gov>; Daisy Letendre

Ex. 6 - Personal Privacy

Subject: RE: Gentle reminder on the article of EPA priorities in air and waste management

Daisy, from the outset my suggestion is to cut it way down. I know they asked for 2000 words, but let's do something closer to 1000

From: Lovell, Will (William)

Sent: Wednesday, June 28, 2017 3:47 PM

To: Dravis, Samantha <dravis.samantha@epa.gov>

Cc: Lopez, George <lopez.george@epa.gov>; Daisy Letendre

Ex. 6 - Personal Privacy

Subject: RE: Gentle reminder on the article of EPA priorities in air and waste management

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Cc: Lopez, George <lopez.george@epa.gov>; Daisy Letendre

Ex. 6 - Personal Privacy

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Has Daisy worked on this and are her edits incorporated into this draft?

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Sent: Wednesday, June 28, 2017 2:12 PM

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Will

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Cc: Lopez, George <lopez.george@epa.gov>
Subject: RE: Gentle reminder on the article of EPA priorities in air and waste management

Samantha,

Please find attached two rough drafts of this article written by me and Max (thanks a ton, Max!). Please note that they have the same introduction — I did not attach the wrong files! Also, they both follow the same outline: 1) Back to Basics, 2) our mandate, 3) our actions, 4) our plans.

Please let us know how else we can help with this project. I will check my work phone this weekend in case you would like something done quickly.

Best,

Will

From: Dravis, Samantha
Sent: Friday, June 16, 2017 8:20 AM
To: Lovell, William <lovell.william@epa.gov>
Subject: FW: Gentle reminder on the article of EPA priorities in air and waste management

Will,

Can you give this a shot to start putting together an outline for this article? Use the report we recently did for the Administrator on regulatory reform and energy

independence – Robin should have copies!

From: John Bachmann [<mailto:johnbachmann@bellsouth.net>]
Sent: Friday, June 16, 2017 7:23 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Gentle reminder on the article of EPA priorities in air and waste management

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Again, thank you so much for this important contribution to this issue.

John Bachmann

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From: John Bachmann [<mailto:johnbachmann@bellsouth.net>]
Sent: Wednesday, May 24, 2017 10:42 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Re: Request for an article of EPA priorities in air and waste management

Hi Samantha,

I'm just checking in to see where things stand on an article. Again, thanks for your consideration

John Bachmann

On May 2, 2017, at 11:38 AM, Dravis, Samantha
<dravis.samantha@epa.gov> wrote:

Thank you for the request, John. Let me run the traps internally and see if I can write something up for you.

From: John Bachmann [<mailto:johnbachmann@bellsouth.net>]
Sent: Tuesday, May 02, 2017 10:58 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Request for an article of EPA priorities in air and waste management

I am writing on behalf of the Air and Waste Management Association (<https://www.awma.org>), whose members consist of environmental professionals from various industries, consultants, state, local, and federal agencies, and academics. We publish a monthly e-magazine called EM, which is targeted towards environmental managers from these groups. Our September issue of EM will consist of stakeholders perspectives on the most important air and waste related management priorities for the new Administration. As is our custom for special stakeholder issues like this, we would welcome a lead article from the Environmental Protection Agency. We are also reaching out to stakeholders representing various industries, states, environmentalists, and academics.

In soliciting an EPA article for one of our stakeholder comment issues of EM, we usually work through the air or waste EPA program offices. In this

search, as the head of the policy office, you were recommended as the best contact for this request. Some specifics. We are looking for an article of 2000 to 3000 words in length that focuses on EPA's priorities, particularly for air and waste management. You are free to go beyond those areas, and it could be authored by you or anyone you believe would be an appropriate to represent EPA's perspectives. We are asking authors to provide a near final draft by the end of June, but can be somewhat flexible as the normal review process does not apply for policy related opinion pieces. You would have a chance to review the galley proofs of the article before it goes to publication.

I hope you will consider our request as an opportunity to communicate directly with our members. If you have any questions in making a decision, please let me know. I'm available either through this email or by phone at 919 619-0769.

Thank you for your consideration.

John Bachmann

Vision Air Consulting, LLC

EM Editorial Board

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Bowman, Liz
Sent: Tue 8/22/2017 2:44:54 PM
Subject: RE: Reg reform measure

I would agree with your assessment below.

-----Original Message-----

From: Dravis, Samantha
Sent: Tuesday, August 22, 2017 10:28 AM
To: Darwin, Henry <darwin.henry@epa.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: FW: Reg reform measure

Brittany and I are in close contact every single day with political leadership at OMB and NEC.

Ex. 5 - Deliberative Process

Can we sit down and discuss this? I am here all week and can be flexible.

-----Original Message-----

From: Kenny, Shannon
Sent: Tuesday, August 22, 2017 10:22 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Reg reform measure

Hi Samantha, OCFO tells me OMB feels strongly that EPA must have a strategic measure related to regulatory reform. It is possible, however, that the various parts of OMB are not communicating well.

I think it makes sense to craft a measure we could live with, just in case we end up needing one. I will work with folks on this if that is ok.

In the meantime, you can talk with Henry and others about whether to have one.

Henry has also proposed measures related to permitting delays and reducing reporting burden. Do you have any concerns about public measures in these areas?
Shannon

Sent from my iPad

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Baptist, Erik[baptist.erik@epa.gov]
From: Jackson, Ryan
Sent: Mon 7/24/2017 7:28:25 PM
Subject: FW: HAC QFRs Hill 07.21.17 FINAL.DOCX

Ex. 5 - Deliberative Process

However, I need some really quick turn around to get this done. Just send me your contributions or edits in the body of this email. That will be the easiest way to handle this.

Ryan Jackson

Chief of Staff

U.S. Environmental Protection Agency

Ex. 6 - Personal

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Kenny, Shannon
Sent: Tue 8/22/2017 2:21:58 PM
Subject: Reg reform measure

Ex. 5 - Deliberative Process

In the meantime, you can talk with Henry and others about whether to have one.

Henry has also proposed measures related to permitting delays and reducing reporting burden. Do you have any concerns about public measures in these areas?
Shannon

Sent from my iPad

To: Nickerson, William[Nickerson.William@epa.gov]
Cc: Newton, Jonathan[Newton.Jonathan@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]; Auther, Larry[Auther.Larry@epa.gov]
From: Hope, Brian
Sent: Tue 6/27/2017 11:56:25 AM
Subject: Re: processing of FOIAs related to EO 13777

Bill -

Ex. 5 - Deliberative Process

- Brian

Sent from my iPhone

On Jun 22, 2017, at 4:29 PM, Nickerson, William <Nickerson.William@epa.gov> wrote:

Brian and Jonathan,

Given the sensitive nature of FOIAs related to EO 13777 and the interest from the requesters in documents to and from the Administrator and the four members of the Regulatory Reform Task Force, I've consulted with Samantha Dravis and Brittany Bolen concerning how they would like these FOIAs to be handled. **Ex. 5 - Deliberative Process**

Ex. 5 - Deliberative Process

Bill

William (Bill) Nickerson

Associate Office Director

Office of Regulatory Policy and Management

Office of Policy

Phone: (202) 566-0326

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Bolen, Brittany[bolen.brittany@epa.gov]
From: Beck, Nancy
Sent: Thur 5/18/2017 2:42:36 PM
Subject: Re: Invitation to Speak at ACC's Environmental Management Committee Spring Meeting

Ex. 5 - Deliberative Process

Nancy B. Beck, Ph.D., DABT
Deputy Assistant Administrator, OCSPP
P: 202-564-1273
M: 202-731-9910
Beck.Nancy@epa.gov

On May 18, 2017, at 10:21 AM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Nancy, could we visit on this a bit possibly tomorrow so I can get prepped to go speak to them?

From: Burhop, Anna [mailto:anna_burhop@americanchemistry.com]
Sent: Thursday, May 18, 2017 10:20 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Invitation to Speak at ACC's Environmental Management Committee Spring Meeting

Yes!

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Thursday, May 18, 2017 10:16 AM
To: Burhop, Anna <anna_burhop@americanchemistry.com>
Subject: RE: Invitation to Speak at ACC's Environmental Management Committee Spring Meeting

Sounds good Anna, happy to do that! Noon on the 23rd?

From: Burhop, Anna [mailto:anna_burhop@americanchemistry.com]
Sent: Thursday, May 18, 2017 10:12 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Invitation to Speak at ACC's Environmental Management Committee Spring Meeting

Samantha –

Don't worry about talking chemicals or pesticides! This group isn't issue-specific; they cover a broad array of environmental issues in the air/climate, water, and waste world. We tend to keep things generally high-level and the weedy stuff gets covered at the subgroup level.

I'm thinking that some general background on you, your role, what your office does, what general goals you have going forward, the reg reform process and efforts, how everything works in the reg reform and Office of Policy world etc. would be great if you feel comfortable touching on that. I've been working with them on reg reform for the past year (since I joined ACC), but it's still a relatively new concept for some of them. And if you don't know how to answer their questions, it's not a big deal.

Does noon work for you?

Call me if you have any questions or want to talk more before Tuesday. And thank you so much for agreeing to come.

I'm looking forward to meeting you!

-anna

202.249.6440

ACC is located at 700 2nd Street NE, and the meeting will be on the 10th floor. You'll have to check in with the front desk both in the lobby and then on the 10th floor. They'll let me

know when you're here.

From: Dravis, Samantha [<mailto:dravis.samantha@epa.gov>]
Sent: Wednesday, May 17, 2017 7:45 PM
To: Burhop, Anna <anna_burhop@americanchemistry.com>
Subject: Re: Invitation to Speak at ACC's Environmental Management Committee Spring Meeting

Anna,

You are not a pest, I am sorry I have been out of touch on this. I am happy to accept the invitation to speak -- however, I am a bit worried that I won't have anywhere NEAR 45 minutes of speaking material or even Q&A, since I am not in the pesticide/chemical office. I could give 5-7 minutes of general updates about the agency's reg reform work and if there are specific rules you'd like me to touch on I can go into those but I am just worried your members might be disappointed if they are expecting too much! Either way, happy to do it.

Sent from my iPad

On May 17, 2017, at 5:44 PM, Burhop, Anna <anna_burhop@americanchemistry.com> wrote:

Hey Samantha,

I hate to be a pest but I know I am. Any confirmation on your coming by next week?

Thanks,

Anna

On May 8, 2017, at 3:54 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Thank you for the invitation, Anna. Let me clear this with ethics and I will be right back with you.

From: Burhop, Anna [mailto:anna_burhop@americanchemistry.com]
Sent: Monday, May 08, 2017 3:03 PM

To: Dravis, Samantha <dravis.samantha@epa.gov>

Subject: Invitation to Speak at ACC's Environmental Management Committee Spring Meeting

Samantha,

I'd like to invite you to be the guest speaker at ACC's Environmental Management Committee's Spring Meeting on May 23, 2017.

This committee, which I manage, is comprised of 35 Board-approved representatives from our member companies and provides policy direction to ACC's air, waste, and water workgroups. The EMC's top priority for this next cycle is regulatory reform, and they would benefit greatly from hearing from you.

In the past, our guests have come for about 45 minutes around lunch time. Some have stayed for only a half hour, some have stayed for an hour, depending on their availability. The format is flexible and generally informal, involving a short presentation and a Q&A portion at the end.

If you have any questions, please feel free to contact me at the number below. I'm also available by email.

Best,

Anna

Anna Burhop | American Chemistry Council

Director, Environment

Regulatory and Technical Affairs

700 2nd Street NE | Washington, DC | 20002

(202) 249-6440

anna_burhop@americanchemistry.com

www.americanchemistry.com

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confidential information and is intended only for the individual named. If you are not the named addressee do not disseminate, distribute or copy this email. Please notify the sender immediately by email if you have received this email by mistake and delete this email from your system. E-mail transmission cannot be guaranteed to be secure or error-free as information could be intercepted, corrupted, lost, destroyed, arrive late or incomplete, or contain viruses. The sender therefore does not accept liability for any errors or omissions in the contents of this message which arise as a result of email transmission. American Chemistry Council, 700 – 2nd Street NE, Washington, DC 20002, www.americanchemistry.com

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To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]; Kopits, Elizabeth[Kopits.Elizabeth@epa.gov]
From: McGartland, Al
Sent: Mon 5/8/2017 7:02:55 PM
Subject: any time this week to meet on four items:

(1) **GAO update.** The update to GAO regarding their critique of our regulatory analyses is **due this Friday**. You don't have to sign the transmittal (but you could if you want to emphasize the policy change.) I want to make sure you are comfortable with our update. It does commit us to certain things.

Ex. 5 - Deliberative Process

(3) **OIRA/OMB's new memo M-17-23 to Regulatory Reform Officers and Regulatory Policy Officers** says "agencies should establish and report other meaningful indicators and goals for the purpose of evaluating and improving the net benefits of their respective regulatory programs. (i.e., all of the existing regulations in place that address a specific regulatory objective). This likely will require measuring the costs and benefits of regulatory programs and setting goals for improving those programs net benefits..." **Ex. 5 - Deliberative Process**

Ex. 5 - Deliberative Process I have a call into Sarah Reese about this as well.

(4) **Lead in Drinking Water.** The Water Office has asked for our assistance on the benefit-cost analysis of this rule. **Ex. 5 - Deliberative Process**

Ex. 5 - Deliberative Process We can, I think, greatly improve the quantification of benefits and costs for this rule.

Sent from my iPhone

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Bennett, Tate
Sent: Thur 5/18/2017 1:45:31 AM
Subject: Re: Congressional Letter re: Task Force Dealing with Dredging

Ex. 5 - Deliberative Process

On May 17, 2017, at 9:33 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Ex. 5 - Deliberative Process

Sent from my iPad

On May 17, 2017, at 8:07 PM, Lyons, Troy <lyons.troy@epa.gov> wrote:

No preference. I think the thought was to have the admin but could have you sign if you prefer.

Sent from my iPhone

On May 17, 2017, at 7:47 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Defer to you guys, do you have a preference?

Sent from my iPad

On May 17, 2017, at 5:30 PM, Lyons, Troy <lyons.troy@epa.gov> wrote:

It came come from you or the Administrator.

Sent from my iPhone

On May 17, 2017, at 5:15 PM, Dravis, Samantha
<dravis.samantha@epa.gov> wrote:

Was this letter supposed to come from me, or Administrator
Pruitt? My draft text is below.

Ex. 5 - Deliberative Process

From: Kime, Robin

Sent: Tuesday, May 16, 2017 3:24 PM

To: Dravis, Samantha <dravis.samantha@epa.gov>

Subject: Congressional Letter re: Task Force Dealing with Dredging

Importance: High

Hi

OCIR is responding to the attached incoming letter and have asked for us to draft the response for them to give Troy for review. Below is my shot at it but for Congress, it needs meat on the bones. I will make any changes and or ask Sarah or others to weigh in.

Ex. 5 - Deliberative Process

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Catanzaro, Michael J. EOP/WHO
Sent: Sun 5/7/2017 6:09:09 PM
Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Great, let's do 2:00. Thanks!

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Sunday, May 7, 2017 1:51 PM
To: Catanzaro, Michael J. EOP/WHO <Michael.J.Catanzaro@epa.gov> Ex. 6 - Personal Privacy
Subject: Re: 5/8 EPA Meeting with NextEra Energy: Reg Reform

That works but don't feel pressure! I was just going to tell them I just can't meet at that time.

Sent from my iPhone

On May 7, 2017, at 1:23 PM, Catanzaro, Michael J. EOP/WHO
<Michael.J.Catanzaro@epa.gov> Ex. 6 - Personal Privacy wrote:

Hey, sorry for the back and forth. I can move the auto meeting to 2:00, if that works on your end.

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Friday, May 5, 2017 6:15 PM
To: Catanzaro, Michael J. EOP/WHO <Michael.J.Catanzaro@epa.gov> Ex. 6 - Personal Privacy
Subject: Fwd: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Is there any other time that might work on Monday for the café meeting? If not no worries

Sent from my iPhone

Begin forwarded message:

From: "Kime, Robin" <Kime.Robin@epa.gov>
Date: May 5, 2017 at 5:59:04 PM EDT
To: "Dravis, Samantha" <dravis.samantha@epa.gov>
Subject: Fwd: 5/8 EPA Meeting with NextEra Energy: Reg Reform

They are kindly asking if there is anyone you think they can meet with Monday since they have some senior executives are flying in.

Sent from my iPhone

Begin forwarded message:

From: Katie Mitchell <mitchell@cgcen.com>
Date: May 5, 2017 at 5:54:34 PM EDT
To: "Kime, Robin" <Kime.Robin@epa.gov>, Jay Cranford <cranford@cgcen.com>
Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Totally understood Robin. We appreciate all your help with this. We just checked back in with NextEra and received the response below, is there anyone else that might be available to meet on Monday? Let us know what you think works best.

The problem is that the VP from NextEra Energy, Mike Sole, flying up from Florida for this meeting. There's also two other people from other companies making the trip up to DC as well. Is there any way they can make Monday work? Even if we don't get both Mandy and Brittany in the room, I think it's fine. We've moved our DOI and CEQ meetings to match the EPA meeting on Monday. If nothing can be done, we understand but if there's any other staff accommodation, we'd appreciate it.

KATIE MITCHELL | CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

559.623.6303 / mitchell@cgcen.com / www.cgcen.com

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Friday, May 5, 2017 2:10 PM
To: Katie Mitchell <mitchell@cgcen.com>; Jay Cranford <cranford@cgcen.com>
Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

The reason I ask is because the White House just added a 3:00 meeting on Monday which means she is gone from 1:30 – 5:00. I'm sorry, we can't do much

about it. Wednesday at 1:30 is her next opening if you want to take that. I am sorry about this.

From: Kime, Robin
Sent: Friday, May 05, 2017 2:03 PM
To: 'Katie Mitchell' <mitchell@cgcn.com>; Jay Cranford <cranford@cgcn.com>
Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Thanks - Are these folks from the area?

From: Katie Mitchell [<mailto:mitchell@cgcn.com>]
Sent: Friday, May 05, 2017 1:52 PM
To: Kime, Robin <Kime.Robin@epa.gov>; Jay Cranford <cranford@cgcn.com>
Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

No reading material, but I have an updated list of attendees due to the changed date! Thank you again Robin, hope you have a great weekend.

Mike Sole, NextEra

Lauren Sher, NextEra

Conrad Schatte, Entergy

Ann Loomis, Dominion

Carrie Jenks, MJB&A

Tom Curry, MJB&A

KATIE MITCHELL | CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

559.623.6303 / mitchell@cgcn.com / www.cgcncorp.com

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Thursday, May 4, 2017 8:38 PM
To: Jay Cranford <cranford@cgcen.com>; Katie Mitchell <mitchell@cgcen.com>
Subject: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Hi

I just wanted to check in to confirm Monday's meeting and logistics. If there is any read-ahead material, will you email it to me tomorrow? Just let me know if you need anything. See you Monday.

-----Original Appointment-----

To: Dravis, Samantha; Bolen, Brittany; Jay Cranford; Gunasekara, Mandy; Katie Mitchell; Schwab, Justin
Cc: Kime, Robin; Irving, Verna; Inge, Carolyn; Germann, Sandy
Subject: Meeting with NextEra Energy: Reg Reform
When: Monday, May 08, 2017 3:00 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: DCRoomARN3500/OPEI

Directions: Please use the **William Jefferson Clinton North Entrance located on your right as you exit the Federal Triangle Metro Station**. Please arrive 20 minutes prior to the meeting with photo IDs to clear Security.

For an escort from Security to the meeting call (202) 564-4332; for all other matters call Robin Kime (202)564-6587.

Request: I'm reaching out on behalf of a coalition of companies, including our client NextEra Energy, who have aligned on a few specific regulatory reform ideas, including WOTUS, NSR, and 316(b).

Attendees

Carrie Jenks, Senior Vice President, MJB&A

Ray Butts, Director of Permitting, NextEra Energy

Lauren Sher, Senior Manager of Governmental Affairs, NextEra Energy

Mark Bowles, Director, Environmental Reporting & Climate, Entergy

Ann Loomis, Director, Federal Public Policy, Dominion

Melissa Lavinson, Vice President, Federal Affairs and Policy and Chief Sustainability Officer, PG&E

Michelle Barlow, Environmental Policy Specialist, PG&E

Contact:

JAY CRANFORD | CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

202.689.9296 /cranford@cgcncorp.com /www.cgcncorp.com

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Catanzaro, Michael J. EOP/WHO
Sent: Sun 5/7/2017 5:22:06 PM
Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Hey, sorry for the back and forth. I can move the auto meeting to 2:00, if that works on your end.

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Friday, May 5, 2017 6:15 PM
To: Catanzaro, Michael J. EOP/WHO <Michael.J.Catanzaro@Ex. 6 - Personal Privacy>
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KATIE MITCHELL | CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

559.623.6303 / mitchell@cgcen.com / www.cgcen.com

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To: Kime, Robin <Kime.Robin@epa.gov>; Jay Cranford <cranford@cgcen.com>
Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

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Lauren Sher, NextEra

Conrad Schatte, Entergy

Ann Loomis, Dominion

Carrie Jenks, MJB&A

Tom Curry, MJB&A

KATIE MITCHELL | CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

559.623.6303 / mitchell@cgcen.com / www.cgcen.com

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Cc: Kime, Robin; Irving, Verna; Inge, Carolyn; Germann, Sandy

Subject: Meeting with NextEra Energy: Reg Reform

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Ray Butts, Director of Permitting, NextEra Energy

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Ann Loomis, Director, Federal Public Policy, Dominion

Melissa Lavinson, Vice President, Federal Affairs and Policy and Chief Sustainability Officer, PG&E

Michelle Barlow, Environmental Policy Specialist, PG&E

Contact:

JAY CRANFORD |CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

202.689.9296 /cranford@cgcn.com /www.cgcn.com

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Starling, Ray A. EOP/WHO
Sent: Fri 4/21/2017 12:01:15 AM
Subject: EO

Sam,

Ex. 5 - Deliberative Process

-Ray

Ray A. Starling
Special Assistant to the President
National Economic Council

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Tue 5/9/2017 10:53:26 PM
Subject: FW: Close Hold - draft report for EPA review
[DRAFT Reform Report 08 May.pdf](#)
[ATT00001.htm](#)
[CRM report.xlsx](#)
[ATT00002.htm](#)

Making sure you saw this.

From: Shaw, Nena
Sent: Tuesday, May 9, 2017 4:39 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Kenny, Shannon <Kenny.Shannon@epa.gov>
Subject: FW: Close Hold - draft report for EPA review

Samantha –

I just want to let you know that we received the draft report to the Presidential Memorandum from the Department of Commerce today asking for our review and comment. If Kevin is going to take the lead on the response, I would ask that he wait to move forward on his plan for EPA's response until after the announcement is made tomorrow.

Please let me know if you have any questions.

Regards, Nena

Nena Shaw

Acting Office Director, Office of Strategic Environmental Management

Office of Policy

(O) 202-564-5106

From: Tyler, Tom
Sent: Tuesday, May 09, 2017 4:11 PM
To: Shaw, Nena <Shaw.Nena@epa.gov>
Cc: Sachs, Robert <Sachs.Robert@epa.gov>; Rivera, Reiniero <Rivera.Reiniero@epa.gov>
Subject: Fwd: Close Hold - draft report for EPA review

Tom Tyler Acting Director

Integrated Environmental Strategies Division

U.S. Environmental Protection Agency

1200 Pennsylvania Avenue NW (1807T), Washington, DC 20460

w202.566.0808 c202.770.6608 tyler.tom@epa.gov OA/OP/OSEM 4104K WJC West

Begin forwarded message:

From: "Halfman, Carter (Federal)" <CHalfman@doc.gov>
To: "Tyler, Tom" <Tyler.Tom@epa.gov>
Subject: Close Hold - draft report for EPA review

Tom,

Attached is our DRAFT Report, in response to Presidential Memorandum dated 24 January, on Streamlining Permitting and Reducing Regulatory Burdens for Domestic Manufacturing. It is due to President Trump on May 24, and we seek EPA's review and feedback by May 15.

The report synthesizes 176 comments received in response to a Request for Information on federal regulatory and permitting burdens. It highlights 18 issues as being top priority for

reform, with 11 of those issues related to EPA rules. The report also recommends five critical actions for the President to take; these include requiring regulatory agencies to review and respond to the specific top reform priorities.

Ex. 5 - Deliberative Process

this. Let me know if you have questions. Please confirm receipt.

Carter Halfman

Special Advisor

Office of Policy and Strategic Planning

Department of Commerce

1401 Constitution Ave. NW

Washington, D.C. 20230

202-482-7466

chalfman@doc.gov

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kenny, Shannon[Kenny.Shannon@epa.gov]; McGartland, Al[McGartland.Al@epa.gov]
From: Shaw, Nena
Sent: Tue 4/18/2017 10:53:30 PM
Subject: Revised Draft Response to Commerce
DRAFT FINAL EPA Response to Commerce 4-18-17.docx

Samantha,

Thank you for your feedback on the draft response to Commerce. Attached is a revised version that attempts to integrate your feedback. Specifically:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process I look forward to your thoughts on the attached revised response. As always, let me know if you would like me to spend additional focus on any particular area.

Best, Nena

Nena Shaw

Acting Office Director, Office of Strategic Environmental Management

Office of Policy

(O) 202-564-5106

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kenny, Shannon[Kenny.Shannon@epa.gov]; McGartland, Al[McGartland.Al@epa.gov]
From: Shaw, Nena
Sent: Tue 4/18/2017 12:42:00 PM
Subject: RE: Status of Department of Commerce Response

Thanks Samantha –

We have asked for and will receive more information from the Office of Air today to augment the list of ongoing actions as well as proposed actions.

Thanks. Nena

Nena Shaw

Acting Office Director, Office of Strategic Environmental Management

Office of Policy

(O) 202-564-5106

From: Dravis, Samantha
Sent: Tuesday, April 18, 2017 8:39 AM
To: Shaw, Nena <Shaw.Nena@epa.gov>
Cc: Kenny, Shannon <Kenny.Shannon@epa.gov>; McGartland, Al <McGartland.Al@epa.gov>
Subject: RE: Status of Department of Commerce Response

Ex. 5 - Deliberative Process

From: Shaw, Nena
Sent: Monday, April 17, 2017 9:43 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kenny, Shannon <Kenny.Shannon@epa.gov>; McGartland, Al <McGartland.Al@epa.gov>
Subject: Status of Department of Commerce Response

Samantha – As I noted this morning, I want to give you an update on where we are with the Department of Commerce response. Below I have noted the outstanding issues and a summary of what we have found and will include in the report.

Issue: Find or determine impacts of permitting delays on manufacturing including quantifying what that means exactly for projects and costs.

Ex. 5 - Deliberative Process

Issue: Add the average permit issuance timeframe for each of the permit programs.

Ex. 5 - Deliberative Process

Issue: Department of Commerce on Friday, April 14, 2017, requested a permit process map.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Issue: Department of Commerce on Friday, April 13, 2017, requested further information on efforts to address those EPA regulations receiving the most comments in response to their public Request for Information.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Please let me know if you have any comments or questions.

Regards, Nena

Nena Shaw

Acting Office Director, Office of Strategic Environmental Management

Office of Policy

(O) 202-564-5106

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kenny, Shannon[Kenny.Shannon@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
From: Shaw, Nena
Sent: Fri 4/14/2017 3:00:48 PM
Subject: Re: Edits to Commerce Response

Samantha -

Thanks so much. We have searched the internet and the public comments. I will have my staff compile what they have found and do another search.

Thanks for the extra time.

Please let me know if there is anything else we can do.

Best, Nena

Sent from my iPhone

> On Apr 14, 2017, at 10:57 AM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:
>
> We have until Wednesday now, so please get an estimate of the processing time for all the major
permitting programs. There should be an estimate out there somewhere.
>
> -----Original Message-----
> From: Shaw, Nena
> Sent: Thursday, April 13, 2017 11:44 PM
> To: Dravis, Samantha <dravis.samantha@epa.gov>
> Cc: Kenny, Shannon <Kenny.Shannon@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
> Subject: Edits to Commerce Response
>
> Samantha -
>
> I want to give you a brief description of all the changes I made to the document and how I addressed
your comments/edits.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

>
> Thanks again for all your feedback. If you have any other edits or questions, please let me know. Look forward to the call tomorrow morning.
>
> Best, Nena
>
>
>
> Sent from my iPhone

To: Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]
From: Debell, Kevin
Sent: Wed 5/24/2017 9:28:32 PM
Subject: Fwd: EPA Comments on New Sections of Commerce Permit Streamlining Report

Hi Brittany:

Good to see you today. As you will see below, OMB is asking Commerce whether EPA has "signed off" on the revised version of the report. In addition to this not being my call, I'm uncomfortable because we haven't seen a version of the report with our second round of comments included. Commerce not including a number of our comments the first time around is cause for concern.

Ex. 5 - Deliberative Process

Please let me know how you would like to proceed. In the meantime, I'll ask Carter for the latest version of the report.

Best,
Kevin

Kevin M. DeBell, Ph.D., Acting Director
U.S. Environmental Protection Agency
Office of the Administrator / Office of Policy / Office of Strategic Environmental Management
1200 Pennsylvania Avenue NW (1807T)
William Jefferson Clinton Building West, Room 4104F
Washington, DC 20460
o 202 566 1931
c 202 641 0711
debell.kevin@epa.gov

Begin forwarded message:

From: "Halfman, Carter (Federal)" <CHalfman@doc.gov>
Date: May 24, 2017 at 12:53:38 PM EDT
To: "Debell, Kevin" <debell.kevin@epa.gov>
Subject: RE: EPA Comments on New Sections of Commerce Permit Streamlining Report

OMB is asking if you have "signed off" on the report. I would assume that means your organization has had an opportunity to review, have input to changes and would not object

to its publication in its current form.

Carter Halfman

Special Advisor

Office of Policy and Strategic Planning

Department of Commerce

1401 Constitution Ave. NW

Washington, D.C. 20230

202-482-7466

chalfman@doc.gov

From: Debell, Kevin [<mailto:debell.kevin@epa.gov>]

Sent: Wednesday, May 24, 2017 12:51 PM

To: Halfman, Carter (Federal) <CHalfman@doc.gov>

Subject: RE: EPA Comments on New Sections of Commerce Permit Streamlining Report

Hi Carter:

Thanks for the quick response. I'm not sure what you mean by "blessing." Would you please clarify?

Thanks,

Kevin

Kevin M. DeBell, Ph.D., Acting Director

U.S. Environmental Protection Agency

Office of the Administrator / Office of Policy / Office of Strategic Environmental
Management

1200 Pennsylvania Avenue NW (1807T)

William Jefferson Clinton Building West, Room 4122E

Washington, DC 20460

o 202 566 1931

c 202 641 0711

debell.kevin@epa.gov

I'm always open to feedback on my performance and service. Please provide your comments here: <https://www.surveymonkey.com/r/debellfeedback>. Your comments will be provided to me anonymously.

From: Halfman, Carter (Federal) [<mailto:CHalfman@doc.gov>]

Sent: Wednesday, May 24, 2017 12:49 PM

To: Debell, Kevin <debell.kevin@epa.gov>

Subject: RE: EPA Comments on New Sections of Commerce Permit Streamlining Report

Thank you Kevin! Having incorporated the majority of the second round of edits, do we have your blessing on the report?

Carter Halfman

Special Advisor

Office of Policy and Strategic Planning

Department of Commerce
1401 Constitution Ave. NW
Washington, D.C. 20230
202-482-7466
chalfman@doc.gov

From: Debell, Kevin [<mailto:debell.kevin@epa.gov>]
Sent: Wednesday, May 24, 2017 11:41 AM
To: Comstock, Earl (Federal) <EComstock@doc.gov>
Cc: Halfman, Carter (Federal) <CHalfman@doc.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: EPA Comments on New Sections of Commerce Permit Streamlining Report

Hi Earl:

I hope all is well. Thank you for the opportunity to review the new sections of Commerce's report on permit streamlining and regulatory reform. The attached table includes EPA's comments on the new language, as well as a few additional recommendations on other parts of the draft report.

Please let us know if you have any questions about this response. Please also let us know when Commerce expects to release the report so we can be prepared for inquiries from the public on the report.

Best,

Kevin

Kevin M. DeBell, Ph.D., Acting Director

U.S. Environmental Protection Agency

Office of the Administrator / Office of Policy / Office of Strategic Environmental
Management

1200 Pennsylvania Avenue NW (1807T)

William Jefferson Clinton Building West, Room 4122E

Washington, DC 20460

o 202 566 1931

c 202 641 0711

debell.kevin@epa.gov

I'm always open to feedback on my performance and service. Please provide your
comments here: <https://www.surveymonkey.com/r/debellfeedback>. Your comments will be
provided to me anonymously.

To: gunasskara.mandy@epa.gov[gunasskara.mandy@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Rogers, JoanB[Rogers.JoanB@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]
Cc: Dunham, Sarah[Dunham.Sarah@epa.gov]; shapiro@epa.gov[shapiro@epa.gov]; kevin.bromberg@sba.gov[kevin.bromberg@sba.gov]; david.rostker@sba.gov[david.rostker@sba.gov]; tayyaba.waqar@sba.gov[tayyaba.waqar@sba.gov]; Dominic (Dom) Mancini[Dominic_J._mancini@Ex. 6 - Personal Privacy] shapiro@epa.gov[shapiro@epa.gov]; Best-Wong, Benita[Best-Wong.Benita@epa.gov]; viktor.seale@mail.house.gov[viktor.seale@mail.house.gov]
From: Theresa Pugh
Sent: Mon 5/15/2017 10:29:18 PM
Subject: Theresa Pugh Consulting's comments EPA-HQ-OA-2017-0190
Pugh FINAL EPAComments Re Evaluation of Existing RegulationsMay15,2017.pdf

Good afternoon.

These comments address a few regulations suggested for modification. The comments also point to a few process issues that may interest you because they are fundamental to EPA. Perhaps no one has yet mentioned to you some problems with recent SBREFA and UMRA panels over the last few years. This regulatory reform process could also revive what was an excellent opportunity to discuss regulatory options under SBREFA that has declined significantly over the last few years in several programs (though not all programs).

The comments also point to two very well organized SBREFA meetings convened over the last ten years (water and PCBs) which were productive and perhaps instructive on how to do it well.

The comments were already submitted earlier to www.regulations.gov

Thanks—

TP

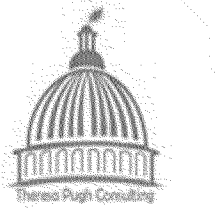
Theresa Pugh Consulting, LLC

2313 North Tracy Street

Alexandria, VA 22311

703-507-6843

www.theresapughconsulting.com



To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Bolen, Brittany
Sent: Wed 5/31/2017 2:04:12 PM
Subject: Reg reform report
[EO 13777 90-day Progress Report.pdf](#)

Hey, attached is a version of reg report for you to share with folks.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Brittany Bolen

Deputy Associate Administrator, Office of Policy

U.S. Environmental Protection Agency

(202) 564-3291

Bolen.Brittany@epa.gov

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]; Schillo, Bruce[Schillo.Bruce@epa.gov]; Owens, Nicole[Owens.Nicole@epa.gov]; Curry, Bridgid[Curry.Bridgid@epa.gov]
From: Rees, Sarah
Sent: Tue 5/23/2017 11:04:05 PM
Subject: Revised Reg Reform Progress Report
[EO 13777 90-day Status Report - clean 5_23_201.docx](#)
[Cover memo for EO 13777 90-day Status Report.docx](#)

Hi folks. Attached is a revised draft progress report. It incorporates the redline and other comments that Samantha provided earlier, as well as additional changes that we felt better hit the mark.

Couple of things to note:

Ex. 5 - Deliberative Process

Let us know what you think.

Cheers,

Sarah

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Bowman, Liz
Sent: Thur 5/25/2017 9:06:22 PM
Subject: RE: reg progress report?

Ex. 5 - Deliberative Process

From: Dravis, Samantha
Sent: Thursday, May 25, 2017 4:46 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>
Subject: FW: reg progress report?

Ex. 5 - Deliberative Process

From: Jones, Enesta
Sent: Thursday, May 25, 2017 4:43 PM
To: Graham, Amy <graham.amy@epa.gov>; Press <Press@epa.gov>
Cc: Germann, Sandy <Germann.Sandy@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>;
Dravis, Samantha <dravis.samantha@epa.gov>
Subject: AMY: reg progress report?

Just spoke to Sandy. The report hasn't gone yet to Admin.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Liz said this to E&E last week.

Ex. 5 - Deliberative Process

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

“The root of all joy is gratefulness.”

From: Graham, Amy

Sent: Thursday, May 25, 2017 11:27 AM

To: Jones, Enesta <Jones.Enesta@epa.gov>; Press <Press@epa.gov>

Subject: RE: reg progress report?

Great, thanks

From: Jones, Enesta

Sent: Thursday, May 25, 2017 11:22 AM

To: Press <Press@epa.gov>

Subject: AMY: reg progress report?

Liz approved this response yesterday. Checking with Sam D. if we have submitted it.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

“The root of all joy is gratefulness.”

From: Bolen, Cheryl [<mailto:CBolen@bna.com>]

Sent: Thursday, May 25, 2017 10:44 AM

To: Press <Press@epa.gov>

Subject: reg progress report?

EPA Press,

We are writing a follow-up story to last month's report on Regulatory Reform Officers and Regulatory Reform Task Forces required under Executive Order 13777, "Enforcing the Regulatory Reform Agenda." This order requires agencies by today to provide a report to the agency head detailing the agency's progress toward identifying regulations for repeal, replacement, or modification.

Has your agency task force submitted a progress report to your agency head?

We are writing a story today with a roughly 6:00 p.m. deadline. Thank you for your help! Cheryl Bolen

To: Dravis, Samantha[dravis.samantha@epa.gov]
From: Greenwalt, Sarah
Sent: Fri 5/5/2017 2:07:12 AM
Subject: Re: Regulatory reform

I didn't. I think they're preparing a summary of comments though when they get the transcript back. Would you like a copy? You know, to read in your spare time?

Sent from my iPhone

On May 3, 2017, at 12:58 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Did you attend the OW session?

From: Ferguson, Lincoln
Sent: Wednesday, May 03, 2017 12:58 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: FW: Regulatory reform

Please see proposed response and let me know your input or if its ok:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Begin forwarded message:

From: "Schultz, David" <dSchultz@bna.com>
Date: May 2, 2017 at 5:23:34 PM EDT
To: "Bowman, Liz" <Bowman.Liz@epa.gov>, "Jones, Enesta" <Jones.Enesta@epa.gov>
Subject: Regulatory reform

Hi Liz & Enesta,

I'm working on a story about the EPA's regulatory reform initiative and its process for soliciting comments from the public on this initiative. I am hearing from several people criticizing this process and I wanted to reach out to you to give you an opportunity to respond.

Several of the people participating in the public listening sessions the agency has been holding have said the deadlines for submitting comments on this initiative are too soon. They also say these listening sessions have been scheduled at inconvenient times of day, such as during the day on a weekday, and also that they have been poorly managed. For example, today's listening session run by the Office of Water was plagued by numerous technical problems which made it difficult for the public to submit their comments and also hear others' comments.

Would the EPA like to respond to these criticisms? What is the agency doing to ensure that as many people as possible have the opportunity to participate in this process? What will the EPA do with the comments it receives? Will it issue public responses to these comments?

Also, can you provide me with a timeline for this regulatory reform initiative? I understand the public can submit comments through May 15 and then the EPA will issue a report on regulatory reform to OMB by May 25? Do I have those dates correct? What is set to happen after this?

Thanks for your help on this. Please let me know if you have any questions for me. My deadline for this story is by **1pm ET on Thursday, May 4.**

David

[illegible]

David Schultz

Environment Reporter

Bloomberg BNA

Direct 703.341.3696

Cell 202.510.4655

dschultz@bna.com

To: Germann, Sandy[Germann.Sandy@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]; Wilcox, Jahan[wilcox.jahan@epa.gov]
From: Bolen, Brittany
Sent: Thur 5/18/2017 5:04:14 PM
Subject: RE: SANDY: NPR query - public comments on regulations

Sandy, please coordinate with Liz or Jahan in OPA on reg reform inquiries. In regards to the inquiry below, I suggest the following –

Ex. 5 - Deliberative Process

From: Germann, Sandy
Sent: Thursday, May 18, 2017 11:56 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: Fwd: SANDY: NPR query - public comments on regulations

Brittany, Are you ok with this? **Ex. 5 - Deliberative Process**
assume it would be premature to address whether the report will or will not be shared publicly.

Sent from my iPhone

Begin forwarded message:

From: "Jones, Enesta" <Jones.Enesta@epa.gov>
Date: May 18, 2017 at 10:42:23 AM CDT
To: "Germann, Sandy" <Germann.Sandy@epa.gov>
Cc: "Jones, Enesta" <Jones.Enesta@epa.gov>
Subject: SANDY: NPR query - public comments on regulations

Hi Sandy,

How's this?

Ex. 5 - Deliberative Process

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

Begin forwarded message:

Resent-From: <Press@epa.gov>

From: Jennifer Ludden <JLudden@npr.org>

Date: May 18, 2017 at 11:32:10 AM EDT

To: Press <Press@epa.gov>

Subject: [SPAM] NPR query - public comments on regulations

Hi there,

I've just been assigned a quick post on the public comments on reviewing regulations. I'm wondering if you have any statement or reaction to the many that ask the agency not to roll back environmental regulations.

Also, has the agency submitted its own recommendations yet and is that public, or will it be? What is the agency's next step in complying with the executive order?

I'm happy to call at your convenience if that's easier.

Many thanks!

Jennifer Ludden

To: Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]
From: Ferguson, Lincoln
Sent: Wed 5/3/2017 4:57:40 PM
Subject: FW: Regulatory reform

Please see proposed response and let me know your input or if its ok:

Ex. 5 - Deliberative Process

Begin forwarded message:

From: "Schultz, David" <dSchultz@bna.com>
Date: May 2, 2017 at 5:23:34 PM EDT
To: "Bowman, Liz" <Bowman.Liz@epa.gov>, "Jones, Enesta" <Jones.Enesta@epa.gov>
Subject: Regulatory reform

Hi Liz & Enesta,

I'm working on a story about the EPA's regulatory reform initiative and its

process for soliciting comments from the public on this initiative. I am hearing from several people criticizing this process and I wanted to reach out to you to give you an opportunity to respond.

Several of the people participating in the public listening sessions the agency has been holding have said the deadlines for submitting comments on this initiative are too soon. They also say these listening sessions have been scheduled at inconvenient times of day, such as during the day on a weekday, and also that they have been poorly managed. For example, today's listening session run by the Office of Water was plagued by numerous technical problems which made it difficult for the public to submit their comments and also hear others' comments.

Would the EPA like to respond to these criticisms? What is the agency doing to ensure that as many people as possible have the opportunity to participate in this process? What will the EPA do with the comments it receives? Will it issue public responses to these comments?

Also, can you provide me with a timeline for this regulatory reform initiative? I understand the public can submit comments through May 15 and then the EPA will issue a report on regulatory reform to OMB by May 25? Do I have those dates correct? What is set to happen after this?

Thanks for your help on this. Please let me know if you have any questions for me. My deadline for this story is by **1pm ET on Thursday, May 4.**

David

[illegible]

David Schultz

Environment Reporter

Bloomberg BNA

Direct 703.341.3696

Cell 202.510.4655

dschultz@bna.com

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
From: Ferguson, Lincoln
Sent: Wed 5/3/2017 5:03:20 PM
Subject: RE: Regulatory reform

Sounds good. His deadline is tomorrow.

From: Dravis, Samantha
Sent: Wednesday, May 3, 2017 12:59 PM
To: Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Regulatory reform

I will need to talk with Brittany before we respond.

From: Ferguson, Lincoln
Sent: Wednesday, May 03, 2017 12:58 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: FW: Regulatory reform

Please see proposed response and let me know your input or if its ok:

Ex. 5 - Deliberative Process

Begin forwarded message:

From: "Schultz, David" <dSchultz@bna.com>
Date: May 2, 2017 at 5:23:34 PM EDT
To: "Bowman, Liz" <Bowman.Liz@epa.gov>, "Jones, Enesta" <Jones.Enesta@epa.gov>
Subject: Regulatory reform

Hi Liz & Enesta,

I'm working on a story about the EPA's regulatory reform initiative and its process for soliciting comments from the public on this initiative. I am hearing from several people criticizing this process and I wanted to reach out to you to give you an opportunity to respond.

Several of the people participating in the public listening sessions the agency has been holding have said the deadlines for submitting comments on this initiative are too soon. They also say these listening sessions have been scheduled at inconvenient times of day, such as during the day on a weekday, and also that they have been poorly managed. For example, today's listening session run by the Office of Water was plagued by numerous technical problems which made it difficult for the public to submit their comments and also hear others' comments.

Would the EPA like to respond to these criticisms? What is the agency doing to ensure that as many people as possible have the opportunity to participate in this process? What will the EPA do with the comments it receives? Will it issue public responses to these comments?

To: Rees, Sarah[rees.sarah@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]; Owens, Nicole[Owens.Nicole@epa.gov]; Curry, Bridgid[Curry.Bridgid@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
From: Germann, Sandy
Sent: Thur 5/18/2017 2:50:37 AM
Subject: FW: ACTION: Reg Reform Inquiry

All, Another...this one from Jennifer Dlouhy of Bloomberg. Please advise if this response is ok.

From: Jones, Enesta
Sent: Wednesday, May 17, 2017 10:28 PM
To: Germann, Sandy <Germann.Sandy@epa.gov>
Cc: Jones, Enesta <Jones.Enesta@epa.gov>
Subject: ACTION: Reg Reform Inquiry

Hi Sandy,

The response should be fine. Yes?

Questions: Is there any plan for releasing the draft regulatory reform report as required by EO 13783? It's still two months out; do you plan to make that public? Is the initial review plan, which was due to OMB on May 12, available?

Ex. 5 - Deliberative Process

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]
From: Nickerson, William
Sent: Thur 5/11/2017 8:51:25 PM
Subject: RE: latest versions of EO 13783 docs
Cover Letter with Dravis Edits v3 5pm.docx
EO 13783 Plan as of May 11 5pm.docx

Here they are. Same docs, with headers removed.

From: Dravis, Samantha
Sent: Thursday, May 11, 2017 4:35 PM
To: Nickerson, William <Nickerson.William@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: latest versions of EO 13783 docs

Great. Can you remove the draft watermarks and get these ready/final?

From: Nickerson, William
Sent: Thursday, May 11, 2017 3:57 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: latest versions of EO 13783 docs

These incorporate revisions from Samantha and Brittany since 2pm.

From: Nickerson, William
Sent: Thursday, May 11, 2017 1:26 PM

To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>;
Rees, Sarah <rees.sarah@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: revised EO 13783 docs

Same as before, but this cover letter includes a few additional edits from Samantha.

From: Nickerson, William
Sent: Thursday, May 11, 2017 1:17 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>;
Rees, Sarah <rees.sarah@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: reading through the report now..

New version of the plan attached, in redline and clean copy, that condenses the introductory material down to less than 1 page.

Latest cover letter also attached with all of Samantha's edits included, just so all the documents are in one e-mail.

From: Dravis, Samantha
Sent: Thursday, May 11, 2017 12:47 PM
To: Nickerson, William <Nickerson.William@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Subject: reading through the report now..

Ex. 5 - Deliberative Process

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]
From: Nickerson, William
Sent: Thur 5/11/2017 5:26:11 PM
Subject: revised EO 13783 docs
[EO 13783 Energy Independence Review Plan May 11 revised.docx](#)
[EO 13783 Energy Independence Review Plan May 11 revised in redline.docx](#)
[Cover Letter with Dravis Edits v2.docx](#)

Same as before, but this cover letter includes a few additional edits from Samantha.

From: Nickerson, William
Sent: Thursday, May 11, 2017 1:17 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: reading through the report now..

New version of the plan attached, in redline and clean copy, that condenses the introductory material down to less than 1 page.

Latest cover letter also attached with all of Samantha's edits included, just so all the documents are in one e-mail.

From: Dravis, Samantha
Sent: Thursday, May 11, 2017 12:47 PM
To: Nickerson, William <Nickerson.William@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Subject: reading through the report now..

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

To: Rees, Sarah[rees.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Boyle, Kathryn[Boyle.Kathryn@epa.gov]
Cc: Nickerson, William[Nickerson.William@epa.gov]; Corrales, Mark[Corrales.Mark@epa.gov]; Schillo, Bruce[Schillo.Bruce@epa.gov]; Curry, Bridgid[Curry.Bridgid@epa.gov]
From: Owens, Nicole
Sent: Wed 5/10/2017 10:12:09 PM
Subject: FW: Procedural Guidance on Section 2 of Executive Order 13783, "Promoting Energy Independence and Economic Growth"

FYI

From: Szabo, Aaron L. EOP/OMB [mailto:Aaron_L_Szabo@Ex. 6 - Personal Privacy]
Sent: Wednesday, May 10, 2017 5:27 PM
To: Mancini, Dominic J. EOP/OMB <Dominic_J._Mancini@Ex. 6 - Personal Privacy>;
cjz@obpa.usda.gov; Andrew.Perry@obpa.usda.gov; amathew@doc.gov; probbins@doc.gov;
bgrossman@doc.gov; patricia.toppings@whs.mil; joo.y.chung2.civ@mail.mil;
elizabeth.mcfadden@ed.gov; Daniel.Cohen@hq.doe.gov; elizabeth.kohl@hq.doe.gov;
ann.agnew@hhs.gov; Kenneth.Cohen@fda.hhs.gov; scott.chesemore@fda.hhs.gov;
leslie.kux@fda.hhs.gov; HHSExecSec@hhs.gov; Wilma.Robinson@hhs.gov;
Samuel.Shipley@hhs.gov; dhsogcregulations@hq.dhs.gov; ariel.pereira@hud.gov;
aaron.santaAnna@hud.gov; mark_lawyer@ios.doi.gov; juliette_lillie@ios.doi.gov;
robert.hinchman@usdoj.gov; kevin.r.jones@usdoj.gov; Swirsky.Stephanie@dol.gov;
kottmyeram@state.gov; mavendano@usaid.gov; heidi.cohen@treasury.gov;
hanoi.veras@treasury.gov; christian.furey@treasury.gov; Michael.Shores@va.gov; Charles
Smith <charles.r.smith567.civ@mail.mil>; Simons, Andrew <Simons.Andrew@epa.gov>;
Owens, Nicole <Owens.Nicole@epa.gov>; jeremiah.strack@gsa.gov; seth.greenfeld@gsa.gov;
timothy.tozer@gsa.gov; nanette.jennings@nasa.gov; cheryl.e.parker@nasa.gov;
edawson@nsf.gov; Stephen.Hickman@opm.gov; Karen.Jacobs@opm.gov;
Keira.Jones@opm.gov; Martin.Conrey@sba.gov; Major.Clark@sba.gov;
Charles.Maresca@sba.gov; Jennifer.Smith@sba.gov; Faye.Lipsky@ssa.gov; cwhite@ftc.gov;
hhipplesley@ftc.gov; ellen.brown@ferc.gov; charles.beamon@ferc.gov;
tremaine.donnell@nrc.gov; Laura.Pearson@nrc.gov; bahman.rowhani@nrc.gov;
Sundar.Shankar@nrc.gov; patricia.hirsch@nrc.gov; Anna.McGowan@nrc.gov;
Cindy.Bladey@nrc.gov; corbett.anderson@eeoc.gov; carol.miaskoff@eeoc.gov;
peggy.mastroianni@eeoc.gov; sjaffe@oge.gov; rkdowell@oge.gov; linda.oliver@fcc.gov;
chin.yoo@fcc.gov; ryan.yates@fcc.gov; elizabeth.lyle@fcc.gov; twood@fmc.gov;
carla.patterson@nara.gov; Kimberly.keravuori@nara.gov; christopher.g.callanan@frb.gov;
FieldsB@sec.gov; JungS@sec.gov; DeLesDernierM@sec.gov; Murphy.Deborah@pbgc.gov;
Marguerite.Dadabo@rrb.gov; ShainesM@si.edu; spiegel@access-board.gov; Jacobs@access-
board.gov; bwingo@sss.gov; amy.williams@osd.mil; jennjones@fdic.gov; mcabeza@fdic.gov;
dwolfgang@ncua.gov; tbryant@cns.gov; aolszewski@cns.gov; eebong@ustda.gov;
amy.bunk@nara.gov; jonathan.moss@dot.gov; jbrown@usadf.gov
Cc: DL-OMB-OIRA <Ex. 6 - Personal Privacy>
Subject: RE: Procedural Guidance on Section 2 of Executive Order 13783, "Promoting Energy Independence and Economic Growth"

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Aaron L. Szabo

Policy Analyst

Office of Information and Regulatory Affairs

Office of Management and Budget

202-395-3621

Aaron L. Szabo (Ex. 6 - Personal Privacy)

From: Mancini, Dominic J. EOP/OMB

Sent: Monday, May 8, 2017 3:54 PM

To: cjz@obpa.usda.gov; Andrew.Perry@obpa.usda.gov; amathew@doc.gov; probbins@doc.gov; bgrossman@doc.gov; patricia.toppings@whs.mil; joo.y.chung2.civ@mail.mil; elizabeth.mcfadden@ed.gov; Daniel.Cohen@hq.doe.gov; elizabeth.kohl@hq.doe.gov; ann.agnew@hhs.gov; Kenneth.Cohen@fda.hhs.gov; scott.chesemore@fda.hhs.gov; leslie.kux@fda.hhs.gov; HHSExecSec@hhs.gov;

Wilma.Robinson@hhs.gov; Samuel.Shipley@hhs.gov; dhsogcregulations@hq.dhs.gov; ariel.pereira@hud.gov; aaron.santaanna@hud.gov; mark_lawyer@ios.doi.gov; juliette_lillie@ios.doi.gov; robert.hinchman@usdoj.gov; kevin.r.jones@usdoj.gov; Swirsky.Stephanie@dol.gov; kottmyeram@state.gov; mavendano@usaid.gov; heidi.cohen@treasury.gov; hanoi.veras@treasury.gov; christian.furey@treasury.gov; Michael.Shores@va.gov; Charles.R.Smith567.civ@mail.mil; simons.andrew@epa.gov; owens.nicole@epa.gov; jeremiah.strack@gsa.gov; seth.greenfeld@gsa.gov; timothy.tozer@gsa.gov; nanette.jennings@nasa.gov; cheryl.e.parker@nasa.gov; edawson@nsf.gov; Stephen.Hickman@opm.gov; Karen.Jacobs@opm.gov; Keira.Jones@opm.gov; Martin.Conrey@sba.gov; Major.Clark@sba.gov; Charles.Maresca@sba.gov; Jennifer.Smith@sba.gov; Faye.Lipsky@ssa.gov; cwhite@ftc.gov; hhippsley@ftc.gov; ellen.brown@ferc.gov; charles.beamon@ferc.gov; tremaine.donnell@nrc.gov; Laura.Pearson@nrc.gov; bahman.rowhani@nrc.gov; sundar.shankar@nrc.gov; patricia.hirsch@nrc.gov; Anna.McGowan@nrc.gov; cindy.bladey@nrc.gov; corbett.anderson@eeoc.gov; carol.miaskoff@eeoc.gov; peggy.mastroianni@eeoc.gov; sjaffe@oge.gov; rkdowell@oge.gov; linda.oliver@fcc.gov; chin.yoo@fcc.gov; ryan.yates@fcc.gov; elizabeth.lyle@fcc.gov; twood@fmc.gov; carla.patterson@nara.gov; Kimberly.keravuori@nara.gov; christopher.g.callanan@frb.gov; FieldsB@sec.gov; JungS@sec.gov; DeLesDernierM@sec.gov; Murphy.Deborah@pbgc.gov; Marguerite.Dadabo@rrb.gov; ShainesM@si.edu; spiegel@access-board.gov; Jacobs@access-board.gov; bwingo@sss.gov; amy.williams@osd.mil; jennjones@fdic.gov; mcabeza@fdic.gov; dwolfgang@ncua.gov; tbryant@cns.gov; aolszewski@cns.gov; eebong@ustda.gov; amy.bunk@nara.gov; jonathan.moss@dot.gov; jbrown@usadf.gov

Cc: DL-OMB-OIRA <Aaron.L.Szabo@EOP-OMB.gov> **Ex. 6 - Personal Privacy** Szabo, Aaron L. EOP/OMB

Subject: Procedural Guidance on Section 2 of Executive Order 13783, "Promoting Energy Independence and Economic Growth"

Dear Colleagues,

Please see attached, and at this link: <https://www.whitehouse.gov/the-press-office/2017/05/08/memorandum-regulatory-reform-officers-and-regulatory-policy-officers> a brief guidance covering compliance with Section 2 of Executive Order 13783, "Promoting Energy Independence and Economic Growth", itself available at <https://www.federalregister.gov/documents/2017/03/31/2017-06576/promoting-energy-independence-and-economic-growth>. This guidance covers the plans and reports required in Section 2 of the EO.

Please note that agency plans for conducting the review required by the EO are due by **May 12, 2017**. In addition, if an agency does not believe that it has any actions that potentially burden

the development or use of domestically produced energy resources, the agency should state that in a written statement to the OMB Director, along with a brief explanation of the basis for this determination.

Please let Aaron Szabo in OIRA, Aaron_L_Szabo@Ex. 6 - Personal Privacy or me know if you have any questions, thanks.

Best Regards,

Dom

Dominic J Mancini

Deputy and Acting Administrator

Office of Information and Regulatory Affairs

Office of Management and Budget

Ex. 6 - Personal Privacy

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Nickerson, William[Nickerson.William@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]
From: Rees, Sarah
Sent: Wed 5/10/2017 9:32:43 PM
Subject: Draft plan - EO 13783
EO 13783 Energy Independence Review Plan May 10.docx
Cover letter to 5-12-2017 EO 13783 Plan v2.docx

Hey Samantha and Brittany – here’s the latest draft, and I’ve also included text for a cover memo.

Ex. 5 - Deliberative Process

Let us know if you have further edits to the draft plan or edits to the cover memo. We will then be able to provide a transmittal package ready for OEX.

Cheers,

Sarah

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Rees, Sarah[rees.sarah@epamail.epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov];
Germann, Sandy[Germann.Sandy@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]
From: Curry, Bridgid
Sent: Thur 4/20/2017 5:27:48 PM
Subject: FW: Additional Language to Add to OEI External Stakeholders Mtg on CROMERR

Hi Brittany,

Here is draft language from OEI announcing the inclusion of CROMERR and regulatory reform on the agenda for the Exchange Network meeting on May 11.

Please let me know if you have any comments.

Thanks,

Bridgid

Draft language:

Ex. 5 - Deliberative Process

To: Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Nickerson, William[Nickerson.William@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Curry, Bridgid
Sent: Wed 4/19/2017 8:00:52 PM
Subject: RE: Reg Review Updates

Thanks. We will make those changes to the website.

From: Bolen, Brittany
Sent: Wednesday, April 19, 2017 3:16 PM
To: Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Reg Review Updates

Bridgid –

Attached are my edits to the OPP notice. Please let me know if they have any questions.

Ex. 5 - Deliberative Process

Thanks,

Brittany

From: Curry, Bridgid
Sent: Wednesday, April 19, 2017 2:26 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Subject: Reg Review Updates
Importance: High

Hi Brittany,

I have a few reg reform updates.

Ex. 5 - Deliberative Process

Thanks,

Bridgid

To: Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]
From: Bennett, Tate
Sent: Tue 5/9/2017 10:33:16 PM
Subject: Re: Energy Independence EO

Awesome, thank you all.

On May 9, 2017, at 6:31 PM, Bolen, Brittany <bolen.brittany@epa.gov> wrote:

Haha, sorry. I didn't see who requested it.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Bennett, Tate
Sent: Tuesday, May 9, 2017 6:22 PM
To: Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Re: Energy Independence EO

Haha me either but at least it was RPC

On May 9, 2017, at 6:21 PM, Gunasekara, Mandy <Gunasekara.Mandy@epa.gov> wrote:

Sorry Britt, didn't mean to add another one.

From: Bolen, Brittany
Sent: Tuesday, May 9, 2017 6:16 PM
To: Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: RE: Energy Independence EO

This is the 834750 request for this. We can inform folks of the plan when it is complete.

From: Gunasekara, Mandy
Sent: Tuesday, May 9, 2017 6:13 PM
To: Bennett, Tate <Bennett.Tate@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Subject: RE: Energy Independence EO

Looping in Brittany who can provide a much better response. Tate is wondering about what all EPA will be submitting to OMB for the reg review EO effort.

From: Bennett, Tate
Sent: Tuesday, May 9, 2017 4:43 PM
To: Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>
Subject: FW: Energy Independence EO

I actually need to know the answer to this myself before a meeting I have tomorrow with Natl Governors Assn. Thoughts?

From: Doyle, Brett (RPC) [mailto:Brett_Doyle@rpc.senate.gov]
Sent: Monday, May 8, 2017 4:54 PM
To: Bennett, Tate <Bennett.Tate@epa.gov>
Subject: Energy Independence EO

Hi Tate,

By my count, Friday is the last day agencies can submit plans to OMB for how they will comply with the regulatory review required under the energy independence EO. If

possible, can you send me some background on what EPA is planning to send to OMB?

Thanks,

Brett

Brett Doyle

Policy Analyst

Energy, Environment & Agriculture

(202) 224-2393

--

U.S. Senate Republican Policy Committee

Chairman John Barrasso

<image001.jpg><image002.jpg><image003.jpg><image004.jpg><image005.jpg>

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Curry, Bridgid[Curry.Bridgid@epa.gov]
Cc: Nickerson, William[Nickerson.William@epa.gov]
From: Rees, Sarah
Sent: Tue 4/18/2017 4:01:41 PM
Subject: RE: Reg reform updates

Either a phone call or email from you or Brittany to the acting AA for the relevant program. But let us take one more run at it first.

From: Dravis, Samantha
Sent: Tuesday, April 18, 2017 11:53 AM
To: Rees, Sarah <rees.sarah@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Reg reform updates

What does such an intervention look like exactly

From: Rees, Sarah
Sent: Tuesday, April 18, 2017 11:52 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Germann, Sandy <Germann.Sandy@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Reg reform updates

I think we will need an intervention by you/Samantha. I hate to put more on your overloaded plates, and we will reach out again to try to get these issues addressed, but we are getting push back.

We are slated to connect with you on reg reform status later this afternoon; if the programs still aren't receptive to the changes we will know at that time and suggest that you reach out to the appropriate acting AA's.

From: Bolen, Brittany
Sent: Tuesday, April 18, 2017 11:44 AM
To: Curry, Bridgid <Curry.Bridgid@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>;
Germann, Sandy <Germann.Sandy@epa.gov>
Subject: RE: Reg reform updates
Importance: High

Thanks for your patience. Attached are my edits. Above all, it is critical we change the date of this meeting as it conflicts with OAR and OITAs meetings. Please let me know if it would be helpful for Samantha or I to contact OSCPP. This timeframe between notice and meeting is also wholly inadequate. We need to ensure folks have at least an week's notice.

Let me know if you have any questions.

Thanks,

Brittany

From: Curry, Bridgid
Sent: Monday, April 17, 2017 12:13 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>;
Germann, Sandy <Germann.Sandy@epa.gov>
Subject: Reg reform updates

Hi Brittany,

I have updates on several of the regulatory reform activities.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thanks,

Bridgid

To: Curry, Bridgid[Curry.Bridgid@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]
Cc: Dravis, Samantha[dravis.samantha@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov];
Germann, Sandy[Germann.Sandy@epa.gov]; Bowman, Liz[Bowman.Liz@epa.gov]
From: Bolen, Brittany
Sent: Thur 4/13/2017 4:55:03 PM
Subject: RE: Draft OPP FRN for Reg Reform PPDC Public Meeting
[2017-04-12 Draft OPP FR Notice Public Meeting for Regulatory Reform-v4.docx](#)
[Website - Meeting on Regulatory Reform Agenda for Pesticides-v2.docx](#)

Edits and comments attached.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thanks,

Brittany

From: Curry, Bridgid
Sent: Thursday, April 13, 2017 9:50 AM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Germann, Sandy
<Germann.Sandy@epa.gov>
Subject: FW: Draft OPP FRN for Reg Reform PPDC Public Meeting

Hi Brittany,

I have attached OCSPP's draft FRN announcing a PPDC public meeting on reg reform. I also have attached a copy of the text from their draft website announcing the meeting.

Please let me know if you have any comments. The program is hoping to have the AA sign the FRN today.

Thanks,

Bridgid

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]; Nickerson, William[Nickerson.William@epa.gov]
From: Rees, Sarah
Sent: Fri 5/19/2017 5:34:33 PM
Subject: Draft progress report EO 13777 implementation
EO 13777 90-day Status Report with recommendations clean.docx

Hi folks – attached is the draft report. Sorry for the delay; we had intended to get this to you COB yesterday – the delay was on my end as I had fairly substantial edits. I won't promise this is typo free and it still needs more appropriate formatting, but I wanted to get something to you sooner rather than later. We will continue to review and provide appropriate formatting, etc.

Some things to consider:

Ex. 5 - Deliberative Process

Anyway, let me know what you think.

Cheers,

Sarah

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: cjz@obpa.usda.gov[cjz@obpa.usda.gov];
 Andrew.Perry@obpa.usda.gov[Andrew.Perry@obpa.usda.gov]; amathew@doc.gov[amathew@doc.gov];
 probbins@doc.gov[probbins@doc.gov]; patricia.toppings@whs.mil[patricia.toppings@whs.mil];
 joo.y.chung2.civ@mail.mil[joo.y.chung2.civ@mail.mil];
 elizabeth.mcfadden@ed.gov[elizabeth.mcfadden@ed.gov];
 Daniel.Cohen@hq.doe.gov[Daniel.Cohen@hq.doe.gov];
 elizabeth.kohl@hq.doe.gov[elizabeth.kohl@hq.doe.gov]; ann.agnew@hhs.gov[ann.agnew@HHS.gov];
 Kenneth.Cohen@fda.hhs.gov[Kenneth.Cohen@fda.hhs.gov];
 scott.chesemore@fda.hhs.gov[scott.chesemore@fda.hhs.gov];
 leslie.kux@fda.hhs.gov[leslie.kux@fda.hhs.gov]; HHSExecSec@hhs.gov[HHSExecSec@HHS.gov];
 Wilma.Robinson@hhs.gov[Wilma.Robinson@HHS.gov];
 Samuel.Shipley@hhs.gov[Samuel.Shipley@HHS.gov];
 dhsogcregulations@hq.dhs.gov[dhsogcregulations@HQ.DHS.GOV];
 ariel.pereira@hud.gov[ariel.pereira@hud.gov]; aaron.santaAnna@hud.gov[aaron.santaAnna@hud.gov];
 mark_lawyer@ios.doi.gov[mark_lawyer@ios.doi.gov]; juliette_lillie@ios.doi.gov[juliette_lillie@ios.doi.gov];
 robert.hinchman@usdoj.gov[robert.hinchman@usdoj.gov];
 kevin.r.jones@usdoj.gov[kevin.r.jones@usdoj.gov];
 Swirsky.Stephanie@dol.gov[Swirsky.Stephanie@dol.gov];
 kottmyeram@state.gov[kottmyeram@state.gov]; mavendano@usaid.gov[mavendano@usaid.gov];
 heidi.cohen@treasury.gov[heidi.cohen@treasury.gov];
 hanoi.veras@treasury.gov[hanoi.veras@treasury.gov];
 christian.furey@treasury.gov[christian.furey@treasury.gov];
 Michael.Shores@va.gov[Michael.Shores@va.gov]; Charles.Smith[charles.r.smith567.civ@mail.mil];
 Corman, Bicky[Corman.Bicky@epa.gov]; Owens, Nicole[Owens.Nicole@epa.gov];
 jeremiah.strack@gsa.gov[jeremiah.strack@gsa.gov]; seth.greenfeld@gsa.gov[seth.greenfeld@gsa.gov];
 timothy.tozer@gsa.gov[timothy.tozer@gsa.gov];
 nanette.jennings@nasa.gov[nanette.jennings@nasa.gov];
 cheryl.e.parker@nasa.gov[cheryl.e.parker@nasa.gov]; edawson@nsf.gov[edawson@nsf.gov];
 Stephen.Hickman@opm.gov[Stephen.Hickman@opm.gov];
 Karen.Jacobs@opm.gov[Karen.Jacobs@opm.gov]; Keira.Jones@opm.gov[Keira.Jones@opm.gov];
 Martin.Conrey@sba.gov[Martin.Conrey@sba.gov]; Major.Clark@sba.gov[Major.Clark@sba.gov];
 Charles.Maresca@sba.gov[Charles.Maresca@sba.gov];
 Jennifer.Smith@sba.gov[Jennifer.Smith@sba.gov]; Faye.Lipsky@ssa.gov[Faye.Lipsky@ssa.gov];
 cwhite@ftc.gov[cwhite@ftc.gov]; jliu1@ftc.gov[jliu1@ftc.gov];
 ellen.brown@ferc.gov[ellen.brown@ferc.gov]; charles.beamon@ferc.gov[charles.beamon@ferc.gov];
 tremaine.donnell@nrc.gov[tremaine.donnell@nrc.gov];
 Laura.Pearson@nrc.gov[Laura.Pearson@nrc.gov];
 bahman.rowhani@nrc.gov[bahman.rowhani@nrc.gov];
 Sundar.Shankar@nrc.gov[Sundar.Shankar@nrc.gov]; patricia.hirsch@nrc.gov[patricia.hirsch@nrc.gov];
 Anna.McGowan@nrc.gov[Anna.McGowan@nrc.gov];
 corbett.anderson@eeoc.gov[corbett.anderson@eeoc.gov];
 carol.miaskoff@eeoc.gov[carol.miaskoff@eeoc.gov];
 peggy.mastroianni@eeoc.gov[peggy.mastroianni@eeoc.gov]; sjaffe@oge.gov[sjaffe@oge.gov];
 rkdowell@oge.gov[rkdowell@oge.gov]; linda.oliver@fcc.gov[linda.oliver@fcc.gov];
 chin.yoo@fcc.gov[chin.yoo@fcc.gov]; ryan.yates@fcc.gov[ryan.yates@fcc.gov];
 elizabeth.lyle@fcc.gov[elizabeth.lyle@fcc.gov]; twood@fmc.gov[twood@fmc.gov];
 susan.ashtanie@nara.gov[susan.ashtanie@nara.gov];
 Kimberly.keravuori@nara.gov[Kimberly.keravuori@nara.gov];
 christopher.g.callanan@frb.gov[christopher.g.callanan@frb.gov]; FieldsB@sec.gov[FieldsB@sec.gov];
 JungS@sec.gov[JungS@sec.gov]; DeLesDernierM@sec.gov[DeLesDernierM@sec.gov];
 Murphy.Deborah@pbgc.gov[Murphy.Deborah@pbgc.gov];
 Marguerite.Dadabo@rrb.gov[Marguerite.Dadabo@rrb.gov]; ShainesM@si.edu[ShainesM@si.edu];
 spiegel@access-board.gov[spiegel@access-board.gov]; Jacobs@access-board.gov[Jacobs@access-board.gov];
 bwingo@sss.gov[bwingo@sss.gov]; amy.williams@osd.mil[amy.williams@osd.mil];
 jennjones@fdic.gov[jennjones@fdic.gov]; mcabeza@fdic.gov[mcabeza@fdic.gov];
 dwolfgang@ncua.gov[dwolfgang@ncua.gov]; tbryant@cns.gov[tbryant@cns.gov];

aolszewski@cns.gov[aolszewski@cns.gov]; eebong@ustda.gov[eebong@ustda.gov];
amy.bunk@nara.gov[amy.bunk@nara.gov]; jonathan.moss@dot.gov[jonathan.moss@dot.gov];
jbrown@usadf.gov[jbrown@usadf.gov];
Rebeckah.Adcock@osec.usda.gov[Rebeckah.Adcock@osec.usda.gov];
juthmeier@doc.gov[juthmeier@doc.gov]; joo.y.chung2.civ@mail.mil[joo.y.chung2.civ@mail.mil];
Robert.Eitel@ed.gov[Robert.Eitel@ed.gov];
brian.mccormack@hq.doe.gov[brian.mccormack@hq.doe.gov];
Jeffrey.Rezmovic@HQ.DHS.GOV[Jeffrey.Rezmovic@HQ.DHS.GOV];
Maren.M.Kasper@hud.gov[Maren.M.Kasper@hud.gov];
james_cason@ios.doi.gov[james_cason@ios.doi.gov];
Ryan.Newman@usdoj.gov[Ryan.Newman@usdoj.gov];
Dawkins.Laura.M@dol.gov[Dawkins.Laura.M@dol.gov]; freerJM@state.gov[freerJM@state.gov];
LongLJ@state.gov[LongLJ@state.gov]; jeff.rosen@dot.gov[jeff.rosen@dot.gov];
Brian.callanan@treasury.gov[Brian.callanan@treasury.gov];
Gina.Farrisee@va.gov[Gina.Farrisee@va.gov]; Dravis, Samantha[dravis.samantha@epa.gov];
tom.cremins-1@nasa.gov[tom.cremins-1@nasa.gov]; jacobs@access-board.gov[jacobs@access-
board.gov]; susan.snare@eeoc.gov[susan.snare@eeoc.gov];
Michael.downing@gsa.gov[Michael.downing@gsa.gov]; Keira.Jones@opm.gov[Keira.Jones@opm.gov];
Starr.Judith@pbgc.gov[Starr.Judith@pbgc.gov]; Holly.Turner@sba.gov[Holly.Turner@sba.gov];
Frank.Cristaudo@ssa.gov[Frank.Cristaudo@ssa.gov]; mavendano@usaid.gov[mavendano@usaid.gov];
tmarra@peacecorps.gov[tmarra@peacecorps.gov];
Rachel.Simmons@rrb.gov[Rachel.Simmons@rrb.gov];
Catherine.Andrade@opic.gov[Catherine.Andrade@opic.gov];
Diana.veilleux@oge.gov[Diana.veilleux@oge.gov]; flippinsd@arts.gov[flippinsd@arts.gov];
ggripp@flra.gov[ggripp@flra.gov]

Cc: DL-OMB-OIRA **Ex. 6 - Personal Privacy**

From: Mancini, Dominic J. EOP/OMB

Sent: Fri 4/28/2017 8:58:10 PM

Subject: M-17-23 Guidance on Regulatory Reform Accountability under Executive Order 13777, titled "Enforcing the Regulatory Reform Agenda"

Dear Colleagues:

Please see this new guidance, available at

<https://www.whitehouse.gov/sites/whitehouse.gov/files/omb/memoranda/2017/M-17-23.pdf>,
from OMB/OIRA on sections 4 and 5 of Executive Order 13777, "Enforcing the Regulatory
Reform Agenda." The guidance addresses the performance indicators that agencies listed in 31
U.S.C. § 901(b)(1) must incorporate into their Annual Performance Plans, starting with FY 2019.

We highly recommend that agency Regulatory Policy Officers and Regulatory Reform Officers
(RRO) coordinate with their Performance Improvement Officers (PIOs) on implementing the
guidance, and recommend you send a copy of the guidance to your PIOs. In addition, thanks to
many of you who provided contact information for your agency's newly minted Regulatory
Reform Officers. I have attempted to add all of them to this email distribution, but if I missed
the RRO or your point of contact for this initiative, please forward.

The guidance also addresses the information OMB will need to consider agency requests for

waivers from EO 13777. Please note that EO 13777 applies to all agencies subject to the regulatory review requirements of EO 12866; therefore, agencies not listed in 31 U.S.C. § 901(b)(1) but subject to EO 12866's regulatory review requirements must obtain a waiver if they are not to comply with the other, still applicable parts of EO 13777. We do note that several of your agencies have already submitted waiver requests. We are taking a close look at them now and hope to get back to you soon. For agencies who are planning on sending a waiver request, please send those to your agency's OIRA desk officer.

OIRA would be happy to answer any follow-up questions you may have about the guidance: it is probably most efficient to direct any questions to your OIRA desk officer.

Have a great weekend.

Best regards,

Dom

Dominic J Mancini

Deputy and Acting Administrator

Office of Information and Regulatory Affairs

Office of Management and Budget

Ex. 6 - Personal Privacy

To: Dravis, Samantha[dravis.samantha@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]
From: Rees, Sarah
Sent: Mon 5/15/2017 4:15:32 PM
Subject: FW: Draft outline for the regulatory reform task force progress report

Hey folks - we've not heard back from you on this, and as the progress report is due to the Administrator the end of next week need to start drafting. So we are going to start; our target is to get a draft to you to review COB Thursday. If you have any changes to the proposed outline or other things you'd like us to consider, let me know.

Cheers,

Sarah

From: Rees, Sarah
Sent: Wednesday, May 10, 2017 1:01 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Nickerson, William <Nickerson.William@epa.gov>; Owens, Nicole <Owens.Nicole@epa.gov>; Corrales, Mark <Corrales.Mark@epa.gov>; Curry, Bridgid <Curry.Bridgid@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: Draft outline for the regulatory reform task force progress report

Samantha and Brittany – below is a draft outline for the progress report the Regulatory Reform Task Force is to provide the Administrator by May 25 pursuant to EO 13777. The report should detail the progress toward improving implementation of regulatory reform initiatives and policies pursuant to section 2 of the EO, and identifying regulations for repeal, replacement, or modification. Section 2 of the EO charges the RRO with overseeing the implementation of regulatory reform initiatives and policies to ensure that agencies effectively carry out regulatory reforms, consistent with applicable law. Additional progress reports are to be provided to the Administrator on a scheduled that he determines.

As a reminder, Samantha has already asked the program offices to provide the RRTF with information and recommendations by May 15.

Let us know what you think of this; we'd like to start drafting as soon as possible, but just

wanted to make sure we were on the same page re: content and direction first.

Cheers,

Sarah

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | (202) 407-5074 (m)

To: Campau, Anthony P. EOP/OMB[Anthony.P.Campau@eop.omb.eop.gov] Ex. 6 - Personal Privacy; Catanzaro, Michael J. EOP/WHO[Michael.J.Catanzaro@eop.who.eop.gov] Ex. 6 - Personal Privacy
From: Dravis, Samantha
Sent: Fri 7/21/2017 7:12:06 PM
Subject: FW: Completion of the Regulatory Reform docket, OA-2017-0190

WOW

From: Rees, Sarah
Sent: Friday, July 21, 2017 2:50 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Subject: FW: Completion of the Regulatory Reform docket, OA-2017-0190

Purely FYI. We broke a record!

From: Curry, Bridgid
Sent: Friday, July 21, 2017 10:38 AM
To: Nickerson, William <Nickerson.William@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Subject: FW: Completion of the Regulatory Reform docket, OA-2017-0190

From: Muellerleile, Caryn
Sent: Friday, July 21, 2017 9:55 AM
To: Curry, Bridgid <Curry.Bridgid@epa.gov>
Subject: FW: Completion of the Regulatory Reform docket, OA-2017-0190

From: Bernales, Barbara
Sent: Thursday, July 20, 2017 6:01 PM
To: Muellerleile, Caryn <Muellerleile.Caryn@epa.gov>

Cc: Scully, Carolyn <Scully.Carolyn@epa.gov>; Kerwin, Courtney
<Kerwin.Courtney@epa.gov>

Subject: Completion of the Regulatory Reform docket, OA-2017-0190

Hi Caryn!

First, I'd like to quickly apologize for not reaching out to you earlier on the status of the Reg Reform docket.

Second, I want to make you aware that on June 30th, the Docket Center completed processing all public submissions received in response to this action. Yay! In total, this docket received 467,143 comments. The majority of them representing mass mail campaigns. You may already know, mass mail campaigns are comments received that are similar or nearly identical (duplicates) in nature. Duplicates of a mass mail campaign are not posted. Instead, a single representation of each campaign is posted and a tally is kept for the total number of comments received for each campaign.

Most noteworthy about this docket is that it was record setting! More individual comments were posted for the Reg Reform docket (63,346) than the CPP docket--our largest docket ever. In fact, it even surpassed the combined total of individual comments posted (52,973) in response to all dockets that were open for comment during FY 16. I'd say that is pretty amazing.

So, I'm hoping that this good news overshadowed the delayed update. ☺ And, if you have any questions, please let Carolyn and I know. We're happy to be of assistance.

Best,

Barbara Bernales

Regulatory Support Division

Office of Enterprise Information Programs

Office of Environmental Information

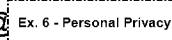
U.S. Environmental Protection Agency

202-566-2985

To: Anthony.P.Campau@omb.eop.gov[Anthony.P.Campau@
From: Dravis, Samantha
Sent: Thur 7/20/2017 12:37:23 AM
Subject: Desk statement
EPA Spring 2017 Reg Agenda-7.19.2017.docx
ATT00001.htm

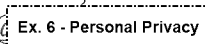
Ex. 6 - Personal Privacy

Anthony – As discussed on the phone earlier, attached is the one-pager we provided our OPA team on the agenda. Let us know if you have any questions. Thanks.

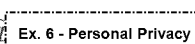
To: Catanzaro, Michael J. EOP/WHO[Michael.J.Catanzaro@ Ex. 6 - Personal Privacy]
From: Dravis, Samantha
Sent: Sun 5/7/2017 5:51:15 PM
Subject: Re: 5/8 EPA Meeting with NextEra Energy: Reg Reform

That works but don't feel pressure! I was just going to tell them I just can't meet at that time.

Sent from my iPhone

On May 7, 2017, at 1:23 PM, Catanzaro, Michael J. EOP/WHO
<Michael.J.Catanzaro@ Ex. 6 - Personal Privacy> wrote:

Hey, sorry for the back and forth. I can move the auto meeting to 2:00, if that works on your end.

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Friday, May 5, 2017 6:15 PM
To: Catanzaro, Michael J. EOP/WHO <Michael.J.Catanzaro@ Ex. 6 - Personal Privacy>
Subject: Fwd: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Is there any other time that might work on Monday for the café meeting? If not no worries

Sent from my iPhone

Begin forwarded message:

From: "Kime, Robin" <Kime.Robin@epa.gov>
Date: May 5, 2017 at 5:59:04 PM EDT
To: "Dravis, Samantha" <dravis.samantha@epa.gov>
Subject: Fwd: 5/8 EPA Meeting with NextEra Energy: Reg Reform

They are kindly asking if there is anyone you think they can meet with Monday since they have some senior executives are flying in.

Sent from my iPhone

Begin forwarded message:

From: Katie Mitchell <mitchell@cgcen.com>
Date: May 5, 2017 at 5:54:34 PM EDT
To: "Kime, Robin" <Kime.Robin@epa.gov>, Jay Cranford

<cranford@cgcen.com>

Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Totally understood Robin. We appreciate all your help with this. We just checked back in with NextEra and received the response below, is there anyone else that might be available to meet on Monday? Let us know what you think works best.

The problem is that the VP from NextEra Energy, Mike Sole, flying up from Florida for this meeting. There's also two other people from other companies making the trip up to DC as well. Is there any way they can make Monday work? Even if we don't get both Mandy and Brittany in the room, I think it's fine. We've moved our DOI and CEQ meetings to match the EPA meeting on Monday. If nothing can be done, we understand but if there's any other staff accommodation, we'd appreciate it.

KATIE MITCHELL | CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

559.623.6303 / mitchell@cgcen.com / www.cgcen.com

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]

Sent: Friday, May 5, 2017 2:10 PM

To: Katie Mitchell <mitchell@cgcen.com>; Jay Cranford <cranford@cgcen.com>

Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

The reason I ask is because the White House just added a 3:00 meeting on Monday which means she is gone from 1:30 – 5:00. I'm sorry, we can't do much about it. Wednesday at 1:30 is her next opening if you want to take that. I am sorry about this.

From: Kime, Robin

Sent: Friday, May 05, 2017 2:03 PM

To: 'Katie Mitchell' <mitchell@cgcen.com>; Jay Cranford <cranford@cgcen.com>

Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Thanks - Are these folks from the area?

From: Katie Mitchell [<mailto:mitchell@cgcn.com>]
Sent: Friday, May 05, 2017 1:52 PM
To: Kime, Robin <Kime.Robin@epa.gov>; Jay Cranford <cranford@cgcn.com>
Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

No reading material, but I have an updated list of attendees due to the changed date! Thank you again Robin, hope you have a great weekend.

Mike Sole, NextEra

Lauren Sher, NextEra

Conrad Schatte, Entergy

Ann Loomis, Dominion

Carrie Jenks, MJB&A

Tom Curry, MJB&A

KATIE MITCHELL | CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

559.623.6303 / mitchell@cgcn.com / www.cgcnc.com

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Thursday, May 4, 2017 8:38 PM
To: Jay Cranford <cranford@cgcn.com>; Katie Mitchell <mitchell@cgcn.com>
Subject: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Hi

I just wanted to check in to confirm Monday's meeting and logistics. If there is any read-ahead material, will you email it to me tomorrow? Just let me know if you need anything. See you Monday.

-----Original Appointment-----

To: Dravis, Samantha; Bolen, Brittany; Jay Cranford; Gunasekara, Mandy; Katie Mitchell; Schwab, Justin

Cc: Kime, Robin; Irving, Verna; Inge, Carolyn; Germann, Sandy

Subject: Meeting with NextEra Energy: Reg Reform

When: Monday, May 08, 2017 3:00 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: DCRoomARN3500/OPEI

Directions: Please use the **William Jefferson Clinton North Entrance located on your right as you exit the Federal Triangle Metro Station**. Please arrive 20 minutes prior to the meeting with photo IDs to clear Security.

For an escort from Security to the meeting call (202) 564-4332; for all other matters call Robin Kime (202)564-6587.

Request: I'm reaching out on behalf of a coalition of companies, including our client NextEra Energy, who have aligned on a few specific regulatory reform ideas, including WOTUS, NSR, and 316(b).

Attendees

Carrie Jenks, Senior Vice President, MJB&A

Ray Butts, Director of Permitting, NextEra Energy

Lauren Sher, Senior Manager of Governmental Affairs, NextEra Energy

Mark Bowles, Director, Environmental Reporting & Climate, Entergy

Ann Loomis, Director, Federal Public Policy, Dominion

Melissa Lavinson, Vice President, Federal Affairs and Policy and Chief Sustainability Officer, PG&E

Michelle Barlow, Environmental Policy Specialist, PG&E

Contact:

JAY CRANFORD | CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

202.689.9296 / cranford@cgcnc.com / www.cgcnc.com

To: Catanzaro, Michael J. EOP/WHO[Michael.J.Catanzaro@Ex. 6 - Personal Privacy], Gunasekara, Mandy[Gunasekara.Mandy@epa.gov]
From: Dravis, Samantha
Sent: Wed 4/19/2017 5:21:11 PM
Subject: FW: Request to Meet About the RFS
Ronald Minsk Comments about EPA Proposed Denial of Petition.pdf

FYI.

From: Ron Minsk [mailto:rminsk@earthlink.net]
Sent: Wednesday, April 19, 2017 1:19 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Request to Meet About the RFS

Hi Samantha,

I wanted to introduce myself and request a meeting with you to discuss the RFS point of obligation issue. I served as the energy and environment person at the White House National Economic Council under President Obama during much of the time when the RFS was being addressed. I fully appreciate the complexity of the issue and sympathize with the difficulty of the issue that you are working on now.

I have long thought that moving the point of obligation was a way to substantially strengthen the program. Doing so would promote the blending of ethanol and reduce the cost by aligning the obligation to blend and the ability to blend. EPA has seemed to acknowledge the theory but has been skeptical with respect to whether there is data to support the theory.

I addressed this issue directly in comments that I filed in the docket recently and have attached to this email. In short, I show that obligated companies that are long are far less likely to blend than obligated parties that are short, and that the best way to promote blending is to adjust the incentives by moving the point of obligation. You can see these point most clearly in Figures 6 and 7 of my comments on pages 26 and 27 of the PDF file.

Without knowing what you are inclined to do, I know that even if you wanted to do this, you would want to be able to fully explain it. I also appreciate that there would be a lot of hard questions that stakeholders might raise. I know where you are because I have been there myself.

I would welcome the opportunity to walk you through my work and explain how I would answer the questions that I am sure you would want answers to if you want to make this change.

I am generally available to come in to meet with you. I can be reached at rminsk@earthlink.net and by phone a 240-535-9799.

I look forward to meeting you.

Warm Regards,

Ron Minsk

Former Special Ass't to the POTUS for Energy and the Environment

To: Bowman, Liz[Bowman.Liz@epa.gov]
From: Dravis, Samantha
Sent: Wed 5/31/2017 2:47:22 PM
Subject: Re: DISREGARD: Press Inquiry - Reg Reform report - DDL is 5/31 COB

Sounds good

Sent from my iPad

On May 31, 2017, at 10:43 AM, Bowman, Liz <Bowman.Liz@epa.gov> wrote:

It's bc of the publication; not the content

Sent from my iPhone

On May 31, 2017, at 7:32 AM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Totally defer to you, but FWIW, if it's a routine inquiry about whether we submitted the report I am fine saying that we did.

From: Germann, Sandy
Sent: Tuesday, May 30, 2017 7:21 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Cc: Kime, Robin <Kime.Robin@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Subject: DISREGARD: Press Inquiry - Reg Reform report - DDL is 5/31 COB

Just got word Liz is declining a response to this org.

Sandy Germann

US EPA Office of Policy

202-631-0272

germann.sandy@epa.gov

From: Germann, Sandy
Sent: Tuesday, May 30, 2017 7:17 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Rees, Sarah <rees.sarah@epa.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: Press Inquiry - Reg Reform report - DDL is 5/31 COB

Samantha, Sarah, Are you all still good w/ this statement below regarding the status of the regulatory reform progress report? Recall this statement was used last week for a similar request from BNA.

Request from "The Intercept"

Has the RRTF for the EPA produced the required progress report on its initiatives? If so, is that progress report publicly available?

Ex. 5 - Deliberative Process

Sandy Germann

US EPA Office of Policy

202-631-0272

germann.sandy@epa.gov

From: Jones, Enesta
Sent: Tuesday, May 30, 2017 6:21 PM
To: Germann, Sandy <Germann.Sandy@epa.gov>
Cc: Jones, Enesta <Jones.Enesta@epa.gov>

Subject: SANDY: Short Press Inquiry (time-sensitive)

Hi Sandy,

Any edits to the suggested response? Just checking.

Ex. 5 - Deliberative Process

Enesta Jones

U.S. EPA

Office of Media Relations

Office: 202.564.7873

Cell: 202.236.2426

"The root of all joy is gratefulness."

Begin forwarded message:

From: John Thomason <john.thomason@firstlook.org>

Date: May 30, 2017 at 5:41:18 PM EDT

To: jones.enesta@epa.gov

Subject: Short Press Inquiry (time-sensitive)

Dear Enesta,

I am writing with a request for information on behalf of the news website *The Intercept*. As you may know, Executive Order 13777 (signed 2/24/17) stipulates that each federal agency “shall designate an agency official as its Regulatory Reform Officer (RRO).” The RRO is supposed to chair the agency’s Regulatory Reform Task Force (RRTF). The order also requires the RRTF to produce a progress report on its initiatives within 90 days. Has the RRTF for the EPA produced the required progress report on its initiatives? If so, is that progress report publicly available?

Please respond by close-of-business tomorrow (5/31) as I am working on deadline. Thank you for your time, and please let me know if I can clarify this request.

John Thomason

Associate Research Editor

[The Intercept](#)

(646) 465-1174

To: Catanzaro, Michael J. EOP/WHO[Michael.J.Catanzaro@Ex. 6 - Personal Privacy]
From: Dravis, Samantha
Sent: Sun 5/7/2017 5:50:51 PM
Subject: Re: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Are you sure?

Sent from my iPhone

On May 7, 2017, at 1:23 PM, Catanzaro, Michael J. EOP/WHO
<Michael.J.Catanzaro@Ex. 6 - Personal Privacy> wrote:

Hey, sorry for the back and forth. I can move the auto meeting to 2:00, if that works on your end.

From: Dravis, Samantha [mailto:dravis.samantha@epa.gov]
Sent: Friday, May 5, 2017 6:15 PM
To: Catanzaro, Michael J. EOP/WHO <Michael.J.Catanzaro@Ex. 6 - Personal Privacy>
Subject: Fwd: 5/8 EPA Meeting with NextEra Energy: Reg Reform

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Sent from my iPhone

Begin forwarded message:

From: "Kime, Robin" <Kime.Robin@epa.gov>
Date: May 5, 2017 at 5:59:04 PM EDT
To: "Dravis, Samantha" <dravis.samantha@epa.gov>
Subject: Fwd: 5/8 EPA Meeting with NextEra Energy: Reg Reform

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Sent from my iPhone

Begin forwarded message:

From: Katie Mitchell <mitchell@cgcen.com>
Date: May 5, 2017 at 5:54:34 PM EDT
To: "Kime, Robin" <Kime.Robin@epa.gov>, Jay Cranford

<cranford@cgcen.com>

Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

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KATIE MITCHELL | CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

559.623.6303 / mitchell@cgcen.com / www.cgcen.com

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]

Sent: Friday, May 5, 2017 2:10 PM

To: Katie Mitchell <mitchell@cgcen.com>; Jay Cranford <cranford@cgcen.com>

Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

The reason I ask is because the White House just added a 3:00 meeting on Monday which means she is gone from 1:30 – 5:00. I'm sorry, we can't do much about it. Wednesday at 1:30 is her next opening if you want to take that. I am sorry about this.

From: Kime, Robin

Sent: Friday, May 05, 2017 2:03 PM

To: 'Katie Mitchell' <mitchell@cgcen.com>; Jay Cranford <cranford@cgcen.com>

Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Thanks - Are these folks from the area?

From: Katie Mitchell [<mailto:mitchell@cgcn.com>]
Sent: Friday, May 05, 2017 1:52 PM
To: Kime, Robin <Kime.Robin@epa.gov>; Jay Cranford <cranford@cgcn.com>
Subject: RE: 5/8 EPA Meeting with NextEra Energy: Reg Reform

No reading material, but I have an updated list of attendees due to the changed date! Thank you again Robin, hope you have a great weekend.

Mike Sole, NextEra

Lauren Sher, NextEra

Conrad Schatte, Entergy

Ann Loomis, Dominion

Carrie Jenks, MJB&A

Tom Curry, MJB&A

KATIE MITCHELL | CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

559.623.6303 / mitchell@cgcn.com / www.cgcncorp.com

From: Kime, Robin [<mailto:Kime.Robin@epa.gov>]
Sent: Thursday, May 4, 2017 8:38 PM
To: Jay Cranford <cranford@cgcn.com>; Katie Mitchell <mitchell@cgcn.com>
Subject: 5/8 EPA Meeting with NextEra Energy: Reg Reform

Hi

I just wanted to check in to confirm Monday's meeting and logistics. If there is any read-ahead material, will you email it to me tomorrow? Just let me know if you need anything. See you Monday.

-----Original Appointment-----

To: Dravis, Samantha; Bolen, Brittany; Jay Cranford; Gunasekara, Mandy; Katie Mitchell; Schwab, Justin

Cc: Kime, Robin; Irving, Verna; Inge, Carolyn; Germann, Sandy

Subject: Meeting with NextEra Energy: Reg Reform

When: Monday, May 08, 2017 3:00 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: DCRoomARN3500/OPEI

Directions: Please use the **William Jefferson Clinton North Entrance located on your right as you exit the Federal Triangle Metro Station**. Please arrive 20 minutes prior to the meeting with photo IDs to clear Security.

For an escort from Security to the meeting call (202) 564-4332; for all other matters call Robin Kime (202)564-6587.

Request: I'm reaching out on behalf of a coalition of companies, including our client NextEra Energy, who have aligned on a few specific regulatory reform ideas, including WOTUS, NSR, and 316(b).

Attendees

Carrie Jenks, Senior Vice President, MJB&A

Ray Butts, Director of Permitting, NextEra Energy

Lauren Sher, Senior Manager of Governmental Affairs, NextEra Energy

Mark Bowles, Director, Environmental Reporting & Climate, Entergy

Ann Loomis, Director, Federal Public Policy, Dominion

Melissa Lavinson, Vice President, Federal Affairs and Policy and Chief Sustainability Officer, PG&E

Michelle Barlow, Environmental Policy Specialist, PG&E

Contact:

JAY CRANFORD |CGCN GROUP

1101 K STREET, NW, SUITE 650 WASHINGTON, D.C. 20005

202.689.9296 /cranford@cgcn.com /www.cgcn.com

To: Rees, Sarah[rees.sarah@epa.gov]; Owens, Nicole[Owens.Nicole@epa.gov]; Curry, Bridgid[Curry.Bridgid@epa.gov]
From: Dravis, Samantha
Sent: Wed 4/19/2017 1:22:10 PM
Subject: FW: Hold up by OCIR

What day should I advise them to change this to

-----Original Message-----

From: Bennett, Tate
Sent: Wednesday, April 19, 2017 9:22 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Bolen, Brittany <bolen.brittany@epa.gov>
Subject: Re: Hold up by OCIR

Ex. 5 - Deliberative Process

On it.

> On Apr 19, 2017, at 9:19 AM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

>

> Thank you so much Tate, I am so sorry we didn't connect. It's a meeting on the reg reform task force that OCIR is holding that conflicts with another meeting we are having. Are you guys willing to reschedule yours? I'm really sorry to ask this.

>

> -----Original Message-----

> From: Bennett, Tate

> Sent: Wednesday, April 19, 2017 9:15 AM

> To: Dravis, Samantha <dravis.samantha@epa.gov>

> Subject: Hold up by OCIR

>

> Did you need help?

To: Lyons, Troy[lyons.troy@epa.gov]
Cc: Kime, Robin[Kime.Robin@epa.gov]; Bennett, Tate[Bennett.Tate@epa.gov]
From: Dravis, Samantha
Sent: Thur 5/18/2017 1:33:31 AM
Subject: Re: Congressional Letter re: Task Force Dealing with Dredging

Ex. 5 - Deliberative Process

Sent from my iPad

On May 17, 2017, at 8:07 PM, Lyons, Troy <lyons.troy@epa.gov> wrote:

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 17, 2017, at 7:47 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Ex. 5 - Deliberative Process

Sent from my iPad

On May 17, 2017, at 5:30 PM, Lyons, Troy <lyons.troy@epa.gov> wrote:

Ex. 5 - Deliberative Process

Sent from my iPhone

On May 17, 2017, at 5:15 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

From: Kime, Robin
Sent: Tuesday, May 16, 2017 3:24 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Congressional Letter re: Task Force Dealing with Dredging
Importance: High

Hi

OCIR is responding to the attached incoming letter and have asked for us to

draft the response for them to give Troy for review. Below is my shot at it but for Congress, it needs meat on the bones. I will make any changes and or ask Sarah or others to weigh in.

Ex. 5 - Deliberative Process

To: Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]
From: Dravis, Samantha
Sent: Wed 5/3/2017 4:59:13 PM
Subject: RE: Regulatory reform

I will need to talk with Brittany before we respond.

From: Ferguson, Lincoln
Sent: Wednesday, May 03, 2017 12:58 PM
To: Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: FW: Regulatory reform

Please see proposed response and let me know your input or if its ok:

Ex. 5 - Deliberative Process

Begin forwarded message:

From: "Schultz, David" <dSchultz@bna.com>
Date: May 2, 2017 at 5:23:34 PM EDT

To: "Bowman, Liz" <Bowman.Liz@epa.gov>, "Jones, Enesta" <Jones.Enesta@epa.gov>
Subject: Regulatory reform

Hi Liz & Enesta,

I'm working on a story about the EPA's regulatory reform initiative and its process for soliciting comments from the public on this initiative. I am hearing from several people criticizing this process and I wanted to reach out to you to give you an opportunity to respond.

Several of the people participating in the public listening sessions the agency has been holding have said the deadlines for submitting comments on this initiative are too soon. They also say these listening sessions have been scheduled at inconvenient times of day, such as during the day on a weekday, and also that they have been poorly managed. For example, today's listening session run by the Office of Water was plagued by numerous technical problems which made it difficult for the public to submit their comments and also hear others' comments.

Would the EPA like to respond to these criticisms? What is the agency doing to ensure that as many people as possible have the opportunity to participate in this process? What will the EPA do with the comments it receives? Will it issue public responses to these comments?

Also, can you provide me with a timeline for this regulatory reform initiative? I understand the public can submit comments through May 15 and then the EPA will issue a report on regulatory reform to OMB by May 25? Do I have those dates correct? What is set to happen after this?

Thanks for your help on this. Please let me know if you have any questions for

me. My deadline for this story is by **1pm ET on Thursday, May 4.**

David

[illegible]

David Schultz

Environment Reporter

Bloomberg BNA

Direct 703.341.3696

Cell 202.510.4655

dschultz@bna.com

To: Kime, Robin[Kime.Robin@epa.gov]
Cc: Bolen, Brittany[bolen.brittany@epa.gov]
From: Dravis, Samantha
Sent: Tue 5/30/2017 1:38:25 PM
Subject: RE: 2 letters to the Administrator for your involvement

Please re-route the first response letter to OECA, you're welcome to copy me on the email to Larry Starfield and/or Brian Hope. I don't know why that letter is addressed to me and Brittany – it's an enforcement matter, and one that Brittany and I are not working on resolving. Ask them to prepare the response from the Administrator, and they can route it through the normal approval processes.

From: Kime, Robin
Sent: Tuesday, May 30, 2017 8:40 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: 2 letters to the Administrator for your involvement

Hi- just resending so this is handy in your email.

From: Kime, Robin
Sent: Thursday, May 25, 2017 11:28 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: nothing new- 2 letters to the Administrator for your involvement

This is nothing new, just recapping here in one email so you have it handy, there are two letters (attached) for your involvement in next steps beyond the permitting items.

1. Colorado Association of Commerce and Industry letter (8195) re: enforcement of oil and gas operations in Region 8. Ex. 5 - Deliberative Process

2. Congressman Weber + 5 Congressman letter (8654) re: ocean disposal of dredged material. Below is the draft response you shared with Troy to be reworked and signed by the Administrator

Ex. 5 - Deliberative Process